



CAL FIRE LOCAL 2881

IAFF • AFL-CIO

Representing the Professional Firefighters of CAL FIRE

Meeting Date: November 18, 2025
Agenda Item No. 21
Distribution Date: November 17, 2025
Batch No. 01

DATE: November 13th, 2025

TO: Supervisor Joel Anderson & Chair Pro Tem Paloma Aguire

Dear Supervisor Anderson and Chair Pro Tem Aguirre,

CAL FIRE Local 2881 10th District strongly supports the proposed action to create an Ad Hoc Fiscal Transparency and Accountability Subcommittee to conduct a comprehensive review of County contracts and identify new opportunities for cost savings and revenue enhancement.

Each year, the County of San Diego adopts a budget exceeding \$8.6 billion, with approximately \$2.2 billion allocated to contracted goods, services, and construction projects. Given current economic uncertainties and growing fiscal pressures at the state and federal levels, this proposal represents a timely and prudent step toward ensuring that taxpayer dollars are managed efficiently, equitably, and transparently.

By reviewing outdated contracts, analyzing opportunities to bring certain services in-house, and enhancing the use of key performance indicators, the Subcommittee will strengthen accountability and ensure that public funds deliver maximum community benefit. Moreover, assessing long-term and revenue-generating contracts will help identify ways to reinvest savings into critical County programs such as health, housing, and public safety, ensuring continued service delivery to the residents who need it most.

The Subcommittee's work will not only safeguard public resources but also strengthen confidence in County operations and promote inclusive economic growth by expanding opportunities for local and small businesses.

For these reasons, CAL FIRE Local 2881 10th District San Diego County Fire Fighters, is proud to support the creation of the Ad Hoc Fiscal Transparency and Accountability Subcommittee and urges the Board's unanimous approval of this measure.

Sincerely,

A handwritten signature in black ink that reads "Tim Edwards".

Tim Edwards
President

A handwritten signature in black ink that reads "Billy Tomasello".

Billy Tomasello
10th District Vice President





CAL FIRE LOCAL 2881

IAFF • AFL-CIO

Representing the Professional Firefighters of CAL FIRE

1731 J STREET, SUITE 100 • SACRAMENTO, CA 95811
(916) 609-8700 • FAX (916) 609-8711





November 17, 2025

San Diego County Board of Supervisors
1600 Pacific Highway, Room 335
San Diego, CA 92101

Dear Chair Lawson-Remer and Supervisors of the Board,

The Community Budget Alliance and Invest in San Diego Families coalition strongly support the proposed action to create an *Ad Hoc Fiscal Transparency and Accountability Subcommittee* to conduct a comprehensive review of county contracts and identify new opportunities for cost savings and revenue enhancement. We also believe this Subcommittee presents an essential opportunity to evaluate service quality, equity, accountability, and the impact of contracting decisions on county workers and service outcomes. These are key criteria that must guide any assessment of county contracts alongside fiscal considerations. Bringing or keeping work in house allows the county to ensure stable jobs, stronger oversight, and higher quality services for San Diegans.

Each year, the County of San Diego adopts a budget exceeding \$8.6 billion, with approximately \$2.2 billion allocated to contracted goods, services, and construction projects. Given current economic uncertainties and growing fiscal pressures at the state and federal levels, this proposal represents a timely and prudent step toward ensuring that taxpayer dollars are managed efficiently, equitably, and transparently.

In addition to identifying fiscal inefficiencies, the subcommittee's review should assess how outsourcing impacts county staff and service delivery. This subcommittee should also strengthen accountability by examining whether contracted services meet standards for quality, equity, accessibility, and compliance. The county should also account for the full cost of contract oversight and enforcement when evaluating whether contracting out is truly cost-effective. In many cases, this analysis is likely to show that subcontracting is not the best choice for service quality or long-term fiscal stability.

By reviewing outdated contracts, analyzing opportunities to bring certain services in-house, and enhancing the use of key performance indicators, the Subcommittee can not only strengthen accountability but also ensure that county services are delivered with high quality, strong oversight, and maximum public benefit.

Moreover, assessing long-term and revenue-generating contracts will help identify ways to reinvest savings into critical County programs such as food assistance, healthcare, and housing ensuring continued service delivery to the residents who need it most.

