Table 1. Landscape Analysis of Needs and Demographics			
	People Experiencing Homelessness	Source and Date Timeframe of Data	Note About the Data Source from CoC
Population and Living Situations			
TOTAL # OF PEOPLE EXPERIENCING HOMELESSNESS	7638	PIT 2020	
# of People Who are **Sheltered** (ES, TH, SH)	3667	PIT 2020	
# of People Who are **Unsheltered**	3971	PIT 2020	
Household Composition			
# of Households **without Children**	29090	HMIS 07/01/2020 - 06/30/2021	
# of Households with **At Least 1 Adult & 1 Child**	2811	HMIS 07/01/2020 - 06/30/2021	
# of Households with **Only Children**	518	HMIS 07/01/2020 - 06/30/2021	
Sub-Populations and Other Characteristics			
# of Adults Who are Experiencing **Chronic Homelessness**	9834	HDIS 07/01/2020 - 06/30/2021	Adult and Head of Household Count
# of Adults Who are Experiencing **Significant Mental Illness**	11502	HDIS 07/01/2020 - 06/30/2021	People count of Mental Health Condition not SMI
# of Adults Who are Experiencing **Substance Abuse** Disorders	1830	HDIS 07/01/2020 - 06/30/2021	People count of Substance Abuse Problem
# of Adults Who are **Veterans**	4681	HDIS 07/01/2020 - 06/30/2021	
# of Adults with **HIV/AIDS**	964	HDIS 07/01/2020 - 06/30/2021	People count
# of Adults Who are **Survivors of Domestic Violence**	5748	HDIS 07/01/2020 - 06/30/2021	People count
# of **Unaccompanied Youth (under 25)**	3065	HMIS 07/01/2020 - 06/30/2021	
# of **Parenting Youth (under 25)**	301	HMIS 07/01/2020 - 06/30/2021	
# of People Who are **Children of Parenting Youth**	508	HMIS 07/01/2020 - 06/30/2021	
Gender Demographics			
# of **Women/Girls**	14880	HDIS 07/01/2020 - 06/30/2021	
# of **Men/Boys**	22866	HDIS 07/01/2020 - 06/30/2021	
# of People Who are **Transgender**	169	HDIS 07/01/2020 - 06/30/2021	
# of People Who are **Gender Non-Conforming**	78	HDIS 07/01/2020 - 06/30/2021	

Table 1. Landscape Analysis of Needs and Demographics			
	People Experiencing Homelessness	Source and Date Timeframe of Data	Note About the Data Source from CoC
Ethnicity and Race Demographics			
# of People Who are **Hispanic/Latino**	11809	HDIS 07/01/2020 - 06/30/2021	
# of People Who are **Non-Hispanic/Non-Latino**	24451	HDIS 07/01/2020 - 06/30/2021	
# of People Who are **Black or African American**	8993	HDIS 07/01/2020 - 06/30/2021	
# of People Who are **Asian**	810	HDIS 07/01/2020 - 06/30/2021	
# of People Who are **American Indian or Alaska Native**	712	HDIS 07/01/2020 - 06/30/2021	
# of People Who are **Native Hawaiian or Other Pacific Islander**	468	HDIS 07/01/2020 - 06/30/2021	
# of People Who are **White**	23454	HDIS 07/01/2020 - 06/30/2021	
# of People Who are **Multiple Races**	1344	HDIS 07/01/2020 - 06/30/2021	

Table 2. Landscape Analysis of People Being Served																
	Permanent Supportive Housing (PSH)	Rapid Rehousing (RRH)	Transitional Housing (TH)	Intermin Housing or Emergency Shelter (IH / ES)	Diversion Services and Assistance (DIV)*	Homelessness Prevention Services & Assistance (HP)	Outreach and Engagement Services (O/R)	Permanent Housing with Services	Day Shelter	Safe Haven	Services Only	Permanent Housing - Housing only	Coordinated Entry	Other	Source(s) and Timeframe of Data	Diversion Services and Assistance (DIV) Data Source	Note About the Data Source from CoC
Household Composition																	
# of Households without Children	3318	2244	1853	9308	932	1028	10742	948	6472	91	9256	12	5693	67	HDIS 07/01/2020 - 06/30/2021	HMIS 07/01/2020 - 06/30/2021	
# of Households with At Least 1 Adult & 1 Child	307	765	195	975	111	393	198	20	1	0	511	0	313	0	HDIS 07/01/2020 - 06/30/2021	HMIS 07/01/2020 - 06/30/2021	
# of Households with Only Children	1	18	10	141	12	124	213	1	6	0	86	0	13	0	HDIS 07/01/2020 - 06/30/2021	HMIS 07/01/2020 - 06/30/2021	
Sub-Populations and Other Characteristics																	
# of Adults Who are Experiencing Chronic Homelessness	1483	842	413	2893	337	18	3106	385	1587	56	2806	6	2087	18	HDIS 07/01/2020 - 06/30/2021	HMIS 07/01/2020 - 06/30/2021	Adult and Head of Household Count
# of Adults Who are Experiencing Significant Mental Illness	1748	589	881	2667	413	300	3754	472	550	79	3960	6	2899	22	HDIS 07/01/2020 - 06/30/2021	HMIS 07/01/2020 - 06/30/2021	People count of Mental Health Condition not SMI
# of Adults Who are Experiencing Substance Abuse Disorders	159	59	320	482	208	12	606	49	52	6	374	0	354	5	HDIS 07/01/2020 - 06/30/2021	HMIS 07/01/2020 - 06/30/2021	People count of Substance Abuse Problem
# of Adults Who are Veterans	1240	1309	665	860	50	341	691	213	574	47	1630	2	654	1	HDIS 07/01/2020 - 06/30/2021	HMIS 07/01/2020 - 06/30/2021	
# of Adults with HIV/AIDS	285	28	162	275	27	20	147	20	18	0	283	0	124	2	HDIS 07/01/2020 - 06/30/2021	HMIS 07/01/2020 - 06/30/2021	People count
# of Adults Who are Survivors of Domestic Violence	609	602	318	1685	175	216	1367	123	537	18	1972	4	1463	11	HDIS 07/01/2020 - 06/30/2021	HMIS 07/01/2020 - 06/30/2021	People count

