

Meeting Date: September 30, 2025
Agenda Item No. 21
Batch No. 01

From: [Floyd Willis](#)
To: [BOS, District1Community](#); joelanderson@sdcounty.ca.gov; terra.lawson-remers@sdcounty.gov; monica.montgomerysteph@sdcounty.ca.gov; [Desmond, Jim](#); [Andres Wong](#)
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Subject: [External] Re: Keep Balboa Park Parking Free
Date: Thursday, September 11, 2025 3:50:45 PM

To Elected Leaders --

Balboa Park may be in the City of San Diego but it is a County resource for all San Diego County residents.

The idea of a parking fee may have come about thinking that visiting tourists might be paying for one or two days while visiting in the San Diego area. But this is not true.

Instead, it penalizes local taxpayers who use the facility on a regular basis at least one day a week or multiple times a week.

The power to tax is the power to destroy, said Chief Justice John Marshall.

This will make the City of San Diego look very miserly. That is not the image that the City should be projecting. The City should maintain a very welcoming posture by maintaining free parking.

Floyd Willis



From: [Andres Wong](#)
To: [BOS, District1Community](#); [Joelanderson@sdcounty.ca.gov](#); [Terra.Lawson-Remer@sd.county.gov](#); [Monica.MontgomeryStepp@sdcounty.ca.gov](#); [Desmond, Jim](#)
Cc: [News ABC 10 San Diego](#); [News ABC 7 Los Angeles](#); [News ABC 7 San Francisco](#); [News Alpine Sun Editor](#); [News American Spectator](#); [News American Thinker Editor](#); [News American Thinker Editor Andrea Widburg](#); [News American Thinker Monica Showalter](#); [News Ballotpedia Editor](#); [News Borrego Springs Sun](#); [NEWS CalMatters](#); [News CBS 8 KFMB San Diego Richard Allyn](#); [News CBS KBAK 29 Fox 58 Bakersfield Now Bakersfield](#); [News CBS KCAL 9 Los Angeles](#); [News CBS KPIX 5 San Francisco](#); [News Cheyenne WY Tribune Eagle](#); [News Chula Vista Live Data](#); [News CNN](#); [News Coast News Group](#); [News Coronado Eagle Journal](#); [News Coronado Times](#); [News Crescent City Times-Standard](#); [News Daily Caller](#); [News Daily Mail](#); [News Daily News Los Angeles](#); [News Denver CO Post Editorial](#); [News East County Californian El Cajon](#); [News Encinitas Avocate](#); [News Epoch Times News Letter](#); [News Epoch Times NTD Evening News](#); 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Willis](#); [Craig](#); [Allan Gaia Candelore](#); [Lincoln Pickard](#); [Eli Komai](#); [Anthony Massia](#); [Ryan Pernicano Lexit San Diego](#); [J Paul Henkin](#); [michael@sdqco.org](#)
Subject: [External] Fwd: Breaking: Assassin Lived With Transgender Partner: FBI
Date: Sunday, September 14, 2025 2:46:38 PM

Attention: SAN DIEGO BOARD OF SUPERVISORS

Truly, those who affirm the mental illness called Transgenderism are dangerous.

STOP THE MASSACRES.

Please pass a countywide law/regulation preventing the transgendered and their sycophants, as well as all mentally ill people, from obtaining any form of firearms.

Thank you.

Respectfully,

Andres

----- Forwarded message -----

From: **Epoch Newsroom** <newsletter@theepochtimes.com>

Date: Sat, Sep 13, 2025 at 1:36 PM

Subject: Breaking: Assassin Lived With Transgender Partner: FBI

To: [REDACTED]

[The Epoch Times](#)



September 13, 2025

Alleged Charlie Kirk Assassin Lived With Transgender Partner: FBI



Alleged Charlie Kirk Assassin Lived With Transgender Partner: FBI

Tyler Robinson, the alleged killer of Charlie Kirk, resided with a transgender partner, The Epoch Times confirmed. A senior FBI source familiar with the matter corroborated earlier reporting on the...