The subcommittee's work will not only safeguard public resources but also strengthen confidence in County operations and promote inclusive economic growth by expanding opportunities for local and small businesses.

For these reasons, the Community Budget Alliance and Invest in San Diego Families coalition are proud to support the creation of the *Ad Hoc Fiscal Transparency and Accountability Subcommittee* and urges the Board's unanimous approval of this measure with recommended enhancements in four areas:



- Include objective of improving service delivery as one of the key criteria for the work of the subcommittee
- Clarify that enhancing County policies and procedures should advance equity, community, sustainability and responsible labor standards
- Work with impacted labor organizations and community stakeholders to identify any changes to County contracting policy, standards or practices
- Ensure compliance with newly enacted Assembly Bill 339 (2025), which requires California public agencies to give at least 45 days' written notice to recognized employee organizations before contracting for services that fall within the scope of represented employees.

We should not prioritize cost savings over the quality of service we provide to San Diegans, the stability and oversight that in-house jobs offer, or the wellbeing of county workers. The passage of this policy with these adjustments will ensure our contracting policies serve all San Diegans.

Sincerely,

Noah Yee Yick
Researcher & Policy Advocate
Center on Policy Initiatives



November 14, 2025

Supervisor Joel Anderson & Chair Pro Tem Paloma Aguirre
San Diego County Board of Supervisors
1600 Pacific Highway, Room 335
San Diego, CA 92101

Dear Supervisor Anderson and Chair Pro Tem Aguirre,

Climate Action Campaign strongly supports the proposed action to create an Ad Hoc Fiscal Transparency and Accountability Subcommittee to conduct a comprehensive review of County contracts and identify new opportunities for cost savings and revenue enhancement.

Each year, the County of San Diego adopts a budget exceeding \$8.6 billion, with approximately \$2.2 billion allocated to contracted goods, services, and construction projects. Given current economic uncertainties and growing fiscal pressures at the state and federal levels, this proposal represents a timely and prudent step toward ensuring that taxpayer dollars are managed efficiently, equitably, and transparently.

By reviewing outdated contracts, analyzing opportunities to bring certain services in-house, and enhancing the use of key performance indicators, the Subcommittee will strengthen accountability and ensure that public funds deliver maximum community benefit. Moreover, assessing long-term and revenue-generating contracts will help identify ways to reinvest savings into critical County programs such as health, housing, and public safety, ensuring continued service delivery to the residents who need it most.

The Subcommittee's work will not only safeguard public resources but also strengthen confidence in County operations and promote inclusive economic growth by expanding opportunities for local and small businesses.

For these reasons, Climate Action Campaign is proud to support the creation of the Ad Hoc Fiscal Transparency and Accountability Subcommittee and urges the Board's unanimous approval of this measure.

Sincerely,

Anthony Dang
Policy and Community Outreach Manager
Climate Action Campaign



November 14, 2025

RE: Conditional Support for Item 21 | Fiscal Transparency & Accountability Subcommittee

Supervisor Joel Anderson
Chair Pro Tem Paloma Aguirre
San Diego County Board of Supervisors

Dear Supervisor Anderson and Chair Pro Tem Aguirre,

Thank you for inviting Community Resource Center (CRC) to consider supporting Item 21. We appreciate the Board's commitment to fiscal transparency, responsible stewardship, and strengthening the County's capacity to sustain essential services during a period of financial uncertainty.

CRC's strategic priorities emphasize service continuity, equitable access, cross-sector partnership, and operational excellence. In that spirit, we offer **conditional support** for the creation of the Ad Hoc Fiscal Transparency and Accountability Subcommittee.

Our support is grounded in four key principles:

1. **Protect Essential Services:** Contract reviews or restructuring should ensure uninterrupted delivery of food assistance, housing stability programs, and safety services for survivors.
2. **Engage Nonprofit Providers:** Community-based organizations – large and small – need to be included as stakeholders to inform practical, data-driven improvements.
3. **Prioritize Equity and Access:** Changes to contracting policies must consider impacts on culturally responsive and community-rooted providers serving marginalized residents.
4. **Balance Fiscal Reform With Operational Reality:** Any adjustments to KPIs or contract structures should reflect workforce capacity, trauma-informed service needs, and real-world implementation constraints.