Table 2. Landscape Analysis of People Being Served															
	Permanent Supportive Housing (PSH)	Rapid Rehousing (RRH)	Transitional Housing (TH)	Intermin Housing or Emergency Shelter (IH / ES)	Diversion Services and Assistance (DIV)*	Homelessness Prevention Services & Assistance (HP)	Outreach and Engagement Services (O/R)	Permanent Housing with Services	Day Shelter	Safe Haven	Services Only	Permanent Housing - Housing only	Coordinated Entry	Other	Source(s) and Timeframe of Data	Diversion Services and Assistance (DIV) Data Source	Note About the Data Source from CoC
# of Unaccompanied Youth (under 25)	96	330	354	806	281	262	903	80	510	1	1335	0	590	3	HMIS 07/01/2020 - 06/30/2021	HMIS 07/01/2020 - 06/30/2021	
# of Parenting Youth (under 25)	28	150	39	88	14	23	11	10	2	0	119	0	54	0	HMIS 07/01/2020 - 06/30/2021	HMIS 07/01/2020 - 06/30/2021	
# of People Who are Children of Parenting Youth	45	190	51	114	15	28	9	10	1	0	144	0	57	0	HMIS 07/01/2020 - 06/30/2021	HMIS 07/01/2020 - 06/30/2021	
Gender Demographics																
# of Women/Girls	1729	2127	803	4977	467	1498	3917	371	1999	25	4360	12	2774	27	HDIS 07/01/2020 - 06/30/2021	HMIS 07/01/2020 - 06/30/2021	
# of Men/Boys	2737	2757	1710	7533	566	1168	7315	643	4435	65	6617	0	3995	39	HDIS 07/01/2020 - 06/30/2021	HMIS 07/01/2020 - 06/30/2021	
# of People Who are Transgender	28	21	12	41	11	10	49	6	28	0	69	0	36	0	HDIS 07/01/2020 - 06/30/2021	HMIS 07/01/2020 - 06/30/2021	
# of People Who are Gender Non-Conforming	6	4	8	33	6	7	15	2	10	1	37	0	21	1	HDIS 07/01/2020 - 06/30/2021	HMIS 07/01/2020 - 06/30/2021	
Ethnicity and Race Demographics																
# of People Who are Hispanic/Latino	1104	1584	786	4233	301	1047	2876	253	1813	15	3298	4	2085	23	HDIS 07/01/2020 - 06/30/2021	HMIS 07/01/2020 - 06/30/2021	
# of People Who are Non-Hispanic/Non-Latino	3379	3261	1728	7932	719	1571	7378	755	4607	75	7567	8	4633	44	HDIS 07/01/2020 - 06/30/2021	HMIS 07/01/2020 - 06/30/2021	
# of People Who are Black or African American	1273	1665	637	2785	292	711	2350	260	1743	15	2907	2	1672	15	HDIS 07/01/2020 - 06/30/2021	HMIS 07/01/2020 - 06/30/2021	
# of People Who are Asian	87	88	45	366	19	62	172	20	119	1	204	0	140	2	HDIS 07/01/2020 - 06/30/2021	HMIS 07/01/2020 - 06/30/2021	

Table 2. Landscape Analysis of People Being Served																
	Permanent Supportive Housing (PSH)	Rapid Rehousing (RRH)	Transitional Housing (TH)	Intermin Housing or Emergency Shelter (IH / ES)	Diversion Services and Assistance (DIV)*	Homelessness Prevention Services & Assistance (HP)	Outreach and Engagement Services (O/R)	Permanent Housing with Services	Day Shelter	Safe Haven	Services Only	Permanent Housing - Housing only	Coordinated Entry	Other	Source(s) and Timeframe of Data	Diversion Services and Assistance (DIV) Data Source	Note About the Data Source from CoC
# of People Who are American Indian or Alaska Native	77	83	37	263	17	31	226	21	162	1	217	0	148	2	HDIS 07/01/2020 - 06/30/2021	HMIS 07/01/2020 - 06/30/2021	
# of People Who are Native Hawaiian or Other Pacific Islander	66	53	23	179	7	37	114	17	77	1	133	0	89	0	HDIS 07/01/2020 - 06/30/2021	HMIS 07/01/2020 - 06/30/2021	
# of People Who are White	2762	2635	1646	7831	626	1458	7302	644	4067	71	6721	10	4335	43	HDIS 07/01/2020 - 06/30/2021	HMIS 07/01/2020 - 06/30/2021	
# of People Who are Multiple Races	206	246	95	371	45	143	327	41	240	1	498	0	262	5	HDIS 07/01/2020 - 06/30/2021	HMIS 07/01/2020 - 06/30/2021	

County Department	Framework for Ending Homelessness Strategic Domain	Program	Description	Funding Source	Federal, State or Local Funds	Experiencing Homelessness or At- Risk of Homelessness (Select one)	Target Population (Select all that apply)	Estimated Annual Amount FY 2020-2021
			Table 3 - Landscape Funding Analysis: Annual Framework for Ending Homelessness Program Index Estimated FY 2020-2021					
Aging and Independent Services	Services, Treatment and Outreach	Senior Homeless Prevention Case Management	Comprehensive case management, transitional housing, counseling and other crisis intervention services	County General Fund	Local	Experiencing Homelessness	Seniors	$83,375
Behavioral Health Services	Services, Treatment and Outreach	Conservatorship	Conservatorship referrals and investigations, petitions for court-ordered psychiatric evaluations and investigations for temporary conservatorships and establishes and terminates permanent conservatorships	MHSA	State	Experiencing Homelessness	People Experiencing Severe Mental Illness	$2,563,355
Behavioral Health Services	Services, Treatment and Outreach	Crisis Residential Services	An alternative to psychiatric hospitalization, providing short-term residential treatment for stabilization	SDMC	Federal/State/Local	Experiencing Homelessness	People Experiencing Severe Mental Illness	$4,960,083
Behavioral Health Services	Services, Treatment and Outreach	Crisis Stabilization Unit	Mental health services, including but are not limited to, rapid mental health evaluation and psychiatric assessment, crisis intervention, medication, collateral and disposition planning	SDMC	Federal/State/Local	Experiencing Homelessness	People Experiencing Severe Mental Illness; People Experiencing Substance-Use Disorders	$1,381,974
Behavioral Health Services	Services, Treatment and Outreach	Connections to Community	Recovery supportive services, including outreach and rehabilitation services in a club house peer support environment	MHSA	State	Experiencing Homelessness	People Experiencing Severe Mental Illness; People Experiencing Substance-Use Disorders	$549,757
Behavioral Health Services	Services, Treatment and Outreach	Counseling Cove	Walk-in triage and urgent psychiatric services, medication management, group and individual therapy, peer support, case management linkage, outreach and referral services	SDMC	Federal/State/Local	Experiencing Homelessness	People Experiencing Severe Mental Illness	$776,016
Behavioral Health Services	Services, Treatment and Outreach	Adult Substance Use Treatment	Individual, family and/or group treatment, along with vocational counseling; transitional housing provided to some clients through Recovery Residence	DMC-ODS	Federal/State/Local	Experiencing Homelessness	People Experiencing Substance-Use Disorders	$6,288,671
Behavioral Health Services	Services, Treatment and Outreach	Mobile Adolescent Services Team	Outpatient children's specialty mental health services, including individual and family therapy, case management and medication support	MHSA	State	Experiencing Homelessness	People Experiencing Severe Mental Illness; Transitional Youth	$158,938

