

**CLERK OF THE BOARD OF SUPERVISORS**  
**EXHIBIT/DOCUMENT LOG**

**MEETING DATE & AGENDA NO. 11/18/2025 #24**

**STAFF DOCUMENTS (Numerical)**

No.	Presented by:	Description:
1	Staff	6-Page PowerPoint
2		
3		
4		
5		

**PUBLIC DOCUMENTS (Alphabetical)**

No.	Presented by:	Description:
A	N/A	
B		
C		
D		
E		
F		

## **Item #24: Initiate Efforts to Maximize Resources at the San Pasqual Academy (Districts: All)**

Elizabeth Hernandez, Ph.D., Interim Deputy Chief Administrative Officer, Health and Human Services Agency

Alfredo Guardado, Director, Child and Family Well-Being

November 18, 2025



LIVE WELL  
SAN DIEGO

# History and Changing Landscape



LIVE WELL  
SAN DIEGO

**2001** - Opened on 238 acres as the first residential education campus in the U.S. designed for foster youth.

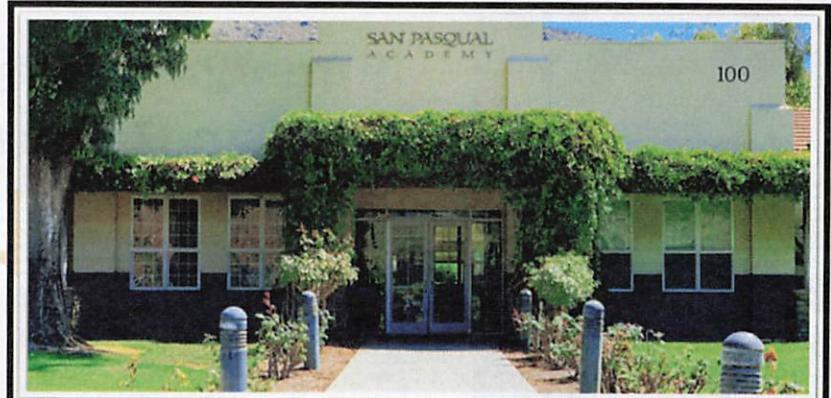
**Legislative Reform Impact:** Prioritized placement in family-based settings.

- **2015** - Continuum of Care Reform (CCR)
- **2018** - The Family First Prevention Services Act (FFPSA)

**2021** - State determined San Pasqual Academy educational residential program did not meet CCR and FFPSA foster care requirements.

**2022** - The Board approved actions to transform San Pasqual Academy into a continuum of care, multipurpose campus.

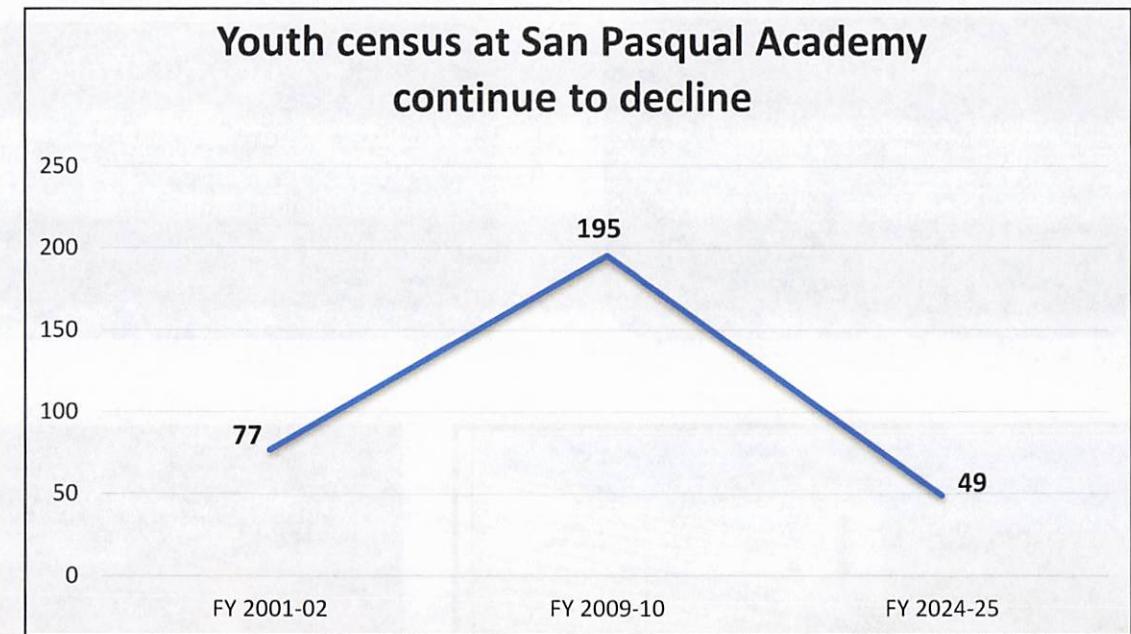
**2025** – Number of youth placed at San Pasqual Academy continue to decline, along with number of eligible youth.