With these conditions, CRC supports the intent of Item 21 and the County's effort to strengthen fiscal resilience while advancing outcomes for those most affected by current economic pressures.

Thank you for your leadership and for including CRC in this important dialogue. We remain committed to partnering with the County to ensure every resident has access to the resources they need to live with dignity.

Sincerely,


John Van Cleef
Chief Executive Officer

CONFIDENTIAL RECOVERY

A Division of CBHS

12 November 2025

Supervisor Joel Anderson &
Chair Pro Tem Paloma Aguirre
San Diego County Board of Supervisors
1600 Pacific Highway, Room 335
San Diego, CA 92101

Dear Supervisor Anderson and Chair Pro Tem Aguirre,

Confidential Recovery (CR) strongly supports the proposed action to create an *Ad Hoc Fiscal Transparency and Accountability Subcommittee* to conduct a comprehensive review of County contracts and identify new opportunities for cost savings and revenue enhancement.

Each year, the County of San Diego adopts a budget exceeding \$8.6 billion, with approximately \$2.2 billion allocated to contracted goods, services, and construction projects. Given current economic uncertainties and growing fiscal pressures at the state and federal levels, this proposal represents a timely and prudent step toward ensuring that taxpayer dollars are managed efficiently, equitably, and transparently.

By reviewing outdated contracts, analyzing opportunities to bring certain services in-house, and enhancing the use of key performance indicators, the Subcommittee will strengthen accountability and ensure that public funds deliver maximum community benefit. Moreover, assessing long-term and revenue-generating contracts will help identify ways to reinvest savings into critical County programs such as health, housing, and public safety, ensuring continued service delivery to the residents who need it most.

The Subcommittee's work will not only safeguard public resources but also strengthen confidence in County operations and promote inclusive economic growth by expanding opportunities for local and small businesses. Additionally, one key aspect of San Diego's success in the past has been developing public-private partnerships. By working with the community in this transparent manner, identifying problem areas and rapidly re-programming needed funding away from wasteful projects and towards more effective implementation, the government and community can identify priorities and work together to develop both more effective and more cost-efficient solutions. These measures would go a long way towards not only improving relations in the community but rebuilding the bonds of trust which have been strained in the recent past by controversial and highly publicized examples of fiscal mismanagement throughout our state.

For these reasons, CR is proud to support the creation of the *Ad Hoc Fiscal Transparency and Accountability Subcommittee* and urges the Board's unanimous approval of this measure.

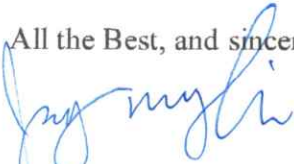
1 of 2

CONFIDENTIAL RECOVERY

A Division of CBHS

If you have any questions regarding our program or this letter, please feel free to reach out to the CR Operations Manager Jay Wylie at 619-452-1200 EXT 3 or jwylie@cbhssd.com.

All the Best, and sincerely,



Jay Wylie
Operations Manager
Confidential Recovery



Supervisor Joel Anderson &
Chair Pro Tem Paloma Aguirre
San Diego County Board of Supervisors
1600 Pacific Highway, Room 335
San Diego, CA 92101

Dear Supervisor Anderson and Chair Pro Tem Aguirre,

Crisis House strongly supports the proposed action to create an *Ad Hoc Fiscal Transparency and Accountability Subcommittee* to conduct a comprehensive review of County contracts and identify new opportunities for cost savings and revenue enhancement.

Each year, the County of San Diego adopts a budget exceeding \$8.6 billion, with approximately \$2.2 billion allocated to contracted goods, services, and construction projects. Given current economic uncertainties and growing fiscal pressures at the state and federal levels, this proposal represents a timely and prudent step toward ensuring that taxpayer dollars are managed efficiently, equitably, and transparently.

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The Subcommittee's work will not only safeguard public resources but also strengthen confidence in County operations and promote inclusive economic growth by expanding opportunities for local and small businesses.

For these reasons, Crisis House is proud to support the creation of the *Ad Hoc Fiscal Transparency and Accountability Subcommittee* and urges the Board's unanimous approval of this measure.