	Table 3 - Landscape Funding Analysis: Annual Framework for Ending Homelessness Program Index Estimated FY 2020-2021							
County Department	Framework for Ending Homelessness Strategic Domain	Program	Description	Funding Source	Federal, State or Local Funds	Experiencing Homelessness or At- Risk of Homelessness (Select one)	Target Population (Select all that apply)	Estimated Annual Amount FY 2020-2021
Behavioral Health Services	Services, Treatment and Outreach	Mental Health Outreach Workers	Field based outreach and homeless outreach services including triage, screening, short-term case management and linkage to services	MHSA	State	Experiencing Homelessness	People Experiencing Severe Mental Illness; People Experiencing Substance-Use Disorders	$2,502,116
Behavioral Health Services	Services, Treatment and Outreach	Mental Health Outpatient Services Clinics	Walk-in triage and urgent psychiatric services, medication management, group and individual therapy, peer support, case management linkage, outreach and referral services	SDMC	Federal/State/Local	Experiencing Homelessness	People Experiencing Severe Mental Illness; People Experiencing Substance-Use Disorders	$6,925,813
Behavioral Health Services	Services, Treatment and Outreach	Outpatient Substance Use Treatment	Perinatal Substance Use Disorder treatment programs which include parenting classes, child therapy, life skills development, healthy relationships, recovery groups, classes for improving self-esteem, education, case management support, transportation and onsite childcare	DMC-ODS	Federal/State/Local	Experiencing Homelessness	People Experiencing Substance-Use Disorders	$2,383,404
Behavioral Health Services	Services, Treatment and Outreach	Opioid Treatment	Medication-assisted treatment, case management and counseling	DMC-ODS	Federal/State/Local	Experiencing Homelessness	People Experiencing Substance-Use Disorders	$2,414,888
Behavioral Health Services	Services, Treatment and Outreach	Psychiatric Hospital	Triage assessment services, acute crisis stabilization and care and inpatient mental health services provided in an acute-care facility	Realignment	State/Local	Experiencing Homelessness	People Experiencing Severe Mental Illness	$22,504,798
Behavioral Health Services	Services, Treatment and Outreach	Rachel Women's Recovery Center	Day center providing recovery supportive services, including linkage to resources	SDMC	Federal/State/Local	Experiencing Homelessness	People Experiencing Substance-Use Disorders	$510,972
Behavioral Health Services	Services, Treatment and Outreach	Serial Inebriate Program	Alcohol outpatient treatment and case management services for homeless individuals identified as serial inebriates (chronic, homeless alcoholics in Detox Centers, County Jail, and local emergency rooms for the criminal offense of drunk-in-public); case management services link clients to mental health, physical health, financial and other resources	DMC-ODS	Federal/State/Local	Experiencing Homelessness	People Experiencing Substance-Use Disorders	$803,190

	Table 3 - Landscape Funding Analysis: Annual Framework for Ending Homelessness Program Index Estimated FY 2020-2021							
County Department	Framework for Ending Homelessness Strategic Domain	Program	Description	Funding Source	Federal, State or Local Funds	Experiencing Homelessness or At- Risk of Homelessness (Select one)	Target Population (Select all that apply)	Estimated Annual Amount FY 2020-2021
Behavioral Health Services	Services, Treatment and Outreach	Strengths Based Case Management	Assists in accessing needed mental health, medical, educational, social, prevocational, vocational, housing supports and rehabilitative and/or other community services	SDMC	Federal/State/Local	Experiencing Homelessness	People Experiencing Severe Mental Illness; People Experiencing Substance-Use Disorders	$512,982
Behavioral Health Services	Services, Treatment and Outreach	Perinatal Substance Use Homeless Outreach Workers	Field based outreach and homeless outreach services including triage, screening, and linkage to services	MHSA	State	Experiencing Homelessness	People Experiencing Severe Mental Illness; People Experiencing Substance-Use Disorders	$618,489
Behavioral Health Services	Services, Treatment and Outreach	Substance Use Homeless Outreach Workers	Field based outreach including triage, screening, short-term case management, and linkage to services	Realignment	State/Local	Experiencing Homelessness	People Experiencing Severe Mental Illness; People Experiencing Substance-Use Disorders	$1,174,068
Behavioral Health Services	Services, Treatment and Outreach	Mobile Crisis Response Teams	Supports individuals with a mental health or substance use crisis by dispatching behavioral health experts to emergency calls instead of law enforcement, when appropriate.	Realignment, Grant Funding	State	Experiencing Homelessness	People Experiencing Severe Mental Illness; People Experiencing Substance-Use Disorders	
Behavioral Health Services	Services, Treatment and Outreach	Assertive Community Treatment	Intensive community support, housing resources and treatment	SDMC	Federal/State/Local	Experiencing Homelessness	People Experiencing Severe Mental Illness	$64,900,000
Behavioral Health Services	Services, Treatment and Outreach	Adult Residential Substance Use Treatment	Provide intensive substance use treatment, including individual and group counseling, housing, food, residential case management, and peer support; many programs also provide counseling and other services for families, educational and vocational workshops, life skills and non-residential aftercare.	DMC-ODS	Federal/State/Local	Experiencing Homelessness	People Experiencing Substance-Use Disorders	$31,065,443
Behavioral Health Services	Services, Treatment and Outreach	Perinatal Residential Substance Use Treatment	Residential care and Substance Use Disorder treatment for pregnant and parenting women, including recovery services, case management, mental health care, individual and group therapy, childcare, parenting education, job search skills, therapeutic services for children and case management which includes housing resources	DMC-ODS	Federal/State/Local	Experiencing Homelessness	People Experiencing Substance-Use Disorders	$9,976,678

	Table 3 - Landscape Funding Analysis: Annual Framework for Ending Homelessness Program Index Estimated FY 2020-2021							
County Department	Framework for Ending Homelessness Strategic Domain	Program	Description	Funding Source	Federal, State or Local Funds	Experiencing Homelessness or At- Risk of Homelessness (Select one)	Target Population (Select all that apply)	Estimated Annual Amount FY 2020-2021
Behavioral Health Services	Emergency/Interim Housing and Resources	Home Finder	Provides housing navigation and time-limited tenancy support services; provides some time-limited rental assistance and connects clients to Project One For All (POFA) subsidies when available	MHSA	State	Experiencing Homelessness	People Experiencing Severe Mental Illness	$1,800,000
Behavioral Health Services	Emergency/Interim Housing and Resources	Tennant Peer Support Services	Provides housing navigation, on-going tenancy support services, provides time-limited rental assistance and connects clients to permanent supportive housing	MHSA	State	Experiencing Homelessness	People Experiencing Severe Mental Illness	
Behavioral Health Services	Emergency/Interim Housing and Resources	SAFE Housing	Transitional housing program for referrals from Child Welfare Services	MHSA	State	Experiencing Homelessness	Transitional Youth	$130,808
Behavioral Health Services	Emergency/Interim Housing and Resources	Short Term and Bridge Housing	Shelter beds on a short-term (up to 60 days) and bridge/transitional (60-270 days) basis while waiting for permanent housing options to become available	MHSA	State	Experiencing Homelessness	People Experiencing Severe Mental Illness; People Experiencing Substance-Use Disorders	$931,611
Behavioral Health Services	Emergency/Interim Housing and Resources	Uptown Safe Haven	Transitional housing program for adults with a serious mental illness	MHSA	State	Experiencing Homelessness	People Experiencing Severe Mental Illness	$550,000
Behavioral Health Services	Permanent Housing and Support	Local Government Special Needs Housing Program	Dedicated funding of Mental Health Services Act to create 377 permanent supportive housing units	MHSA	State	Experiencing Homelessness	People Experiencing Severe Mental Illness	
Child Welfare Services	Emergency/Interim Housing and Resources	Bringing Families Home	Provides financial assistance and housing-related wrap-around supportive services, including, but not limited to rental assistance, housing navigation, case management, security deposits, utility payments, moving costs, hotel and motel vouchers, legal services and credit repair.	Bringing Families Home, Realignment	State	Experiencing Homelessness	Families	$413,089
Child Welfare Services	Emergency/Interim Housing and Resources	Youth Transitional Housing	Transitional housing up to 36 months; individualized case management, skill-building and after-care support	Realignment, Title XX, Title IV-E	Federal/State	Experiencing Homelessness	Transitional Youth	$12,165,596

