

**CLERK OF THE BOARD OF SUPERVISORS  
EXHIBIT/DOCUMENT LOG**

**MEETING DATE & AGENDA NO. 08/27/2024 #13**

**STAFF DOCUMENTS (Numerical)**

| No. | Presented by: | Description:       |
|-----|---------------|--------------------|
| 1   | Staff         | 11-Page PowerPoint |

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**PUBLIC DOCUMENTS (Alphabetical)**

| No. | Presented by: | Description:             |
|-----|---------------|--------------------------|
| A   | Mike Sims     | 1-Page Letter of Support |

B

C

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F

**OFFICIAL RECORD**  
**Clerk of the Board of Supervisors**  
**County of San Diego**

Exhibit No. 1  
Meeting Date: 8/27/24 Agenda No. 13  
Presented by: Staff



**RECEIVE REPORTS DETAILING A COMPREHENSIVE EVALUATION OF THE COUNTY'S BASE STATION HOSPITALS AND TRAUMA CENTER CATCHMENT AREA DESIGNATIONS, AND AUTHORIZE STAFF TO COORDINATE WITH LOCAL STAKEHOLDERS TO JOINTLY DEVELOP AND PILOT CHANGES FROM THE REPORTS**

San Diego County Fire

August 27, 2024

ITEM # 13

JEFF COLLINS  
COUNTY FIRE  
DIRECTOR

ANDREW STRONG  
PUBLIC SAFETY GROUP  
INTERIM DEPUTY CHIEF  
ADMINISTRATIVE OFFICER

ANDY PARR  
COUNTY EMS  
EMS ADMINISTRATOR

# LEMSA Role and Board Direction

- Emergency Medical Services (EMS) Oversight
- Local Emergency Medical Services Agency (LEMSA) Medical Director Authority
- Responsible for the evaluation of the Base Station Hospital System and Trauma Catchment Areas



# Base Station Hospital System Overview

## 7 Base Station Hospitals:

- Tri-City Medical Center
- Palomar Medical Center - Escondido
- Scripps Memorial Hospital - La Jolla
- Scripps Mercy Hospital - Hillcrest
- Sharp Memorial Hospital
- UCSD Medical Center - Hillcrest
- Sharp Grossmont Hospital



# 6 Trauma Center Hospitals & Catchment Areas

## 5 Adult Trauma Centers

Palomar Medical Center - Escondido

Scripps Memorial Hospital - La Jolla

Scripps Mercy Hospital - Hillcrest

Sharp Memorial Hospital

UCSD Medical Center - Hillcrest

## 1 Pediatric Trauma Center

Rady Children's Hospital



# Stakeholder Engagement

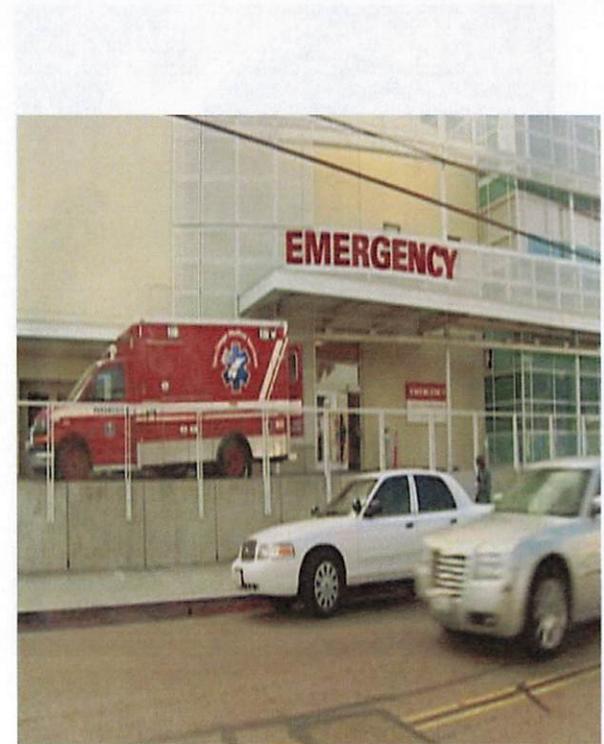
| Engagement Method            | Total Stakeholders | Prehospital Stakeholders | Hospital Stakeholders | Other Stakeholders |
|------------------------------|--------------------|--------------------------|-----------------------|--------------------|
| In-Person Interviews         | 15                 | 3                        | 4                     | 8                  |
| Virtual Interviews           | 102                | 32                       | 68                    | 2                  |
| In-Person Listening Sessions | 29                 | 4                        | 24                    | 1                  |
| Virtual Listening Sessions   | 75                 | 24                       | 51                    | -                  |
| EMS Stakeholder Surveys      | 367                | 294                      | 61                    | 12                 |
| Public Input Surveys         | 30                 | -                        | -                     | -                  |
| <b>Totals</b>                | <b>618</b>         | <b>357</b>               | <b>208</b>            | <b>19</b>          |