Sincerely,

Kelcie Parra
Executive Director
Crisis House



Supervisor Joel Anderson &
Chair Pro Tem Paloma Aguirre
San Diego County Board of Supervisors
1600 Pacific Highway, Room 335
San Diego, CA 92101

Dear Supervisor Anderson and Chair Pro Tem Aguirre,

The San Diego Regional East County Chamber of Commerce strongly supports the proposed action to create an *Ad Hoc Fiscal Transparency and Accountability Subcommittee* to conduct a comprehensive review of County contracts and identify new opportunities for cost savings and revenue enhancement.

Each year, the County of San Diego adopts a budget exceeding \$8.6 billion, with approximately \$2.2 billion allocated to contracted goods, services, and construction projects. Given current economic uncertainties and growing fiscal pressures at the state and federal levels, this proposal represents a timely and prudent step toward ensuring that taxpayer dollars are managed efficiently, equitably, and transparently.

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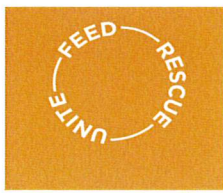
The Subcommittee's work will not only safeguard public resources but also strengthen confidence in County operations and promote inclusive economic growth by expanding opportunities for local and small businesses.

For these reasons, The San Diego Regional East County Chamber of Commerce is proud to support the creation of the *Ad Hoc Fiscal Transparency and Accountability Subcommittee* and urges the Board's unanimous approval of this measure.

Sincerely,

A handwritten signature in blue ink, appearing to read "Rick Wilson". The signature is fluid and cursive, with a long horizontal stroke extending to the left.

Rick Wilson
President & CEO
San Diego Regional East County Chamber of Commerce



November 14, 2025

Supervisor Joel Anderson &
Chair Pro Tem Paloma Aguirre
San Diego County Board of Supervisors
1600 Pacific Highway, Room 335
San Diego, CA 92101

Dear Supervisor Anderson and Chair Pro Tem Aguirre,

Feeding San Diego strongly supports the proposed action to create an *Ad Hoc Fiscal Transparency and Accountability Subcommittee* to conduct a comprehensive review of County contracts and identify new opportunities for cost savings and revenue enhancement.

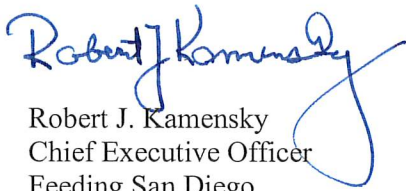
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The Subcommittee's work will not only safeguard public resources but also strengthen confidence in County operations and promote inclusive economic growth by expanding opportunities for local and small businesses.

For these reasons, Feeding San Diego is proud to support the creation of the *Ad Hoc Fiscal Transparency and Accountability Subcommittee* and urges the Board's unanimous approval of this measure.

Sincerely,



Robert J. Kamensky
Chief Executive Officer
Feeding San Diego



Housing 4 the Homeless

Supervisor Joel Anderson &
Chair Pro Tem Paloma Aguirre
San Diego County Board of Supervisors
1600 Pacific Highway, Room 335
San Diego, CA 92101

Dear Supervisor Anderson and Chair Pro Tem Aguirre,

Housing 4 the Homeless strongly supports the proposed action to create an *Ad Hoc Fiscal Transparency and Accountability Subcommittee* to conduct a comprehensive review of County contracts and identify new opportunities for cost savings and revenue enhancement.

Each year, the County of San Diego adopts a budget exceeding \$8.6 billion, with approximately \$2.2 billion allocated to contracted goods, services, and construction projects. Given current economic uncertainties and growing fiscal pressures at the state and federal levels, this proposal represents a timely and prudent step toward ensuring that taxpayer dollars are managed efficiently, equitably, and transparently.

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The Subcommittee's work will not only safeguard public resources but also strengthen confidence in County operations and promote inclusive economic growth by expanding opportunities for local and small businesses.

For these reasons, Housing 4 the Homeless is proud to support the creation of the *Ad Hoc Fiscal Transparency and Accountability Subcommittee* and urges the Board's unanimous approval of this measure.