Table 3 - Landscape Funding Analysis: Annual Framework for Ending Homelessness Program Index Estimated FY 2020-2021								
County Department	Framework for Ending Homelessness Strategic Domain	Program	Description	Funding Source	Federal, State or Local Funds	Experiencing Homelessness or At- Risk of Homelessness (Select one)	Target Population (Select all that apply)	Estimated Annual Amount FY 2020-2021
Department of Public Works	Services, Treatment and Outreach	Public Works Sanitation	Cleans and disinfects unincorporated County road right of way and drainage facilities impaired by trash and debris associated with homeless encampments	County General Fund	Local	Experiencing Homelessness	People Experiencing Chronic Homelessness	$1,123,313
Department of Parks and Recreation	Services, Treatment and Outreach	Parks and Recreation Homeless Patrols, Cleanup and Outreach	Daily/weekly patrols of County park land, removing trash and debris and providing resource information to homeless individuals; working directly with other departments, agencies, and non-profit organizations to provide enforcement, sanitation, and outreach	County General Fund	Local	Experiencing Homelessness	People Experiencing Chronic Homelessness	$1,061,994
Planning and Development Services	Services, Treatment and Outreach	Property Code Compliance	Conduct assessment and monitoring of sites; work with property owners to clean properties when encampments leave solid/biowaste, outreach is also conducted with community groups to inform them of process, role and responsibilities	County General Fund	Local	Experiencing Homelessness	People Experiencing Chronic Homelessness	$116,315
First 5 Commission	Emergency/Interim Housing and Resources	Maternity Housing/Shelter Program	Housing with intensive case management services and assists young women develop the skills necessary to live independently, while providing a safe and stable home for themselves and their children	Prop 10	State	Experiencing Homelessness	Families	$107,244
Housing and Community Development Services	Root Cause and Upstream Prevention	Landlord Incentive Program	Provides incentives to landlords to increase affordable housing availabilty	County General Fund	Local	At-Risk of Homelessness	People at Risk of Homelessness	$231,494
Housing and Community Development Services	Diversion and Mitigation	Emergency Rental Assistance and Utility Assistance Program	Rental assistance and utilities payments for those households impacted by COVID-19	Emergency Rental Assistance and Utility Assistance funds - via Treasury	Federal	At-Risk of Homelessness	People at Risk of Homelessness	$73,300,000
Housing and Community Development Services	Diversion and Mitigation	Eviction Prevention Program	Provides legal services to people who are at risk of becoming homeless	ARPA funds - via Treasury	Federal	At-Risk of Homelessness	People at Risk of Homelessness	$880,000

Table 3 - Landscape Funding Analysis: Annual Framework for Ending Homelessness Program Index Estimated FY 2020-2021								
County Department	Framework for Ending Homelessness Strategic Domain	Program	Description	Funding Source	Federal, State or Local Funds	Experiencing Homelessness or At- Risk of Homelessness (Select one)	Target Population (Select all that apply)	Estimated Annual Amount FY 2020-2021
Housing and Community Development Services	Diversion and Mitigation	Emergency Solutions Grant Program	Provides homeless prevention services such as rental assistance, security and utility assistance and other customized supports for those who are at risk of becoming homeless.	Emergency Solutions Grant - via HUD	Federal	At-Risk of Homelessness	People at Risk of Homelessness	$2,800,000
Housing and Community Development Services	Services, Treatment and Outreach	Information and Referral for People with HIV/AIDS	Information and referral services for persons seeking housing and supportive services	Housing Opportunities for Persons With AIDS (HOPWA) - via HUD	Federal	Experiencing Homelessness	People Experiencing HIV/ AIDS	$75,041
Housing and Community Development Services	Emergency/Interim Housing and Resources	Hotel/Motel Shelter Program	Hotel/ Motel vouchers for persons in unincorporated area during times of inclement weather and for urgent needs	County General Fund	Local	Experiencing Homelessness	People Experiencing Chronic Homelessness	
Housing and Community Development Services	Emergency/Interim Housing and Resources	Regional Homeless Assistance Program	Provides emergency housing and case management to unsheltered in unincorporated San Diego.	County General Fund	Local	Experiencing Homelessness	People Experiencing Chronic Homelessness	$13,968,753
Housing and Community Development Services	Permanent Housing and Support	Housing Choice Vouchers	Rental assistance vouchers and public housing	Housing Choice Vouchers (HCVs) - via HUD	Federal	At-Risk of Homelessness	People at Risk of Homelessness	$160,424,606
Housing and Community Development Services	Permanent Housing and Support	Housing for People with HIV/AIDS	Permanent housing, Tenant Based Rental Subsidies and support services	Housing Opportunities for Persons With AIDS (HOPWA) - via HUD	Federal	Experiencing Homelessness	People Experiencing HIV/ AIDS	$4,492,205
Housing and Community Development Services	Permanent Housing and Support	No Place Like Home	Acquire, design, construct, rehabilitate, and preservation of permanent supportive housing for persons who are experiencing homelessness, chronic homelessness or who are at risk of chronic homelessness and who are in need of mental health services	No Place Like Home funding via HCD	State	Experiencing Homelessness	People Experiencing Chronic Homelessness; People Experiencing Severe Mental Illness	$61,200,000
Housing and Community Development Services	Permanent Housing and Support	Innovative Housing Trust Fund	Leverages County funds to develop affordable housing Countywide	Innovative Housing Trust Fund	Local	At-Risk of Homelessness	People at Risk of Homelessness	$9,129,238

	Table 3 - Landscape Funding Analysis: Annual Framework for Ending Homelessness Program Index Estimated FY 2020-2021							
County Department	Framework for Ending Homelessness Strategic Domain	Program	Description	Funding Source	Federal, State or Local Funds	Experiencing Homelessness or At- Risk of Homelessness (Select one)	Target Population (Select all that apply)	Estimated Annual Amount FY 2020-2021
Department of Homeless Solutions and Equitable Communities	Services, Treatment and Outreach	Regional Outreach Services	Collaborative effort between HHSA, various law enforcement entities and the Psychiatric Emergency Response Team to to assist with accessing housing and services; all regional outreach has been moved into OHS as of July 1, 2021	TANF, SNAP, Title XIX, and County General Fund	Federal/State/Local	Experiencing Homelessness	People Experiencing Chronic Homelessness; People Experiencing Severe Mental Illness; People Experiencing Substance-Use Disorders; Veterans; Seniors; Transitional Youth; Families	$1,756,587
Department of Homeless Solutions and Equitable Communities	Services, Treatment and Outreach	Whole Person Wellness/HDAP	Comprehensive care coordination, service navigation and housing subsidy	Whole Person Wellness/HDAP	State	Experiencing Homelessness	People Experiencing Chronic Homelessness; People Experiencing Severe Mental Illness	$8,293,566
Department of Homeless Solutions and Equitable	Emergency/Interim Housing and Resources	Domestic Violence Shelters	Provides safe housing to persons fleeing domestic violence	Domestic Violence Trust Fund/ Realignment	Local	Experiencing Homelessness	Families	$1,114,372
Department of Homeless Solutions and Equitable	Emergency/Interim Housing and Resources	WPW - HDAP Portion	WPW - HDAP	Housing Disability Advocacy Program	State	Experiencing Homelessness	People Experiencing Chronic Homelessness; People with Disabilities	$1,100,000
Department of Homeless Solutions and Equitable Communities	Emergency/Interim Housing and Resources	Housing Our Youth	Provides specialized housing assistance to transitional age youth up to age 24 who are at risk or experiencing homelessness.	HHAP-1	State	Experiencing Homelessness	Transitional Youth	$760,907
Department of Homeless Solutions and Equitable Communities	Emergency/Interim Housing and Resources	Community Care Coordination (C3)	Provides housing assistance and placement, comprehensive care coordination, service navigation and peer support.	Homeless Mentally Ill Outreach and Treatment Program (HMIOT)	State	Experiencing Homelessness	People Experiencing Severe Mental Illness; Justice Involved	$1,174,639