# Report Findings

| <b>Base Station Hospital System</b>                                  | <b>Trauma Catchment Area System</b>  |
|--|--|
| Unnecessary and burdensome requirement to contact the Base Station   | Trauma Center Hospitals are generally satisfied with current boundaries, but some North County ambulance providers are not satisfied |
| Lack of coordination with routing and load leveling ambulances       | Good cooperation between trauma centers  |
| Fragmented data collection   | Sufficient balance/volume of patients at each Trauma Center Hospital currently, but a change could impact sustainability             |
| Inconsistencies with Quality Assurance and Quality Improvement plans | Concern over the impact on the Trauma System of severely injured patients coming from the border area                                |

# Base Station Recommendations

- Standardizing Quality Assurance / Quality Improvement
- Upgraded Technology
- Develop a core group of physicians for medical direction
- Hospital EMS Liaison
- Data Accessibility
- Single Command and Control Center
- Patient load leveling & real-time hospital status
- Nearly eliminate radio reports and provide direct transmission of patient data
- Limit Radio Reports



# Trauma Center Hospital Recommendations

- Increased Collaboration and Communications
- Utilization of Application Based Tools
- Improve Trauma Registry Data
- Enhance the capture of trauma case locations



# Implementation Process

- Establish Stakeholder Groups
- Develop Pilot Changes
- Provide Progress Updates



# Staff Recommendations to the Board

- Receive Comprehensive Evaluation of the Base Station Hospital System and Trauma Center Catchment Area Designations reports.
- Direct the Chief Administrative Officer (CAO), through the Director of San Diego County Fire, or designee, to coordinate with local stakeholders to jointly develop and pilot changes to the Emergency Medical Services delivery system that improve patient care, safety, coordination, data gathering, quality assurance, quality improvements, and overall equity in access to emergency care, informed by recommendations from the Report, and report back to the Board with an update within the next 12 months.



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Exhibit No.   A    
Meeting Date: 8/27/24 Agenda No. 13  
Presented by: Mike Sims

**San Diego County  
Fire Chiefs Association**



**SAN DIEGO COUNTY**  
*Fire Chiefs Association*

**2024-2025  
Executive Board**

**Dave McQuead**  
President  
Rancho Santa Fe FPD

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Vice President  
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Treasurer  
Alpine FPD

**Chip Duncan**  
Member at Large  
Rincon Fire

Honorable San Diego County Board of Supervisors,

The San Diego County Fire Chiefs Association would like to offer this letter of support for the Base Hospital Evaluation Report from May of 2024 and its recommendation directing the San Diego County Fire Protection District to begin a stakeholder process / discussion on the topic of Trauma Catchment Areas in the San Diego Region. The SDCFCA stands ready to collaborate and assist in any way for the betterment of the citizens on San Diego County.

Respectfully,

A handwritten signature in blue ink, appearing to be 'Dave McQuead', written over a light blue circular stamp or watermark.

**Chief Dave McQuead**  
President, SDCFCA