Sincerely,

Joanne Standlee, MSSW
Executive Director
Housing 4 the Homeless



JULIAN CHAMBER OF COMMERCE

P.O. Box 1866 • Julian, California 92036 • (760) 765-1857 • Fax (760) 765-2544

Website: www.julianca.com • Email: chamber@julianca.com

November 11, 2025

Supervisor Joel Anderson &
Chair Pro Tem Paloma Aguirre
San Diego County Board of Supervisors
1600 Pacific Highway, Room 335
San Diego, CA 92101

Dear Supervisor Anderson and Chair Pro Tem Aguirre,

The Julian Chamber of Commerce strongly supports the proposed action to create an *Ad Hoc Fiscal Transparency and Accountability Subcommittee* to conduct a comprehensive review of County contracts and identify new opportunities for cost savings and revenue enhancement.

Each year, the County of San Diego adopts a budget exceeding \$8.6 billion, with approximately \$2.2 billion allocated to contracted goods, services, and construction projects. Given current economic uncertainties and growing fiscal pressures at the state and federal levels, this proposal represents a timely and prudent step toward ensuring that taxpayer dollars are managed efficiently, equitably, and transparently.

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The Subcommittee's work will not only safeguard public resources but also strengthen confidence in County operations and promote inclusive economic growth by expanding opportunities for local and small businesses.

For these reasons, the Julian Chamber of Commerce is proud to support the creation of the *Ad Hoc Fiscal Transparency and Accountability Subcommittee* and urges the Board's unanimous approval of this measure.

Sincerely,

A handwritten signature in blue ink, appearing to read 'Robin Boland', is written over a light blue circular stamp.

Robin Boland
Executive Director
Julian Chamber of Commerce



9924 Vine Street
Lakeside, CA 92040
info@lakesidechamber.org
www.lakesidechamber.org
Phone (619) 561-1031
Fax: (619) 561-7951

Supervisor Joel Anderson &
Chair Pro Tem Paloma Aguirre
San Diego County Board of Supervisors
1600 Pacific Highway, Room 335
San Diego, CA 92101

Dear Supervisor Anderson and Chair Pro Tem Aguirre,

The Lakeside Chamber of Commerce strongly supports the proposed action to create an *Ad Hoc Fiscal Transparency and Accountability Subcommittee* to conduct a comprehensive review of County contracts and identify new opportunities for cost savings and revenue enhancement.

Each year, the County of San Diego adopts a budget exceeding \$8.6 billion, with approximately \$2.2 billion allocated to contracted goods, services, and construction projects. Given current economic uncertainties and growing fiscal pressures at the state and federal levels, this proposal represents a timely and prudent step toward ensuring that taxpayer dollars are managed efficiently, equitably, and transparently.

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The Subcommittee's work will not only safeguard public resources but also strengthen confidence in County operations and promote inclusive economic growth by expanding opportunities for local and small businesses.

For these reasons, The Lakeside Chamber of Commerce is proud to support the creation of the *Ad Hoc Fiscal Transparency and Accountability Subcommittee* and urges the Board's unanimous approval of this measure.

Sincerely,

Cassandra Usry
President/CEO
Lakeside Chamber of Commerce

LISC SAN DIEGO

November 13, 2025

Supervisor Joel Anderson &
Chair Pro Tem Paloma Aguirre
San Diego County Board of Supervisors
1600 Pacific Highway, Room 335
San Diego, CA 92101

Dear Supervisor Anderson and Chair Pro Tem Aguirre,

LISC San Diego strongly supports the proposed action to create an *Ad Hoc Fiscal Transparency and Accountability Subcommittee* to conduct a comprehensive review of County contracts and identify new opportunities for cost savings and revenue enhancement.

Each year, the County of San Diego adopts a budget exceeding \$8.6 billion, with approximately \$2.2 billion allocated to contracted goods, services, and construction projects. Given current economic uncertainties and growing fiscal pressures at the state and federal levels, this proposal represents a timely and prudent step toward ensuring that taxpayer dollars are managed efficiently, equitably, and transparently.

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The Subcommittee's work will not only safeguard public resources but also strengthen confidence in County operations and promote inclusive economic growth by expanding opportunities for local and small businesses.

For these reasons, LISC San Diego is proud to support the creation of the *Ad Hoc Fiscal Transparency and Accountability Subcommittee* and urges the Board's unanimous approval of this measure.