[A Mesmerizing Classical Chinese Dance Competition Takes Place in New York](#)

Do you know that the most authentic, superlative classical Chinese dance is in America, rather than China?

In 2007, our sister media, NTD, established the very first International Classical Chinese Dance Competition in New York. Since then, the event has evolved into one of the most prominent competitions of its kind, attracting exceptionally talented dancers around the world.

This Sunday, Sept. 14, you can watch the finals of the 11th competition live on ntd.com/live. But before you immerse yourself in the contestants' captivating dance movements, you may want to look beyond their technical skills.

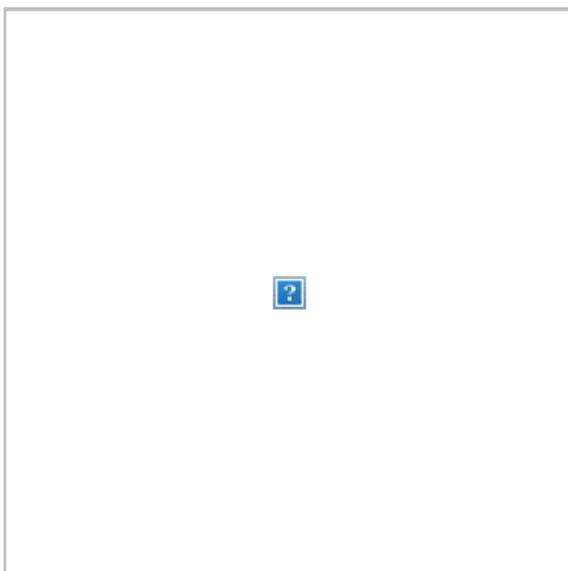
Because the secret to mastering this dance form is much more than that. What qualities will the contestants be judged upon? Angelia Wang, a judge at the competition, has something to share with the audience. [Read the full story here](#)

The 2025 NTD International Classical Chinese Dance Competition Semi-Finals is happening now. [Watch it LIVE here](#)

FEEDBACK Do you like our story summary? What topics would you like to see more? Tell us what you think [here](#).

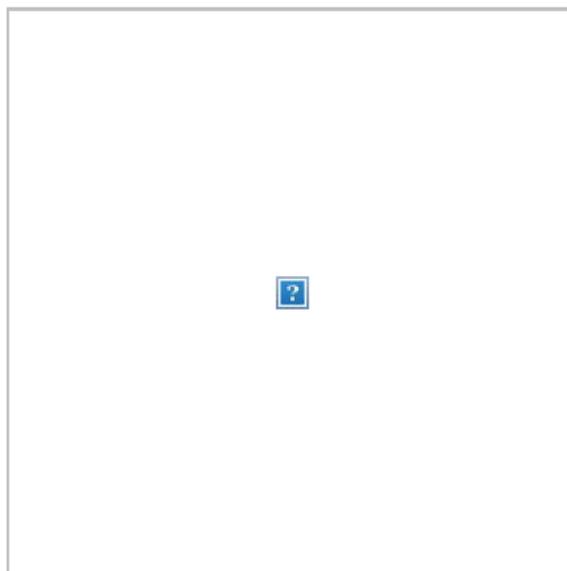


WHAT'S HAPPENING



Appeals Court Upholds Trump's Revocation of Parole Status for More Than 400,000 Immigrants

A federal appeals court on Sept. 12 cleared the Trump administration to move forward with terminating the temporary legal status for more than 400,000 immigrants from Cuba, Haiti, Nicaragua, and...



Office Depot Fires Worker Who Refused to Print Charlie Kirk Vigil Poster

Office Depot has fired an employee at its Portage, Michigan, store after the worker refused to print a poster for a vigil honoring conservative influencer Charlie Kirk, who was assassinated...

