Meeting Date: September 30, 2025
Agenda Item No. 14
Batch No. 10

Item 14: PREPARING FOR FISCAL DISRUPTION THROUGH AN AD HOC SUSTAINABLE FISCAL PLANNING SUBCOMMITEE BOARD LETTER

Public Safety

- CalFire
- Deputy Sheriffs Association

Healthcare

- Hospital Association of SD and Imperial Counties
- UCSD Health
- American Academy of Pediatrics
- Confidential Recovery
- California Pan-Ethnic Health Network (CPEHN)
- Harvey Family Foundation
- Veterans Navigation Center

Housing & Homelessness

- Lucky Duck Foundation
- Crisis House
- PATH / People Assisting The Homeless
- MAAC Project
- Housing 4 the Homeless
- Father Joe's Villages
- North San Diego County Promise
- Casa Familiar
- Slavic Refugee and Immigrant Services
- Just in Time for Foster Youth
- Neighborhood House Association

Hunger, Childcare & Social Services

- The San Diego Foundation
- The Jacobs & Cushman San Diego Food Bank
- Feeding San Diego
- Child Development Associates
- Brighter Bites
- Community Resource Center
- North County LGBTQ Resource Center
- Alliance for Regional Solutions
- Interfaith Worker Justice of San Diego County
- First 5 Association
- SAY San Diego
- Arts+ Culture: San Diego
- Children First Collective
- VietVoices
- YMCA
- SD Hunger Coalition
- Chicano Foundation
- Educational Enrichment Systems
- San Diego for Every Child
- LISC San Diego
- Kim Center for Social Balance
- United Way
- Jewish Family Service
- Produce Good
- Visceral
- Townspeople
- Elder Help

- SD Pride
- The Center
- Veterans Art Project
- UWEAST
- 211 San Diego
- Our Time to Act

Environment & Tijuana River

- Surfrider Foundation
- Climate Action Campaign
- Environmental Health Coalition
- Nature Unplugged
- Un Mar de Colores

Business

- EDC
- Business For Good
- Campana Studios
- Rachel K Group
- Algentem LLC
- A Better Professional Corporation
- San Diego County Office of Education
- ASC
- US Unita Solutions

Advocacy

- San Diego Labor and Imperial Counties Labor Council
- Alliance San Diego
- CPI
- Mid-city CAN

- Pillars
- SEIU Local 221
- San Diego Building Trades
- PANA
- Youth Will
- ACLU of San Diego and Imperial Counties

Public Safety

CAL FIRE LOCAL 2881
IAFF • AFL-CIO
Representing the Professional Firefighters of CAL FIRE

August 15th, 2025

San Diego County Board of Supervisors
1600 Pacific Highway
San Diego, CA 92101

RE: **Support for Sustainable Fiscal Planning Subcommittee Proposal**

Dear Chair Lawson-Remer and Members of the Board,

On behalf of CAL FIRE Local 2881 10th District, I am writing to voice our strong support for the proposal to establish an Ad Hoc Subcommittee on Sustainable Fiscal Planning, introduced by Supervisor Terra Lawson-Remer and Supervisor Monica Montgomery-Steppe.

San Diego County faces significant fiscal uncertainty as a result of unprecedented state and federal disinvestment in essential programs. Cuts to core services, coupled with unfunded mandates and increased local responsibilities, risk destabilizing the safety net and undermining the County's ability to meet urgent community needs.

As an organization dedicated to improving wages, benefits, and working conditions, we know firsthand how fiscal planning directly impacts the County's ability to recruit, retain, and support a skilled workforce. Sustained investment in staffing—including vital resources such as water tenders and Urban Search and Rescue companies—is essential to ensuring the safety of both residents and first responders.

Equally important is a commitment to capital replacement and the modernization of County facilities. Up-to-date infrastructure not only enhances operational effectiveness but also ensures the long-term resiliency of the services our communities depend on.

The creation of a Strategic Fiscal Planning Subcommittee represents a proactive, community-centered approach to:

- Safeguarding essential services,
- Supporting wages, benefits, and working conditions that strengthen the County workforce,
- Expanding staffing for critical emergency resources,
- Investing in capital replacement and facility upgrades,
- Identifying equitable local financing solutions,
- Protecting vulnerable residents, and
- Preserving the County's long-term financial stability.

CAL FIRE LOCAL 2881
IAFF • AFL-CIO
Representing the Professional Firefighters of CAL FIRE

We are especially encouraged by the proposal's focus on priority areas such as behavioral health, in-home supportive services, public safety, wildfire prevention, and environmental sustainability.