Sincerely,



Executive Director
LISC San Diego



1306 Main Street, Suite 103

Ramona, CA 92065

Bus: (760) 789-1311

Fax: (760) 789-1317

Email: rcstaff@ramonachamber.com

Web: www.ramonachamber.com

President:

Bob Krysak

Vice President:

Karen Domnitz

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Staff:

Laura Leeman

Cindy Keiser

Supervisor Joel Anderson &
Chair Pro Tem Paloma Aguirre
San Diego County Board of Supervisors
1600 Pacific Highway, Room 335
San Diego, CA 92101

Dear Supervisor Anderson and Chair Pro Tem Aguirre,

Ramona Chamber of Commerce strongly supports the proposed action to create an *Ad Hoc Fiscal Transparency and Accountability Subcommittee* to conduct a comprehensive review of County contracts and identify new opportunities for cost savings and revenue enhancement.

Each year, the County of San Diego adopts a budget exceeding \$8.6 billion, with approximately \$2.2 billion allocated to contracted goods, services, and construction projects. Given current economic uncertainties and growing fiscal pressures at the state and federal levels, this proposal represents a timely and prudent step toward ensuring that taxpayer dollars are managed efficiently, equitably, and transparently.

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The Subcommittee's work will not only safeguard public resources but also strengthen confidence in County operations and promote inclusive economic growth by expanding opportunities for local and small businesses.

For these reasons, Ramona Chamber of Commerce is proud to support the creation of the *Ad Hoc Fiscal Transparency and Accountability Subcommittee* and urges the Board's unanimous approval of this measure.

Sincerely,

Bob Krysak

President Ramona Chamber of Commerce

760 789 9314

525 D Street

Ramona California

92065

SAN DIEGO
**HUNGER
COALITION**



Wednesday, November 13th, 2025

Supervisor Joel Anderson & Chair Pro Tem Paloma Aguirre

San Diego County Board of Supervisors

1600 Pacific Highway, Room 335
San Diego, CA 92101

Dear Supervisor Anderson and Chair Pro Tem Aguirre,

San Diego Hunger Coalition strongly supports the proposed action to create an *Ad Hoc Fiscal Transparency and Accountability Subcommittee* to conduct a comprehensive review of County contracts and identify new opportunities for cost savings and revenue enhancement.

Each year, the County of San Diego adopts a budget exceeding \$8.6 billion, with approximately \$2.2 billion allocated to contracted goods, services, and construction projects. Given current economic uncertainties and growing fiscal pressures at the state and federal levels, this proposal represents a timely and prudent step toward ensuring that taxpayer dollars are managed efficiently, equitably, and transparently.

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The Subcommittee's work will not only safeguard public resources but also strengthen confidence in County operations and promote inclusive economic growth by expanding opportunities for local and small businesses.

For these reasons, San Diego Hunger Coalition is proud to support the creation of the *Ad Hoc Fiscal Transparency and Accountability Subcommittee* and urges the Board's unanimous approval of this measure.

Sincerely,

A handwritten signature in blue ink that reads "Alondra Alvarado". The signature is written in a cursive, flowing style.

Alondra Alvarado
President & CEO
San Diego Hunger Coalition

Supervisor Joel Anderson &
Chair Pro Tem Paloma Aguirre
San Diego County Board of Supervisors
1600 Pacific Highway, Room 335
San Diego, CA 92101

Dear Supervisor Anderson and Chair Pro Tem Aguirre,

Slavic Refugee and Immigrant Services Organization strongly supports the proposed action to create an *Ad Hoc Fiscal Transparency and Accountability Subcommittee* to conduct a comprehensive review of County contracts and identify new opportunities for cost savings and revenue enhancement.

Each year, the County of San Diego adopts a budget exceeding \$8.6 billion, with approximately \$2.2 billion allocated to contracted goods, services, and construction projects. Given current economic uncertainties and growing fiscal pressures at the state and federal levels, this proposal represents a timely and prudent step toward ensuring that taxpayer dollars are managed efficiently, equitably, and transparently.

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The Subcommittee's work will not only safeguard public resources but also strengthen confidence in County operations and promote inclusive economic growth by expanding opportunities for local and small businesses.

For these reasons, Slavic Refugee and Immigrant Services Organization is proud to support the creation of the *Ad Hoc Fiscal Transparency and Accountability Subcommittee* and urges the Board's unanimous approval of this measure.