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From: [Jp Nevins](#)
To: [Encinitas City Council](#); [Oceanside City Council](#); [Carlsbad City Council](#); [Council San Marcos](#); [Council Vista](#); [FGG, Public Comment](#); [Council San Diego](#); [clerkoftheboard@sandag.org](#); [Tom Lichterman](#); [Karen Jewel](#); [Pete Penseyres](#); [Senator Blakespear](#); [Seth Cutter](#); [Tasha Boerner Horvath](#); [Tom Frank](#); [CALTRANS Bike And Ped](#)
Subject: [External] VOX: A self-driving car traffic jam is coming for US cities
Date: Tuesday, September 16, 2025 6:46:00 AM

It is coming here all too soon! The time to get the initial regulations in place is now before the deluge.

My 2 cents on e- bikes: a state and preferably a national ban on sales of all but class 1 and 2 bikes with a separate class for cargo/delivery bikes.

A self-driving car traffic jam is coming for US cities

A century ago, a deluge of automobiles swept across the United States, upending city life in its wake. Pedestrian deaths surged. Streetcars, unable to navigate the choking traffic, collapsed. Car owners infuriated residents with their klaxons' ear-splitting awooogah!

Read in Vox: <https://apple.news/A1qjGaU51TWWpV1T8Mrmi7A>

Shared from [Apple News](#)

From: [Andrew Ortega](#)
To: [FGG, Public Comment](#)
Subject: [External] Concern Regarding San Diego County CalWORKs Contractor (Equus Workforce Solutions)
Date: Tuesday, September 16, 2025 11:42:14 AM

Dear County and State Leadership,

I am submitting this as a **whistleblower report** regarding Equus Workforce Solutions, the contractor administering San Diego County's CalWORKs housing program at the Escondido and Oceanside offices. I wish to remain anonymous.

I am not writing solely because of my personal experience, but because my experience mirrors the experiences of many others — which can be independently verified through multiple reviews posted on Indeed and Glassdoor about this location. I encourage you to review those ratings and comments, as they align closely with what I am reporting.

What I observed first-hand includes:

- Staff hired for administrative roles are assigned to handle crisis walk-ins, de-escalation, intake, and case management — tasks not disclosed in job descriptions — without proper training or support.
- The culture is “figure it out yourself,” which exposes staff and participants to risk and leads to frequent burnout.
- Temporary employees carry the heaviest caseloads and are cycled out once demand drops, creating constant turnover and disrupting continuity of service for CalWORKs families.
- The Escondido and Oceanside offices coordinate staffing in a way that masks these systemic issues rather than solves them.
- Managers benefit financially from this arrangement, earning disproportionately high compensation while delegating the most difficult work to underpaid, temporary staff. This creates an imbalance of power that perpetuates the cycle and leaves participant and employee outcomes as the lowest priority.

This is not an isolated complaint. Others have raised similar issues in the past, and I am stepping forward now to speak on behalf of staff and participants who are still being impacted. These practices undermine the purpose of CalWORKs, compromise participant outcomes, and misuse public resources.

I respectfully request that San Diego County and the California Department of Social Services conduct a formal review of Equus Workforce Solutions' management practices, financial incentives, staffing model, and compliance with CalWORKs contractual obligations.

Thank you for your time and for protecting the integrity of CalWORKs and the families it is meant to serve.

Sincerely,
Concerned Whistleblower

From: henkinp@earthlink.net
To: [Desmond, Jim](#); [Supervisor Joel Anderson District 2](#); [MontgomerySteppe, Monica](#); [BOS, District1Community](#); [Lawson-Remer, Terra](#)
Cc: [FGG, Public Comment](#)
Subject: [External] Fw: Sunbreak Ranch News: Sunbreak Ranch Interview with Raymond Arroyo / EWTN
Date: Saturday, September 20, 2025 8:24:50 PM

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From: Sunbreak Ranch News <news@sunbreakranch.com>
Sent: Sep 20, 2025 9:19 AM
To: PAUL HENKIN <henkinp@earthlink.net>
Subject: Sunbreak Ranch News: Sunbreak Ranch Interview with Raymond Arroyo / EWTN

[View this email in your browser](#)



**[Sunbreak Ranch Interview with
Raymond Arroyo / EWTN](#)**

Terry Caster with Raymond Arroyo on World Over



Terry Caster is a key leader in the development of the [Sunbreak Ranch](#) VOLUNTARY TRIAGE-FIRST facility dedicated to ENDING STREET HOMELESSNESS. Please see his interview with [Raymond Arroyo on The World Over \(EWTN\)](#).