CAL FIRE Local 2881 10th District respectfully urges the Board of Supervisors to approve this proposal and begin developing a comprehensive fiscal strategy that reflects community priorities, strengthens our workforce, and protects San Diego's future.

Thank you for your leadership and commitment to responsible, equitable governance.

Sincerely,

Signed by:
Billy Tomasello
FDA652ACC8FE4C0...

Tim Edwards
President

Billy Tomasello
10th District Vice President

1731 J STREET, SUITE 100 • SACRAMENTO, CA 95811
(916) 609-8700 • FAX (916) 609-8711

DEPUTY SHERIFFS' ASSOCIATION
OF SAN DIEGO COUNTY

The Strength Behind the Badge

13881 DANIELSON STREET
POWAY, CA 92064-6891
PH (858) 486-9009
INFO@DSASD.ORG
www.dsasd.org

September 15, 2025

SUBJECT: Sustainable Fiscal Planning Subcommittee Proposal

Dear Supervisor Lawson Remer:

The Deputy Sheriffs' Association of San Diego County is pleased to support your efforts to explore additional funding options for county programs, in particular, funding for the Sheriff's Office to fill hundreds of open sworn deputy positions and to fund critical infrastructure.

Chronic understaffing has been our principal challenge for years, affecting morale and aggravating our recruitment and retention efforts. As you know, the possible return of mandatory overtime weighs heavy on our deputies and must be avoided at all costs, to prevent further serious recruitment and retention challenges.

We commend the Board for pursuing a deferred retirement program for deputies, a revenue neutral option to address staffing, however, we recognize that the staffing issues in the office are significant, and additional investments are needed to fund a comprehensive solution. The DSA strongly supports the county investing in critical infrastructure such as new jail facilities, and sheriff substations, as well as technology to assist deputies in the performance of their duties.

The Deputy Sheriffs' Association of San Diego County stands ready to work with you and the Board to address these issues and set funding priorities which will strengthen the Office and the safety of all residents.

Sincerely,

Michael O'Deane
President

Healthcare

HOSPITAL ASSOCIATION
of San Diego & Imperial Counties

September 26, 2025

San Diego County Board of Supervisors
County Administration Center
1600 Pacific Highway, Rm 335
San Diego, CA, 92101

Re Item #14: Preparing for Fiscal Disruption Through an Ad Hoc Sustainable Fiscal Planning Subcommittee

Dear Chair Lawson-Remer, Vice Chair Montgomery Steppe, and Members of the Board,

We recognize the fiscal challenges outlined in the recent board letter and appreciate the Board's longstanding commitment to fiscal responsibility. As you consider strategies for addressing future uncertainty, we urge the Board to prioritize the preservation of essential programs that protect the health and well-being of San Diego County residents.

Programs such as Medi-Cal, County Medical Services, behavioral health, public health, food assistance, and in-home supportive services are critical lifelines for hundreds of thousands of community members. Preserving access to these services not only strengthens the social safety net but also helps reduce long-term costs by preventing crises and supporting healthier, more stable communities.

We encourage the County to continue advancing strategies that safeguard these core programs and ensure that residents—particularly the most vulnerable—do not lose access to the care and support they need.

We welcome a transparent and inclusive community process and look forward to reviewing the Subcommittee's proposals. We remain ready to provide information and insight to support the County's efforts to preserve these essential programs.

Thank you again for your leadership on behalf of our community. Please reach out if I can be of assistance dalexiou@hasdic.org.

Sincerely,

Dimitri Alexiou

Dimitrios Alexiou
President & CEO

5575 Ruffin Road, Suite 225, San Diego, CA 92123

UC San Diego Health

UC San Diego Health
9300 Campus Point Drive, #7970
La Jolla, CA 92037
T: 858.249.5534
health.ucsd.edu

Patricia S. Maysent
Chief Executive Officer

September 23, 2025

San Diego County Board of Supervisors
County Administration Center
1600 Pacific Highway, Rm 335
San Diego, CA, 92101

Re: Preparing for Fiscal Disruption through an Ad Hoc Sustainable Fiscal Planning Subcommittee

Dear Chair Lawson-Remer, Vice Chair Montgomery Steppe, and Members of the Board:

On behalf of UC San Diego Health, I am writing to express support for the establishment of the Ad Hoc Sustainable Fiscal Planning Subcommittee as outlined in Agenda Item 24, Preparing for Fiscal Disruption through an Ad Hoc Sustainable Fiscal Planning Subcommittee.