County Department	Framework for Ending Homelessness Strategic Domain	Program	Description	Funding Source	Federal, State or Local Funds	Experiencing Homelessness or At- Risk of Homelessness (Select one)	Target Population (Select all that apply)	Estimated Annual Amount FY 2020-2021
Office of Military and Veteran Affairs	Services, Treatment and Outreach	Stand Down	Intervention program to support homeless veterans with an opportunity to access services and connect with community providers	Homeless Veterans Reintegration Program (HVRP) - Stand Down funding	Federal	Experiencing Homelessness	Veterans	$3,500
Public Health Services	Services, Treatment and Outreach	Public Health Nurses – Homeless Outreach and Mobile Vaccination PODs	Point of Dispensing (POD), temporary sites where vaccines can be quickly administered, communicable disease screening, education and prevention	MediCal Administrative Activities (MAA), Realignment and County General Fund	Federal/State/Local	Experiencing Homelessness	People Experiencing Chronic Homelessness	$1,053,013
Public Health Services	Emergency/Interim Housing and Resources	HIV/AIDS Intensive Case Management	Residential substance abuse treatment and sober living facilities and coordination of care follow up	Ryan White Part B	Federal	Experiencing Homelessness	People Experiencing HIV/AIDS	$444,433
Public Health Services	Emergency/Interim Housing and Resources	HIV/AIDS Emergency Housing Assistance	Short-term (up to 14 days) hotel/single-room occupancy stays or one-time rent payment to prevent eviction for clients receiving HIV case management and primary care services	Ryan White Part A	Federal	Experiencing Homelessness	People Experiencing HIV/AIDS	$519,769
Public Health Services	Emergency/Interim Housing and Resources	Tuberculosis Treatment and Housing	Provision of diagnosis, treatment, case management and surveillance paired with supportive housing	California Department of Public Health (CDPH) State grant and County General Fund	State/Local	Experiencing Homelessness	People Experiencing Chronic Homelessness	$275,132
Probation	Emergency/Interim Housing and Resources	Interim Housing	Interim housing for people supervised by probation; providers work with probation to support participants in meeting their rehabilitative and re-entry goals, such as sobriety, employment and remaining crime free	2011 Realignment, Community Corrections, YOBG/Juvenile Reentry	State	Experiencing Homelessness	People Experiencing Substance-Use Disorders; Justice Involved; Youth	$2,508,473
Probation	Emergency/Interim Housing and Resources	Community Transition Center	Assessments, transitional living, short-term substance abuse and housing navigation services	2011 Realignment, Community Corrections	State	Experiencing Homelessness	People Experiencing Substance-Use Disorders; Justice Involved	$1,262,080

County Department	Framework for Ending Homelessness Strategic Domain	Program	Description	Funding Source	Federal, State or Local Funds	Experiencing Homelessness or At- Risk of Homelessness (Select one)	Target Population (Select all that apply)	Estimated Annual Amount FY 2020-2021
Public Safety Group	Emergency/Interim Housing and Resources	County Community Based Services and Recidivism Reduction Programs	Outpatient Substance Use Disorder treatment, with case management and connections to supportive services including bridge and rapid re-housing and housing navigation	Board of State and Community Corrections (BSCC)	State	Experiencing Homelessness	People Experiencing Substance-Use Disorders; Justice Involved	$198,944
Public Defender	Services, Treatment and Outreach	Collaborative Court	Court supervised treatment programs, including Adult Drug Court, Behavioral Court and Reentry Court	County General Fund	Local	Experiencing Homelessness	People Experiencing Chronic Homelessness; People Experiencing Severe Mental Illness; People Experiencing Substance-Use Disorders; Justice Involved	$1,316,637
Public Defender	Services, Treatment and Outreach	Homeless Court	Special court session for homeless defendants to resolve outstanding misdemeanor offenses and warrants	County General Fund	Local	Experiencing Homelessness	Justice Involved	$204,914
Sheriff	Services, Treatment and Outreach	Programming for Reentry Support and Stability	Alternative custody program that creates discharge plans providing additional education and support along with an emphasis on ongoing mental health treatment in and out of custody	2011 Realignment, Community Corrections	State	Experiencing Homelessness	People Experiencing Severe Mental Illness; Justice Involved	$818,777
Self-Sufficiency Services	Root Cause and Upstream Prevention	Self-Sufficiency Programs	CalWorks, CalFresh, and General Relief	TANF, SNAP, Realignment and County General Fund	Federal/State/Local	At-Risk of Homelessness	People at Risk of Homelessness	$703,838,846
Self-Sufficiency Services	Emergency/Interim Housing and Resources	Rotational Shelter Program - Interfaith shelter Network (ISN)	Temporary emergency rotational shelter through 60+ participating congregations, include light touch case management to connect to services and/or benefits and employment placements	Community Services Block Grant (CSBG)	Federal	Experiencing Homelessness	People Experiencing Chronic Homelessness	$25,000

Table 3 - Landscape Funding Analysis: Annual Framework for Ending Homelessness Program Index Estimated FY 2020-2021

						Table 3 - Landscape Funding Analysis: Annual Framework for Ending Homelessness Program Index Estimated FY 2020-2021		
County Department	Framework for Ending Homelessness Strategic Domain	Program	Description	Funding Source	Federal, State or Local Funds	Experiencing Homelessness or At- Risk of Homelessness (Select one)	Target Population (Select all that apply)	Estimated Annual Amount FY 2020-2021
Self-Sufficiency Services	Emergency/Interim Housing and Resources	Housing Support Program	Short and long-term housing assistance including financial assistance to secure permanent housing such as deposit, move-in costs, rent and utility assistance, housing navigation and case management	CalWORKs Housing Support Program - State	State	Experiencing Homelessness	Families	$5,400,000

TOTAL AMOUNT	**$1,240,025,906**
Root Cause and Prevention	$704,070,340
Diversion and Mitigation	$76,980,000
Services, Treatment and Outreach	$178,878,667
Emergency/Interim Housing and Resources	$44,850,850
Permanent Housing and Support	$235,246,049

Table 4. Outcome Goals		
Outcome Goal #1a: Reducing the number of persons experiencing homelessness.		
Baseline Data: **Annual estimate of number of people accessing services who are experiencing homelessness**	**Outcome Goals July 1, 2021 - June 30, 2024**	
	Decrease/Increase in # of People	**Decrease/Increase as % Change from Baseline**
19,771	474	2.40%
Describe Your Related Goals for **Underserved Populations and Populations Disproportionately Impacted by Homelessness**		
Describe any underserved and/or disproportionately impacted population(s) that your community will especially focus on related to this Outcome Goal and how this focus has been informed by data in your landscape assessment:		**Describe the trackable data goal(s) related to this Outcome Goal:**
With the HHAP 3 funds, the County of San Diego will focus on populations that are both underserved and disproportionately represented in the homeless population, specifically Black, American Indian or Alaska Native, youth, seniors and those that are justice-involved. In 2020, based on the most current Point in Time Count data, there were 7,638 individuals identified as living on the streets or in shelters throughout the San Diego region. According to the Regional Taskforce on Homelessness' public-facing dashboards reflecting data collected through the Homeless Management Information System (HMIS), over the last calendar year (2021), 35,350 individuals experienced homelessness and engaged with a homeless provider. Based on this data, people of color are disproportionately impacted among those experiencing homelessness, with 27.2% identifying as Black or African American - roughly five times the proportion in the region; and 3.4% identifying as American Indian or Alaska Native - which is nearly three times the proportion in the region. In addition, other subpopulations over-represented in the homeless population include seniors, youth and those that are justice-involved. In 2021, a needs assessment completed by the Regional Taskforce on Homelessness' Committee on Aging and Homelessness, determined that one out of four adults experiencing homelessness is 55 years of age or older. Among this group, 88% of those that are unsheltered become homeless while living in San Diego and 43% experienced homelessness for the first time in their lives. According to the San Diego Coordinated Community Plan to End Youth Homelessness (2019-2024), 4,228 youth and young adults ages 14 to 24 are experiencing homelessness or are unstably housed, with 1,376 being unaccompanied youth ages 12 to 17. Currently, on any given day there are approximately 4,000 individuals incarcerated in San Diego County jails with 25% of the population reporting homelessness the day before they entered jail. "		People accessing services by race and ethnicity