God-speed to ending the widespread inhumane suffering on America's streets.

SUNBREAK RANCH



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From: [C Cotton](#)
To: [FGG, Public Comment](#)
Cc: GovAffairs@sanidiego.gov; [CouncilMember Joe LaCava](#); [Congressman Scott Peters](#)
Subject: [External] Concerns Regarding the Incoming CFO, Interim Treasurer-Tax Collector, and **CIO Department's 2025 Compliance Standards
Date: Saturday, September 27, 2025 12:31:21 PM

Good Morning Distinguished Staff:

I am writing to formally express my concerns regarding critical issues related to the incoming leadership of the **Chief Financial Officer (CFO)**, the interim **Treasurer-Tax Collector**, and the readiness of the **Chief Information Officer (CIO)** department for the upcoming fiscal year standards. My objective is to provide a factual summary of these issues and advocate for the proactive measures necessary to ensure our county's financial stability, regulatory compliance, and technological integrity.

Concerns regarding the Chief Financial Officer (CFO):

My concerns surrounding the incoming CFO include delays in budget reporting, persistent inaccuracies in financial statements, or lack of transparency regarding financial projections. For example, The City of San Diego is facing a significant and structural budget deficit, initially projected around \$258 million for the 2025-26 fiscal year and growing. To address the shortfall, Mayor Todd Gloria has proposed measures to address structurally imbalanced budgets and chronic underfunding in the City's infrastructure and services. It's critical that the Q2 2025 financial reports be delivered ontime so that there is no delaying of critical departmental budget reviews. This pattern if overlooked will raised questions about the county's fiscal health and impedes strategic decision-making.

Concerns regarding the interim Treasurer-Tax Collector:

The transition to an interim Treasurer-Tax Collector appears to have introduced instability in critical financial operations. The primary concern in the interim is inconsistent enforcement of tax collection policies or procedural errors that have led to taxpayer confusion. Specifically, several constituent complaints documented in July 2025 show that incorrect tax assessment information was provided, leading to reissuing multiple tax notices. These issues undermine public trust and have the potential for negative financial consequences.

Focusing on some of the general federal tax laws, IRS regulations, and international tax rules that apply domestically for any government entity include:

- **Determining tax residency:** Properly identifying whether individuals or businesses operating in San Diego are considered U.S. residents for tax purposes can be complex, especially with the use of the "substantial presence" or "green card" tests.
- **Compliance with international law:** Ensuring that city tax-collection practices align with federal regulations and international agreements can be a significant administrative challenge.
- **Global reporting requirements:** Managing tax obligations for U.S. citizens living abroad is complex, as they must report worldwide income to the IRS. While a federal matter, it adds complexity for any local agency attempting to collect taxes.
- **Enforcement limitations:** San Diego has limited ability to enforce tax collection outside of U.S. borders, which can create difficulties when billing foreign entities.

Concerns regarding the CIO Department and 2025 Compliance Standards:

As the 2025 compliance standards and deadlines approach, the CIO department's progress appears to be lagging, creating potential risks for the county. My specific concerns include lack of clear communication regarding the CIO's 2025 modernization plan and the interim changes with staff positions, insufficient progress on cybersecurity upgrades, or inadequate training for departmental staff on new software. For instance, the [CAO/CIO](#) department has not provided an updated timeline for the mandated financial software migration since January 2025. This silence should cause anxiety among the finance and tax collection departments and threatens compliance. The failure to meet these standards could result in significant financial penalties and a compromise of sensitive constituent data.