Sincerely,
Krystsina Shchelkunova
Executive Director of Slavic Refugee and Immigrant Services Organization
krystsina@slavics.org

Supervisor Joel Anderson &
Chair Pro Tem Paloma Aguirre
San Diego County Board of Supervisors
1600 Pacific Highway, Room 335
San Diego, CA 92101

Dear Supervisor Anderson and Chair Pro Tem Aguirre,

The Chair of the Tierrasanta Community Council strongly supports the proposed action to create an *Ad Hoc Fiscal Transparency and Accountability Subcommittee* to conduct a comprehensive review of County contracts and identify new opportunities for cost savings and revenue enhancement.

Each year, the County of San Diego adopts a budget exceeding \$8.6 billion, with approximately \$2.2 billion allocated to contracted goods, services, and construction projects. Given current economic uncertainties and growing fiscal pressures at the state and federal levels, this proposal represents a timely and prudent step toward ensuring that taxpayer dollars are managed efficiently, equitably, and transparently.

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The Subcommittee's work will not only safeguard public resources but also strengthen confidence in County operations and promote inclusive economic growth by expanding opportunities for local and small businesses.

For these reasons, [Organization Name] is proud to support the creation of the *Ad Hoc Fiscal Transparency and Accountability Subcommittee* and urges the Board's unanimous approval of this measure.

Sincerely,



Christopher Shamoon



VETERANS NAVIGATION CENTER

12 November 2025

Supervisor Joel Anderson &
Chair Pro Tem Paloma Aguirre
San Diego County Board of Supervisors
1600 Pacific Highway, Room 335
San Diego, CA 92101

Dear Supervisor Anderson and Chair Pro Tem Aguirre,

The Veterans Navigation Center (VNC) strongly supports the proposed action to create an *Ad Hoc Fiscal Transparency and Accountability Subcommittee* to conduct a comprehensive review of County contracts and identify new opportunities for cost savings and revenue enhancement.

Each year, the County of San Diego adopts a budget exceeding \$8.6 billion, with approximately \$2.2 billion allocated to contracted goods, services, and construction projects. Given current economic uncertainties and growing fiscal pressures at the state and federal levels, this proposal represents a timely and prudent step toward ensuring that taxpayer dollars are managed efficiently, equitably, and transparently.

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The Subcommittee's work will not only safeguard public resources but also strengthen confidence in County operations and promote inclusive economic growth by expanding opportunities for local and small businesses. Additionally, one key aspect of San Diego's success in the past has been developing public-private partnerships. By working with the community in this transparent manner, identifying problem areas and rapidly re-programming needed funding away from wasteful projects and towards more effective implementation, the government and community can identify priorities and work together to develop both more effective and more cost-efficient solutions. These measures would go a long way towards not only improving relations in the community but rebuilding the bonds of trust which have been strained in the recent past by controversial and highly publicized examples of fiscal mismanagement throughout our state.

For these reasons, VNC is proud to support the creation of the *Ad Hoc Fiscal Transparency and Accountability Subcommittee* and urges the Board's unanimous approval of this measure.



VETERANS NAVIGATION CENTER

If you have any questions regarding our program or this letter, please feel free to reach out to the VNC Operations Manager Jay Wylie at 619-452-1200 EXT 3 or jwylie@cbhssd.com.

All the Best, and sincerely,

Jay Wylie
Veterans Navigation Center
(858) 567-9191



Viet Voices
4660 El Cajon Blvd, Suite 211A
San Diego, CA 92115
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November 14, 2025

Supervisor Joel Anderson &
Chair Pro Tem Paloma Aguirre
San Diego County Board of Supervisors
1600 Pacific Highway, Room 335
San Diego, CA 92101

Dear Supervisor Anderson and Chair Pro Tem Aguirre,

Viet Voices supports the proposed action to create an *Ad Hoc Fiscal Transparency and Accountability Subcommittee* to conduct a comprehensive review of County contracts and identify new opportunities for cost savings and revenue enhancement.

Each year, the County of San Diego adopts a budget exceeding \$8.6 billion, with approximately \$2.2 billion allocated to contracted goods, services, and construction projects. Given current economic uncertainties and growing fiscal pressures at the state and federal levels, this proposal represents a timely and prudent step toward ensuring that taxpayer dollars are managed efficiently, equitably, and transparently.