UC San Diego Health is deeply aware of how changes in federal and state funding ripple through the healthcare system. Reductions to Medicaid and nutrition assistance programs not only threaten the well-being of vulnerable residents but also place added strain on hospitals and their emergency departments, as well as, public health/community clinics that serve as providers of last resort.

When individuals lose coverage or access to basic supports like food and housing, they are more likely to defer care until health needs become urgent, often arriving in the hospital setting with more complex conditions. This increases risk to one's health status. It also increases uncompensated care costs and pressures the entire health system.

The subcommittee's focus on healthcare, behavioral health, food security, and in-home services is therefore directly tied to hospital operations and patient care. Planning ahead for these fiscal challenges is essential to ensuring continuity of services across the County, reducing avoidable hospitalizations, and protecting the capacity of providers to meet the community's needs.

While future actions that may arise from this effort will warrant further review, UC San Diego Health supports the framework of this subcommittee as a prudent step to sustain critical services and maintain regional stability during a period of fiscal uncertainty.

We thank the Board for its leadership in advancing this important item and for its commitment to the health and well-being of San Diego County residents.

Sincerely,

Patty Maysent,
Chief Executive Officer
UC San Diego Health

California Chapter 3

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PO Box 22212
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Fax: 858.453.1311
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CAPT (ret) MC USN

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AAP-CA3
San Diego & Imperial Counties
INCORPORATED IN CALIFORNIA

American Academy of Pediatrics
DEDICATED TO THE HEALTH OF ALL CHILDREN®

August 14, 2025

San Diego County Board of Supervisors
1600 Pacific Highway
San Diego, CA 92101

RE: **Support for Sustainable Fiscal Planning Subcommittee Proposal**

Dear Chair Lawson-Remer and Members of the Board,

The leadership of American Academy of Pediatrics, California Chapter 3 (AAP-CA3) extends its strong support for the proposal to establish an **Ad Hoc Subcommittee on Sustainable Fiscal Planning**, brought forward by Supervisor Terra Lawson-Remer and Supervisor Monica Montgomery-Steppe.

San Diego County is facing serious fiscal uncertainty due to unprecedented state and federal disinvestment in essential programs. Cuts to Medicaid, SNAP, housing, Medi-Cal, and other core services—alongside unfunded mandates and increased local burdens—risk destabilizing the safety net and undermining the County's ability to meet urgent community needs.

As an organization committed to the health and wellbeing of Children, Youth and their families, we know firsthand how vital County services are to the well-being of residents, especially low-income communities, families, older adults, and people with disabilities. These services cannot be left vulnerable to external political decisions made in Washington or Sacramento.

The proposed Strategic Fiscal Planning Subcommittee offers a proactive, community-centered approach to:

- Safeguard essential services,
- Explore equitable local financing solutions,
- Protect vulnerable residents, and
- Maintain the County's strong financial standing.

We are particularly encouraged by the proposal's focus on key priority areas, including healthcare access, behavioral health, in-home supportive services, childcare, food assistance, public safety, wildfire prevention, and environmental sustainability.

AAP-CA3 urges the Board of Supervisors to approve this proposal and begin the process of developing a robust fiscal strategy that reflects community priorities and protects San Diego's future.

Productive collaborative relationships, particularly in communities of high need, are critically important in ensuring that children receive high-caliber care. For over 20 years, AAP-CA3 has worked closely with pediatricians and community partners to ensure children receive the best care. We will continue to participate in collaborative efforts to improve health outcomes. AAP-CA3 is pleased to support efforts to improve the lives of the children and families in San Diego and Imperial Counties.

Thank you for your leadership and commitment to responsible, equitable governance.

Sincerely,

Christine Johnson MD FAAP

Christine Johnson, MD
Chapter President
American Academy of Pediatrics, CA Chapter 3
cljohnsonsd@gmail.com

Meredith FM Kennedy

Meredith FM Kennedy, MPH
Executive Director
American Academy of Pediatrics, CA Chapter 3
mkennedy@aapca3.org

CONFIDENTIAL
RECOVERY

A Division of CBHS

19 August 2025

San Diego County Board of Supervisors
1600 Pacific Highway
San Diego, CA 92101

RE: **Support for Sustainable Fiscal Planning Subcommittee Proposal and Unlocking the County Reserves**

Dear Chair Lawson-Remer and Members of the Board,

On behalf of Confidential Recovery, I am writing to express our strong support for the proposals to establish an **Ad Hoc Subcommittee on Sustainable Fiscal Planning** and the **Board Letter to Unlock County Reserves**, both brought forward by Supervisor Terra Lawson-Remer and Supervisor Monica Montgomery-Steppe.