Furthermore, an ideal Chief Information Officer (CIO) for San Diego County would possess the skills to use technology for robust financial oversight, fraud detection, and operational efficiency, thereby indirectly addressing tax revenue issues. Since the County Auditor's office handles audits and financial reporting, the CIO's role is to provide the technological backbone for these functions through strategic partnerships.

Core Competencies an The DoD Architecture Framework (DoDAF)

Data Analysis and Integrity

Big Data Analytics: Implement data platforms to analyze large datasets from county departments, identifying anomalies and patterns indicative of tax avoidance or fraud. This capability would allow the county to predict and prevent future financial irregularities.

Data Integrity Protocols: Institute rigorous data validation and governance procedures to ensure the accuracy and reliability of financial data. A single source of truth across all county systems would strengthen auditing processes and increase transparency for taxpayers.

DoD's process: The DoD Architecture Framework (**DoDAF**) guides the planning and acquisition of all systems, ensuring they align with strategic goals and report to upward federal requirements. The DoD CIO also released a strategy to achieve IT integration and interoperability.

San Diego County's approach: The San Diego incoming CIO should have proven skills in strategic planning, vendor contract negotiation, and a results-oriented approach to IT management. This ensures that county technology initiatives align with strategic needs and are executed efficiently. The county also collaborates with partner organizations and uses multi-year roadmaps to achieve technology goals.

San Diego County's role: The county's incoming CIO who is responsible for managing systems, such as the SanGIS database, which aggregates regional geographic information. This data is used for infrastructure planning and emergency services, making it a critical asset for military coordination. The county's emphasis on data management, security, and integrity ensures that this information can be shared securely with authorized partners, including military commands.

Strategic Leadership and Collaboration

Inter-departmental coordination: Establish and maintains strong collaborative relationships with other senior county executives, particularly the Chief Financial Officer (CFO) and the County Auditor. The ideal CIO should facilitate the sharing of data and resources to improve financial oversight.

Support for auditing: Empower the Office of Audits and Advisory Services with the necessary technology to perform comprehensive, data-driven evaluations. The incoming CIO should act as a partner, ensuring the Auditor has the tools to detect fraud, waste, and abuse

effectively.

Process reengineering: Actively support business process reengineering (BPR) initiatives within county departments. By improving and automating workflows, the incoming CIO should reduce opportunities for error and **fraudulent activity**.

Communication and Transparency

Clear communication: Effectively communicate complex technology needs and capabilities to technical and non-technical stakeholders, including elected officials, DoDAF, and the public. Transparency in how technology supports financial integrity is key to building public trust.

Responsive reporting: Assist the Auditor-Controller's office in generating accurate and reliable financial reports for external agencies and taxpayers. This ensures accountability and helps citizens understand how their tax dollars are being managed.

A Broader Overview of the Candidates Qualifications To Take Into Consideration:

An ideal Chief Financial Officer (CFO) for San Diego who focuses on addressing tax loopholes and audits would possess extensive experience in government finance, strong auditing and investigative skills, and strategic policy-making capabilities. The candidate would also require specific expertise in municipal tax law and a commitment to transparent financial practices.

The ideal candidate should have a long track record in municipal finance, demonstrating an understanding of the complexities of government accounting and budgeting. This includes managing investment portfolios, debt issuance, and financial reporting in the public sector. Experience in a similar role in another large municipality would be highly beneficial.

To address audits and potential fraud, the CFO needs deep expertise in accounting and auditing principles, as well as forensic accounting techniques. The candidate should be able to identify systemic weaknesses in a city's financial controls that may be creating opportunities for tax evasion.

The candidate should possess a deep understanding of tax structures at the local and state levels. This allows them to proactively identify tax "loopholes" that cost the city revenue and recommend policy changes to address them. They must also have a firm grasp of the political and legal landscape surrounding municipal taxation.

*Modern financial management relies heavily on data analytics. The CFO should be technologically savvy, with experience using advanced analytics, enterprise resource planning (ERP) systems, and cloud technology to uncover inefficiencies and potential fraud.

