

**COUNTY OF SAN DIEGO
BOARD OF SUPERVISORS
TUESDAY, APRIL 08, 2025**

MINUTE ORDER NO. 21

**SUBJECT: CAPITAL IMPROVEMENT NEEDS ASSESSMENT - FISCAL YEARS 2025-26
THROUGH 2029-30 (DISTRICTS: ALL)**

OVERVIEW

A network of well-maintained infrastructure and amenities is essential to the quality of life, as well as health and safety, for the residents of San Diego County and the people who staff and utilize the infrastructure. The Capital Improvement Needs Assessment (CINA), referred to publicly as the Capital Plan, is a strategic, long-term infrastructure assessment of the County of San Diego's (County's) responsibility to take care of its aging infrastructure while enhancing sustainability and improving resilience of our capital investments. The CINA is reviewed and revised annually through an iterative process that considers community needs, County operational needs, and financial resources available to meet those needs.

The Fiscal Years 2025-26 through 2029-30 CINA process has identified a need for the County to modernize rural fire and sheriff stations, revitalize existing infrastructure, meet statewide stormwater mandates, and improve access to the County's extensive network of parks and trails. Today's request would approve the Fiscal Years 2025-26 through 2029-30 CINA and refer it to the Chief Administrative Officer for funding identification and timelines to implement individual projects.

RECOMMENDATION(S)

CHIEF ADMINISTRATIVE OFFICER

Approve the Capital Improvement Needs Assessment (CINA) prioritizing County of San Diego (County) capital projects for Fiscal Years 2025-26 through 2029-30, as filed with the Clerk of the Board, and refer it to the Chief Administrative Officer for funding identification and timelines for implementation of individual projects.

EQUITY IMPACT STATEMENT

Equity is incorporated throughout the Capital Improvement Needs Assessment (CINA) planning cycle and carried through to the design and execution of each capital project. The planning cycle includes multiple touchpoints with the community and requires departments to identify how each of their capital projects promote equity and positively impact the residents of San Diego County.

Approval of Fiscal Years 2025-26 through 2029-30 CINA will result in the continued planning, design and construction of infrastructure that will ultimately improve accessibility to behavioral health, recreational services, and public safety services in the region. If approved, today's action will further improve the equitable distribution of facilities that provide services for some of the region's most vulnerable and under-served populations including individuals with complex behavioral health needs, and individuals with justice involvement.

SUSTAINABILITY IMPACT STATEMENT

Today's board letter supports the County of San Diego's (County's) sustainability goals of engaging the community, providing just and equitable access to County services, protecting the health and wellbeing of the region, safeguarding ecosystems, habitats, and biodiversity throughout the County, and reducing

pollution and waste. Development of the Capital Improvement Needs Assessment (CINA) is an iterative process designed to maximize engagement opportunities with the community and provide the utmost transparency into the capital project planning process.

Referring the Fiscal Years 2025-26 through 2029-30 CINA to the Chief Administrative Officer for consideration within the Operational Plan process will allow for the initiation and planning of a variety of capital projects, including upgrades to and replacements of aged infrastructure to improve access and remove barriers for persons of all abilities, behavioral health projects that will fill unmet needs for mental health services, and public safety projects that will improve the County's ability to provide services.

Projects that are approved for capital funding will continue to support the implementation of the Zero Carbon Portfolio Plan by adhering to Policy G-15, which seeks to reduce County facilities greenhouse gas emissions by 90% by 2030 through various means such as sustainable construction materials and electrification of building systems. Additionally, the projects included in the CINA are aligned to the Climate Action Plan and our regional efforts to decarbonize.

FISCAL IMPACT STATEMENT

There is no fiscal impact associated with the Board's approval of the FY25-26 through FY29-30 CINA Plan. There will be no change in net General Fund cost and no additional staff years resulting from today's recommended actions. The five-year CINA, contains partially funded and unfunded capital projects of approximately \$838.2 million, and actual timing of projects will be subject to funding availability and project readiness.

The first year of the CINA, FY25-26, includes only projects supported by program revenue that may only be used for a specific purpose, including the respective supported project, and projects required to support health, safety, and mandated requirements. This is in consideration of the County's current financial and operational planning landscape. Planning and budget development for FY25-26 has included strategies to close a funding gap resulting from factors including escalating costs for existing programs, new funding requests and constrained revenues. County staff has been working to reduce costs, find efficiencies and streamline programs and services. Projects included in the first year of the CINA, which do not have an identified funding source, are being considered for long-term financing. For reference, to finance \$50 million over 30 years would have an estimated annual cost of \$4 million over the term of the financing. The County is committed to making smart investments to maximize impacts in the community while balancing the long-term fiscal stability of the County. FY25-26 reflects the management of the potential risk.

Once capital projects are approved for the CINA, departments and programs estimate funding needs, identify funding sources and incorporate ongoing costs including staffing and operations and maintenance as part of the annual Chief Administrative Officer (CAO) Recommended Operational Plan for the Board's consideration. Staff will return to the Board for consideration and approval as part of the FY25-27 CAO Recommended Operational Plan for any fiscal impacts associated with future related recommendations.

BUSINESS IMPACT STATEMENT

N/A

ACTION:

Noting for the record that this item was heard on April 9, 2025, and that an Errata was submitted that made changes to attachment A; ON MOTION of Supervisor Montgomery Steppe, seconded by Supervisor Anderson, the Board of Supervisors took action as recommended.

AYES: Anderson, Lawson-Remer, Montgomery Steppe

ABSENT: Desmond, (District 1 Seat Vacant)

State of California)

County of San Diego) §

I hereby certify that the foregoing is a full, true and correct copy of the Original entered in the Minutes of the Board of Supervisors.

ANDREW POTTER

Clerk of the Board of Supervisors



Signed

by Andrew Potter