Table 4. Outcome Goals		
Outcome Goal #1b: Reducing the number of persons experiencing homelessness on a daily basis		
Baseline Data: **Daily Estimate of # of people experiencing unsheltered homelessness**	**Outcome Goals July 1, 2021 - June 30, 2024**	
	Reduction in # of People	**Reduction as % Change from Baseline**
3,971	95	2.40%
Describe Your Related Goals for **Underserved Populations and Populations Disproportionately Impacted by Homelessness**		
Describe any underserved and/ or disproportionately impacted population(s) that your community will especially focus on related to this Outcome Goal and how this focus has been informed by data in your landscape assessment:		**Describe the trackable data goal(s) related to this Outcome Goal:**
With the HHAP 3 funds, the County of San Diego will focus on populations that are both underserved and disproportionately represented in the homeless population, specifically Black, American Indian or Alaska Native, Youth, Seniors and those that are justice-involved. In 2020, based on the most current Point in Time Count data, there were 7,638 individuals identified as living on the streets or in shelters throughout the San Diego region. According to the Regional Taskforce on Homelessness' public-facing dashboards reflecting data collected through the Homeless Management Information System (HMIS), over the last calendar year (2021), 35,350 individuals experienced homelessness and engaged with a homeless provider. Based on this data, people of color are disproportionately impacted among those experiencing homelessness, with 27.2% identifying as Black or African American - roughly five times the proportion in the region; and 3.4% identifying as American Indian or Alaska Native - which is nearly three times the proportion in the region. In addition, other subpopulations over-represented in the homeless population include seniors, youth and those that are justice-involved. In 2021, a needs assessment completed by the Regional Taskforce on Homelessness' Committee on Aging and Homelessness, determined that one out of four adults experiencing homelessness is 55 years of age or older. Among this group, 88% of those that are unsheltered become homeless while living in San Diego and 43% experienced homelessness for the first time in their lives. According to the San Diego Coordinated Community Plan to End Youth Homelessness (2019-2024), 4,228 youth and young adults ages 14 to 24 are experiencing homelessness or are unstably housed, with 1,376 being unaccompanied youth ages 12 to 17. Currently, on any given day there are approximately 4,000 individuals incarcerated in San Diego County jails with 25% of the population reporting homelessness the day before they entered jail.		People accessing services by race and ethnicity

Table 4. Outcome Goals		
Outcome Goal #2: Reducing the number of persons who become homeless for the first time.		
Baseline Data: **Annual Estimate of # of people who become homeless for the first time**	**Outcome Goals July 1, 2021 - June 30, 2024**	
	Reduction in # of People	**Reduction as % Change from Baseline**
9,612	230	2.40%
Describe Your Related Goals for **Underserved Populations and Populations Disproportionately Impacted by Homelessness**		
Describe any underserved and/ or disproportionately impacted population(s) that your community will especially focus on related to this Outcome Goal and how this focus has been informed by data in your landscape assessment:		**Describe the trackable data goal(s) related to this Outcome Goal:**
With the HHAP 3 funds, the County of San Diego will focus on populations that are both underserved and disproportionately represented in the homeless population, specifically Black, American Indian or Alaska Native, Youth, Seniors and those that are justice-involved. In 2020, based on the most current Point in Time Count data, there were 7,638 individuals identified as living on the streets or in shelters throughout the San Diego region. According to the Regional Taskforce on Homelessness' public-facing dashboards reflecting data collected through the Homeless Management Information System (HMIS), over the last calendar year (2021), 35,350 individuals experienced homelessness and engaged with a homeless provider. Based on this data, people of color are disproportionately impacted among those experiencing homelessness, with 27.2% identifying as Black or African American - roughly five times the proportion in the region; and 3.4% identifying as American Indian or Alaska Native - which is nearly three times the proportion in the region. In addition, other subpopulations over-represented in the homeless population include seniors, youth and those that are justice-involved. In 2021, a needs assessment completed by the Regional Taskforce on Homelessness' Committee on Aging and Homelessness, determined that one out of four adults experiencing homelessness is 55 years of age or older. Among this group, 88% of those that are unsheltered become homeless while living in San Diego and 43% experienced homelessness for the first time in their lives. According to the San Diego Coordinated Community Plan to End Youth Homelessness (2019-2024), 4,228 youth and young adults ages 14 to 24 are experiencing homelessness or are unstably housed, with 1,376 being unaccompanied youth ages 12 to 17. Currently, on any given day there are approximately 4,000 individuals incarcerated in San Diego County jails with 25% of the population reporting homelessness the day before they entered jail. "⬜		People accessing services by race and ethnicity

Table 4. Outcome Goals		
Outcome Goal #3: Increasing the number of people exiting homelessness into permanent housing.		
Baseline Data: Annual Estimate of # of people exiting homelessness into permanent housing	**Outcome Goals July 1, 2021 - June 30, 2024**	
	Increase in # of People	**Increase as % Change from Baseline**
4,531	108	2.40%
Describe Your Related Goals for **Underserved Populations and Populations Disproportionately Impacted by Homelessness**		
Describe any underserved and/ or disproportionately impacted population(s) that your community will especially focus on related to this Outcome Goal and how this focus has been informed by data in your landscape assessment:		**Describe the trackable data goal(s) related to this Outcome Goal:**
With the HHAP 3 funds, the County of San Diego will focus on populations that are both underserved and disproportionately represented in the homeless population, specifically Black, American Indian or Alaska Native, Youth, Seniors and those that are justice-involved. In 2020, based on the most current Point in Time Count data, there were 7,638 individuals identified as living on the streets or in shelters throughout the San Diego region. According to the Regional Taskforce on Homelessness' public-facing dashboards reflecting data collected through the Homeless Management Information System (HMIS), over the last calendar year (2021), 35,350 individuals experienced homelessness and engaged with a homeless provider. Based on this data, people of color are disproportionately impacted among those experiencing homelessness, with 27.2% identifying as Black or African American - roughly five times the proportion in the region; and 3.4% identifying as American Indian or Alaska Native - which is nearly three times the proportion in the region. In addition, other subpopulations over-represented in the homeless population include seniors, youth and those that are justice-involved. In 2021, a needs assessment completed by the Regional Taskforce on Homelessness' Committee on Aging and Homelessness, determined that one out of four adults experiencing homelessness is 55 years of age or older. Among this group, 88% of those that are unsheltered become homeless while living in San Diego and 43% experienced homelessness for the first time in their lives. According to the San Diego Coordinated Community Plan to End Youth Homelessness (2019-2024), 4,228 youth and young adults ages 14 to 24 are experiencing homelessness or are unstably housed, with 1,376 being unaccompanied youth ages 12 to 17. Currently, on any given day there are approximately 4,000 individuals incarcerated in San Diego County jails with 25% of the population reporting homelessness the day before they entered jail.		People accessing services by race and ethnicity