By reviewing outdated contracts, analyzing opportunities to bring certain services in-house, and enhancing the use of key performance indicators, the Subcommittee will strengthen accountability and ensure that public funds deliver maximum community benefit. Moreover, assessing long-term and revenue-generating contracts will help identify ways to reinvest savings into critical County programs such as health, housing, and public safety, ensuring continued service delivery to the residents who need it most.

The Subcommittee's work will not only safeguard public resources but also strengthen confidence in County operations and promote inclusive economic growth by expanding opportunities for local and small businesses.

For these reasons, Viet Voices supports the creation of the *Ad Hoc Fiscal Transparency and Accountability Subcommittee* and urges the Board's approval of this measure.

Sincerely,

A handwritten signature in black ink, appearing to read "Huy Thanh Tran".

Huy Thanh Tran
Executive Director
Viet Voices

youth will

Supervisor Joel Anderson &
Chair Pro Tem Paloma Aguirre
San Diego County Board of Supervisors
1600 Pacific Highway, Room 335
San Diego, CA 92101

Dear Supervisor Anderson and Chair Pro Tem Aguirre,

Youth Will, a member of the Community Budget Alliance, strongly supports the proposed action to create an *Ad Hoc Fiscal Transparency and Accountability Subcommittee* to conduct a comprehensive review of County contracts and identify new opportunities for cost savings and revenue enhancement.

Each year, the County of San Diego adopts a budget exceeding \$8.6 billion, with approximately \$2.2 billion allocated to contracted goods, services, and construction projects. Given current economic uncertainties and growing fiscal pressures at the state and federal levels, this proposal represents a timely and prudent step toward ensuring that taxpayer dollars are managed efficiently, equitably, and transparently.

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The Subcommittee's work resonates with the vision of Youth Will for a San Diego where every young person has everything they need to be happy, healthy, and reach their full potential. By safeguarding public resources it sends the message that our communities matter. It also strengthens confidence in County operations and promotes inclusive economic growth by expanding opportunities for the region's local and small businesses.

For these reasons, Youth Will is proud to support the creation of the *Ad Hoc Fiscal Transparency and Accountability Subcommittee* and urges the Board's unanimous approval of this measure.

Sincerely,

Liliana Soriano
Director of Policy at Youth Will



November 14, 2025

San Diego County Board of Supervisors
1600 Pacific Highway
San Diego, CA 92101

RE: Support for Item 21 – Ad Hoc Fiscal Transparency and Accountability Subcommittee

Dear Supervisor Anderson and Chair Pro Tem Aguirre,

On behalf of the Harvey Family Foundation, I am writing in strong support of Item 21 and the establishment of the Ad Hoc Fiscal Transparency and Accountability Subcommittee. This reflects the kind of practical and responsible approach to governing that communities expect, one grounded in clear decision-making, accountability, and a careful use of public dollars.

Out of the County's \$8.6 billion annual budget, more than \$2.2 billion flows through contracted services and projects. For the families and neighborhoods we serve, the management of those dollars shows up in very real ways: whether services are steady, whether help arrives when it is needed, and whether programs truly reach the people they are intended to support.

Transparency in contracting should not be viewed as simply a formality. It is more than that. It is how the public knows their money is being managed with care, fairness, and intention. When long-term contracts go years without review or when performance expectations are unclear, communities feel the consequences. When agreements are routinely evaluated and updated, and accountability is strengthened, the entire region benefits.

This Subcommittee provides a focused structure to support that work by:

- Reviewing older contracts through current standards and policy updates
- Strengthening performance measures so outcomes are clear and measurable
- Exploring where in-house delivery may improve efficiency and consistency
- Reassessing revenue-generating agreements to ensure the County is capturing fair value
- Expanding access for local and small businesses through transparent and accessible procurement



These steps are timely and necessary, especially as the County navigates economic uncertainty and shifts in state and federal funding. Strengthening how public dollars are managed is one of the most effective ways to protect core services and reinforce public confidence.

Through our work in community resilience and recovery, we see every day how much is possible when systems are transparent, coordinated, and responsive. The creation of this Subcommittee is an important step toward strengthening those systems and the trust they depend on.

For these reasons, I respectfully urge your support for Item 21. Thank you for your leadership and your commitment to accountability and long-term stability for all San Diegans.

Respectfully,

Clariza Marin

Clariza Marin
Chief Financial Officer
Harvey Family Foundation