As the head of a major city department, the CFO must be an effective leader who can supervise and train staff. They should be able to cultivate a strong, ethical culture within the finance department and provide strategic guidance to staff.

Given the public nature of the role, the CFO must be an excellent communicator. They must be able to clearly and concisely present financial information and strategic plans to the City Council, other department heads, and the public.

The candidate should demonstrate a commitment to objective, data-backed financial reporting,

even in the face of political pressure. This independence is crucial for maintaining public trust and ensuring that audits are conducted fairly and transparently.

Focus on strengthening internal controls over financial reporting across all city departments to safeguard public assets and reduce opportunities for fraud and error.

Update audit techniques using modern tools and data analytics to conduct more comprehensive and efficient audits. This includes working with the City Auditor to identify areas of risk and develop a proactive audit schedule.

Lead a review of city tax codes and exemptions to identify and close any "loopholes" that are unintentionally costing the city revenue. This requires a deep legal and fiscal analysis.

Work to increase public access to clear and understandable financial information. This rebuilds public trust and can deter financial misconduct.

Lastly, incorporate findings from audits and reviews into a long-term fiscal plan to ensure the city's financial health is sustainable and that revenue shortfalls are proactively addressed.

Proposed actions and next steps:

To address these critical issues, I urge you to take the following actions:

- Request a formal and public progress report from the CFO, interim Treasurer-Tax Collector, and CIO department outlining their readiness for the 2025 standards.
- Mandate an independent review of the financial and technological gaps to determine the true scope of the problems.
- Establish a clear line of communication between senior leadership, department heads, and relevant stakeholders to track progress and address deficiencies.

I am available to provide additional documentation and discuss these concerns in more detail at your convenience. Thank you for your attention to this serious matter.

Sincerely,
Cassandra L. Cotton

From: henkinp@earthlink.net
To: [Desmond, Jim](#); [Supervisor Joel Anderson District 2](#); [MontgomerySteppe, Monica](#); [BOS, District1Community](#); [Lawson-Remer, Terra](#)
Cc: [Coronado Mayor John Duncan](#); [Del Mar Mayor Terry Gaasterland](#); [Encinitas Mayor Bruce Ehlers](#); [Lemon Grove Mayor Alysson Snow](#); [Oceanside CA Mayor Esther Sanchez](#); [SD Mayor Todd Gloria](#); [Santee Mayor John Minto](#); [Chula Vista Mayor John McCann](#); [La Mesa Mayor Mark A.](#); [El Cajon Mayor Bill Wells](#); [Escondido Mayor Dane White](#); [Vista CA Mayor John Franklin](#); [Carlsbad CA Mayor Keith Blackburn](#); [Solana Beach Mayor Lesa Heebner](#); [Imperial Beach Mayor Mitch McKay 2025-](#); [San Marcos CA Mayor Rebecca Jones](#); [National City Mayor Ron Morrison](#); [Mayoral Aide Josie Flores-Clark](#); [Mayor Steve Vaus-Poway](#); [SANDAG CEO 2024 Mario Orso](#); [Francesca](#); [Vice Chair and SD Dist 1](#); [Supervisor Joel Anderson District 2](#); [BOS, District1Community](#); [Lauren Cazares](#); [LaMesa](#); [Katie Melendez](#); [Luz Molina](#); [East County Rep. Robin Maxson](#); [Depty Gen Counsel](#); [Independent Counsel](#); [FGG, Public Comment](#)
Subject: [External] ABBREVIATION OVERLOAD?
Date: Monday, September 29, 2025 9:19:05 AM

At the end of the college year, a star football player celebrated by attending a late night campus party. Soon after arriving, he became captivated by a beautiful coed and eased into a conversation with her by asking if she met many any "potential dates" at the party.

"Oh, I'm much more attracted to the strong academic types than to the party animals," she said. "What's your G.P.A.?"

Grinning from ear to ear, the jock boasted, "I get about 25 in the city and 40 on the highway."