Table 4. Outcome Goals		
Outcome Goal #4: Reducing the length of time persons remain homeless.		
Baseline Data: Average length of time (in # of days) persons enrolled in street outreach, emergency shelter, transitional housing, safe haven projects and time prior to move-in for persons enrolled in rapid rehousing and permanent housing programs	**Outcome Goals July 1, 2021 - June 30, 2024**	
	Decrease in Average # of Days	**Decrease as % Change from Baseline**
118	2	2.40%
Describe Your Related Goals for **Underserved Populations and Populations Disproportionately Impacted by Homelessness**		
Describe any underserved and/ or disproportionately impacted population(s) that your community will especially focus on related to this Outcome Goal and how this focus has been informed by data in your landscape assessment:		**Describe the trackable data goal(s) related to this Outcome Goal:**
With the HHAP-3 funds, the County of San Diego will focus on populations that are both underserved and disproportionately represented in the homeless population, specifically Black, American Indian or Alaska Native, youth, seniors and those that are justice-involved. In 2020, based on the most current Point in Time Count data, there were 7,638 individuals identified as living on the streets or in shelters throughout the San Diego region. According to the Regional Taskforce on Homelessness' public-facing dashboards reflecting data collected through the Homeless Management Information System (HMIS), over the last calendar year (2021), 35,350 individuals experienced homelessness and engaged with a homeless provider. Based on this data, people of color are disproportionately impacted among those experiencing homelessness, with 27.2% identifying as Black or African American - roughly five times the proportion in the region; and 3.4% identifying as American Indian or Alaska Native - which is nearly three times the proportion in the region. In addition, other subpopulations over-represented in the homeless population include seniors, youth and those that are justice-involved. In 2021, a needs assessment completed by the Regional Taskforce on Homelessness' Committee on Aging and Homelessness, determined that one out of four adults experiencing homelessness is 55 years of age or older. Among this group, 88% of those that are unsheltered become homeless while living in San Diego and 43% experienced homelessness for the first time in their lives. According to the San Diego Coordinated Community Plan to End Youth Homelessness (2019-2024), 4,228 youth and young adults ages 14 to 24 are experiencing homelessness or are unstably housed, with 1,376 being unaccompanied youth ages 12 to 17. Currently, on any given day there are approximately 4,000 individuals incarcerated in San Diego County jails with 25% of the population reporting homelessness the day before they entered jail.		People accessing services by race and ethnicity

Table 4. Outcome Goals		
Outcome Goal #5: Reducing the number of persons who return to homelessness after exiting homelessness to permanent housing.		
Baseline Data: **% of people who return to homelessness after having exited homelessness to permanent housing**	**Outcome Goals July 1, 2021 - June 30, 2024**	
	Decrease in % of People who return to Homelessness	**Decrease as % Change from Baseline**
11%	1%	2.40%
Describe Your Related Goals for **Underserved Populations and Populations Disproportionately Impacted by Homelessness**		
Describe any underserved and/ or disproportionately impacted population(s) that your community will especially focus on related to this Outcome Goal and how this focus has been informed by data in your landscape assessment:		**Describe the trackable data goal(s) related to this Outcome Goal:**
With the HHAP 3 funds, the County of San Diego will focus on populations that are both underserved and disproportionately represented in the homeless population, specifically Black, American Indian or Alaska Native, youth, seniors and those that are justice-involved. In 2020, based on the most current Point in Time Count data, there were 7,638 individuals identified as living on the streets or in shelters throughout the San Diego region. According to the Regional Taskforce on Homelessness' public-facing dashboards reflecting data collected through the Homeless Management Information System (HMIS), over the last calendar year (2021), 35,350 individuals experienced homelessness and engaged with a homeless provider. Based on this data, people of color are disproportionately impacted among those experiencing homelessness, with 27.2% identifying as Black or African American - roughly five times the proportion in the region; and 3.4% identifying as American Indian or Alaska Native - which is nearly three times the proportion in the region. In addition, other subpopulations over-represented in the homeless population include seniors, youth and those that are justice-involved. In 2021, a needs assessment completed by the Regional Taskforce on Homelessness' Committee on Aging and Homelessness, determined that one out of four adults experiencing homelessness is 55 years of age or older. Among this group, 88% of those that are unsheltered become homeless while living in San Diego and 43% experienced homelessness for the first time in their lives. According to the San Diego Coordinated Community Plan to End Youth Homelessness (2019-2024), 4,228 youth and young adults ages 14 to 24 are experiencing homelessness or are unstably housed, with 1,376 being unaccompanied youth ages 12 to 17. Currently, on any given day there are approximately 4,000 individuals incarcerated in San Diego County jails with 25% of the population reporting homelessness the day before they entered jail.		People accessing services by race and ethnicity

Table 4. Outcome Goals		
Outcome Goal #6: Increasing successful placements from street outreach.		
Baseline Data:	**Outcome Goals July 1, 2021 - June 30, 2024**	
Annual # of people served in street outreach projects who exit to emergency shelter, safe haven, transitional housing, or permanent housing destinations.	**Increase in # of People Successfully Placed from Street Outreach**	**Increase as % of Baseline**
1,961	47	2.40%
Describe Your Related Goals for **Underserved Populations and Populations Disproportionately Impacted by Homelessness**		
Describe any underserved and/ or disproportionately impacted population(s) that your community will especially focus on related to this Outcome Goal and how this focus has been informed by data in your landscape assessment:		**Describe the trackable data goal(s) related to this Outcome Goal:**
With the HHAP 3 funds, the County of San Diego will focus on populations that are both underserved and disproportionately represented in the homeless population, specifically Black, American Indian or Alaska Native, youth, seniors and those that are justice-involved. In 2020, based on the most current Point in Time Count data, there were 7,638 individuals identified as living on the streets or in shelters throughout the San Diego region. According to the Regional Taskforce on Homelessness' public-facing dashboards reflecting data collected through the Homeless Management Information System (HMIS), over the last calendar year (2021), 35,350 individuals experienced homelessness and engaged with a homeless provider. Based on this data, people of color are disproportionately impacted among those experiencing homelessness, with 27.2% identifying as Black or African American - roughly five times the proportion in the region; and 3.4% identifying as American Indian or Alaska Native - which is nearly three times the proportion in the region. In addition, other subpopulations over-represented in the homeless population include seniors, youth and those that are justice-involved. In 2021, a needs assessment completed by the Regional Taskforce on Homelessness' Committee on Aging and Homelessness, determined that one out of four adults experiencing homelessness is 55 years of age or older. Among this group, 88% of those that are unsheltered become homeless while living in San Diego and 43% experienced homelessness for the first time in their lives. According to the San Diego Coordinated Community Plan to End Youth Homelessness (2019-2024), 4,228 youth and young adults ages 14 to 24 are experiencing homelessness or are unstably housed, with 1,376 being unaccompanied youth ages 12 to 17. Currently, on any given day there are approximately 4,000 individuals incarcerated in San Diego County jails with 25% of the population reporting homelessness the day before they entered jail.		People accessing services by race and ethnicity

