

September 23, 2025

Board of Supervisors
County of San Diego
1600 Pacific Highway
San Diego, CA 92101
C/O: Andrew Potter, Clerk of the Board

To the Members of the Board of Supervisors:

I am writing to encourage you to appoint David Baker as the Treasurer-Tax Collector for San Diego County.

I have known David since 2002 when I came to work for former Treasurer-Tax Collector Dan McAllister as Chief Deputy for Administration for 2 years and as Chief Deputy Tax Collector for 13 years.

David began his career in the department as a Treasurer-Tax Collector Specialist. Over the next several years, David promoted quickly up the ranks, working in all three tax collection divisions (Information, Financial and Special Functions) and Payment Processing, as well as serving as the Deferred Compensation Coordinator. He ultimately moved into management as an Assistant Manager, then Manager, and after I retired in 2018, he assumed the position of Chief Deputy Tax Collector. I worked with David directly during my entire 15 year career in the department, and I have never known a more capable and competent individual.

In addition to his extensive tax collection experience and knowledge, David also has a background in investment banking from his previous career in Japan. This has enabled him to assist in Treasury matters and to develop a valuable understanding of the Treasury Pool and its investment strategy.

I believe that David is the most qualified individual to serve in the position of Treasurer-Tax Collector. He not only possesses the most comprehensive knowledge and understanding of the department's responsibilities and operations; he also possesses exceptional management, communication and interpersonal skills. I know he will serve the County of San Diego in its best interests and with the highest level of integrity.

I urge you to appoint David Baker to the position of Treasurer-Tax Collector for San Diego County.

Sincerely,

Maria Pe
Former Chief Deputy Tax Collector 2004-2018