## Current Status (Fiscal Year 2024-25)



- **555** eligible youth
- **379** youth placed with kin and foster families
- **95** youth with higher-level needs required placements other than San Pasqual Academy
- **49** youth placed at San Pasqual Academy



# Looking Ahead



## Purpose

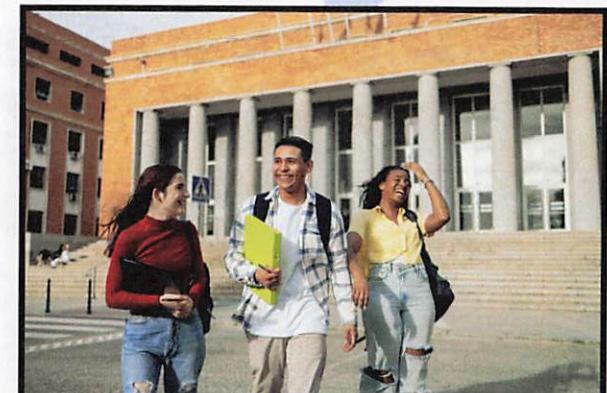
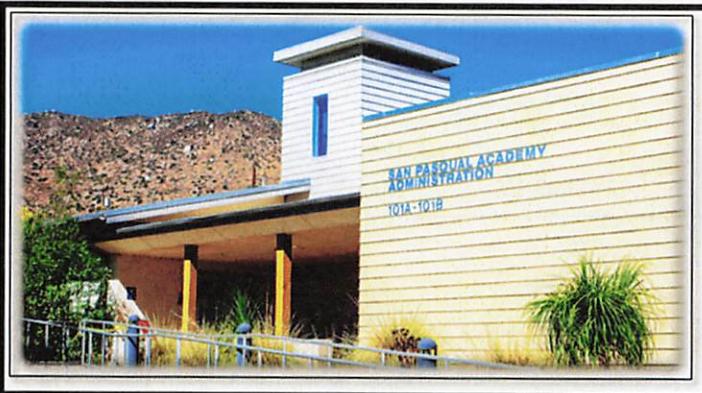
- Maximize benefit to youth and families
- Ensure sustainable, community-aligned programs

## Ongoing Efforts

- Identifying youth suitable for San Pasqual Academy
- Acknowledging changes over two decades
- Reengaging stakeholders and experts

## Next Steps

- Gather stakeholder input
- Present options and recommendations to the Board



# Recommendations



1. Direct the Chief Administrative Officer, or designee, to conduct stakeholder engagement including current and former foster youth, Child and Family Well-Being staff, Juvenile Court partners, education partners, Child and Family Strengthening Advisory Board, community organizations that support foster youth, and other key stakeholders that support foster youth and San Pasqual Academy (Academy), to develop recommendations for best serving foster youth, maximizing the use of the Academy campus, and ensuring fiscal sustainability of foster youth programming.
2. Direct the Chief Administrative Officer, or designee, to return to the Board of Supervisors (Board) in 180 days with recommendations for the Board's consideration to ensure the Academy campus can benefit individuals and families in the region to the greatest extent possible while also ensuring sustainable programs.

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