Table 5. Strategies to Achieve Outcome Goals	
Strategy	**Performance Measure to Be Impacted** **(Check all that apply)**
Description Root Causes and Upstream Prevention: This domain seeks to prevent homelessness by focusing on the root causes of homelessness and upstream prevention strategies. Strategies in this domain include addressing poverty and ensuring household stabilization and enrichment through employment programs and income supports, access to basic social services and community empowerment activities. **Timeframe** By June 30, 2024 **Entities with Lead Responsibilities** County of San Diego, Health and Human Services Agency, Department of Homeless Solutions and Equitable Communities (HSEC) Office of Homeless Solutions (OHS) **Measurable Targets** Phases Two and Three of this Plan to be completed by Fall of 2022 will expand on the County's commitment to preventing homelessness through upstream responses, designed to address the County's role in confronting the interconnected challenges that systemically cause and exacerbate homelessness, and those that can prevent it. Addressing poverty and ensuring household stabilization and enrichment through employment programs and income support services, along with access to basic social services and community empowerment activities.	☑ 1. Reducing the number of persons experiencing homelessness. ☑ 2. Reducing the number of persons who become homeless for the first time. ☐ 3. Increasing the number of people exiting homelessness into permanent housing. ☐ 4. Reducing the length of time persons remain homeless. ☑ 5. Reducing the number of persons who return to homelessness after exiting homelessness to permanent housing. ☐ 6. Increasing successful placements from street outreach. ☑ Focused on equity goals related to underserved populations and populations disproportionately impacted by homelessness.

Table 5. Strategies to Achieve Outcome Goals	
Strategy	**Performance Measure to Be Impacted** **(Check all that apply)**
Description Diversion and Mitigation: This domain focuses on interventions that will prevent people who are on the brink of homelessness from becoming homeless, such as short-term rent assistance, mediation, housing search and connections, legal assistance, and creating alternatives to incarceration for persons experiencing homelessness.	☑ 1. Reducing the number of persons experiencing homelessness. ☑ 2. Reducing the number of persons who become homeless for the first time. ☐ 3. Increasing the number of people exiting homelessness into permanent housing. ☑ 4. Reducing the length of time persons remain homeless. ☑ 5. Reducing the number of persons who return to homelessness after exiting homelessness to permanent housing. ☑ 6. Increasing successful placements from street outreach. ☑ 7. Focused on equity goals related to underserved populations and populations disproportionately impacted by homelessness.
Timeframe	
By June 30, 2024	
Entities with Lead Responsibilities	
County of San Diego, Health and Human Services Agency, Department of Homeless Solutions and Equitable Communities (HSEC) Office of Homeless Solutions (OHS)	
Measurable Targets	
Diversion and mitigation efforts require coordination to mobilize County resources quickly and effectively, which may include short-term rent assistance, mediation, housing search and connections, legal assistance, and creating alternatives to incarceration for people experiencing homelessness. Diversion and mitigation also involve integrating homeless prevention and response into other systems, including schools, the justice system, and physical, mental and behavioral health facilities. Phases Two and Three of this Plan to be completed by Fall 2022 will further address the cross-sector interventions and coordination needed to effectively divert people from experiencing homelessness and mitigate the impact of housing instability as it occurs.	

Table 5. Strategies to Achieve Outcome Goals	
Strategy	**Performance Measure to Be Impacted** **(Check all that apply)**
Description Services, Treatment and Outreach: This domain focuses on interventions that include street outreach, harm reduction, clinical, social and housing support services. **Timeframe** By June 30, 2024 **Entities with Lead Responsibilities** County of San Diego, Health and Human Services Agency, Department of Homeless Solutions and Equitable Communities (HSEC) Office of Homeless Solutions (OHS) **Measurable Targets** Services and treatment includes the intersection of the County's behavioral health, healthcare, housing and homelessness to create collaborative and multi-disciplinary interventions that provide person-centered resources and services. Street outreach and case management are being significantly expanded in partnership with 18 local jurisdictions and offers important engagement points for people in unsheltered situations to access services and treatment, and a starting point for the journey to permanent housing and support. The County of San Diego is uniquely structured and resourced to ensure that homeless services, treatment, and outreach are robust and aligned across the region in order to maximize countywide efforts to prevent and end homelessness. Phases Two and Three of this Plan to be completed by Fall 2022 will provide greater detail about the ways in which the County can expand and effectively mobilize its homeless services, treatment options and outreach efforts.	☑ 1. Reducing the number of persons experiencing homelessness. ☑ 2. Reducing the number of persons who become homeless for the first time. ☑ 3. Increasing the number of people exiting homelessness into permanent housing. ☐ 4. Reducing the length of time persons remain homeless. ☑ 5. Reducing the number of persons who return to homelessness after exiting homelessness to permanent housing. ☑ 6. Increasing successful placements from street outreach. ☑ 7. Focused on equity goals related to underserved populations and populations disproportionately impacted by homelessness.

Table 5. Strategies to Achieve Outcome Goals	
Strategy	**Performance Measure to Be Impacted** **(Check all that apply)**
Description Emergency/Interim Housing/Resources: This domain focuses on interventions for emergency and interim housing needs with assessment, supportive services coordination and housing navigation. **Timeframe** By June 30, 2024 **Entities with Lead Responsibilities** County of San Diego, Health and Human Services Agency, Department of Homeless Solutions and Equitable Communities (HSEC) Office of Homeless Solutions (OHS) **Measurable Targets** The County has embarked on a variety of compassionate emergency housing solutions which range from hotel vouchers, safe parking to sleeping cabins, harm reduction interventions and housing, crisis stabilization units and joint ventures with City jurisdictions and other innovative ways to ensure those experiencing homelessness have a choice that meets their needs. Phases Two and Three of this Plan will outline the County's planned homeless emergency response efforts, which will include mapping emergency resources and housing needs across the County and identifying where County resources are uniquely suited to help fill these gaps, in coordination with nonprofit and other governmental partners.	☑ 1. Reducing the number of persons experiencing homelessness. ☑ 2. Reducing the number of persons who become homeless for the first time. ☑ 3. Increasing the number of people exiting homelessness into permanent housing. ☑ 4. Reducing the length of time persons remain homeless. ☑ 5. Reducing the number of persons who return to homelessness after exiting homelessness to permanent housing. ☑ 6. Increasing successful placements from street outreach. ☑ 7. Focused on equity goals related to underserved populations and populations disproportionately impacted by homelessness.

Table 5. Strategies to Achieve Outcome Goals	
Strategy	**Performance Measure to Be Impacted** **(Check all that apply)**
Description Permanent Housing and Support: This domain focuses on providing permanent solutions to affordable housing and the support services individuals may need to maintain permanency. **Timeframe** By June 30, 2024 **Entities with Lead Responsibilities** County of San Diego, Health and Human Services Agency, Department of Homeless Solutions and Equitable Communities (HSEC) Office of Homeless Solutions (OHS) **Measurable Targets** The County is leveraging a variety of state and federal funding sources to create new affordable units and currently is funding nearly one thousand units currently in construction and over 1,600 units in the planning pipeline that will serve low income families, veterans, seniors, and people with Serious Mental Illness (SMI). In Phase Three of this Plan, it will be clear that as the County's prevention efforts increase, the ability to convert specialty housing supply intended for crisis needs into more long-term uses, will be part of the long-term strategy for housing supply.	☑ 1. Reducing the number of persons experiencing homelessness. ☑ 2. Reducing the number of persons who become homeless for the first time. ☑ 3. Increasing the number of people exiting homelessness into permanent housing. ☑ 4. Reducing the length of time persons remain homeless. ☑ 5. Reducing the number of persons who return to homelessness after exiting homelessness to permanent housing. ☑ 6. Increasing successful placements from street outreach. ☑ 7. Focused on equity goals related to underserved populations and populations disproportionately impacted by homelessness.