San Diego County is facing serious fiscal uncertainty due to budget shortfalls and potential cuts in state and federal funding. Perhaps more pressing are the urgent needs facing our county. The homeless crisis as well as the Fentanyl and Opioid epidemics are real and immediate threats to our public safety and require immediate action. Doing business as usual is not an option. We need local solutions to these local problems, and these two proposals afford a unique opportunity to fund public-private partnerships that can provide effective and timely solutions to these vexing problems.

As an organization committed to fighting substance use disorder, we know firsthand how vital County services are to the well-being of residents, especially low-income communities, working families, older adults, veterans, and people with disabilities. We witness every day our fellow San Diegans suffering from a lack of services and from undiagnosed or untreated substance use disorder. And yet we and many of our partner treatment providers stand by with the capability, the certifications, and capacity to help. All we need is the word, and the funding to cover our operating costs. These proposals are the key that will unlock the door to an immediate and effective public-private solution.

We believe the **Sustainable Fiscal Planning Subcommittee** offers a proactive, community-centered approach to

- Safeguard essential services;
- Explore equitable, sustainable local financing solutions;
- Protect vulnerable residents from preventable harm; and
- Maintain the County's strong financial standing and long-term investments.

Additionally, we strongly support the **proposal to unlock a portion of the County's reserves** to stabilize critical services at risk of cuts in the near term. These reserves represent a vital tool to cushion the community from harm and bridge urgent funding gaps. The public dollars potentially available will be invested in sensible, thoughtful ways that ensure that our most vulnerable, including children, seniors, and the disabled, continue to receive critical support and services. These funds can be used to cost effectively access community resources NOW vice waiting to invest in future resources which might not be available until years from now.

By updating how County reserves are calculated, this policy will free up to around $300 million, without having to create additional public debt to the community or businesses. This policy also places stronger safeguards and accountability around the resulting reserve funds, ensuring that they can only be used in true emergencies. It allows for a fiscally responsible, values-driven approach that allows the County to create a safety net for its communities through smarter planning for its constituents and ensures that public dollars serve the public good.

We urge the Board to move forward on both proposals and thank you for your leadership during this challenging moment. The decisions made today will shape the well-being of San Diego's communities for years to come.

Very Respectfully and Sincerely,

Jay Wylie
Operations Manager
Confidential Recovery

California Pan-Ethnic
HEALTH NETWORK

2991 Sacramento St. #298
Berkeley, CA 94702

9/15/2025

San Diego County Board of Supervisors 1600 Pacific Highway San Diego, CA 92101

RE: Support for Sustainable Fiscal Planning Subcommittee Proposal

Dear Chair Lawson-Remer and Members of the Board,

On behalf of The California Pan-Ethnic Health Network (CPEHN), I am writing to express our strong support for the proposal to establish an Ad Hoc Subcommittee on Sustainable Fiscal Planning, brought forward by Supervisor Terra Lawson-Remer and Supervisor Monica Montgomery-Steppe.

San Diego County is facing serious fiscal uncertainty due to unprecedented state and federal disinvestment in essential programs. Cuts to Medicaid, SNAP, housing, Medi-Cal, and other core services, alongside unfunded mandates and increased local burdens, risk destabilizing the safety net and undermining the County's ability to meet urgent community needs.

As an organization committed to advocating for policies that advance health equity for communities of color and improve health outcomes in our communities, we know firsthand how vital County services are to the well-being of residents, especially low-income communities, families, older adults, and people with disabilities. These services cannot be left vulnerable to external political decisions made in Washington or Sacramento.

The proposed Strategic Fiscal Planning Subcommittee offers a proactive, community-centered approach to:

- Safeguard essential services,
- Explore equitable local financing solutions,
- Protect vulnerable residents, and
- Maintain the County's strong financial standing.

We are particularly encouraged by the proposal's focus on key priority areas, including healthcare access, behavioral health, in-home supportive services, child care, food assistance, public safety, wildfire prevention, and environmental sustainability.

CPEHN urges the Board of Supervisors to approve this proposal and begin the process of developing a robust fiscal strategy that reflects community priorities and protects San Diego's future.

Thank you for your leadership and commitment to responsible, equitable governance.

Sincerely,

Harvey Family Foundation

August 20, 2025

San Diego County Board of Supervisors
1600 Pacific Highway
San Diego, CA 92101

RE: Support for Sustainable Fiscal Planning Subcommittee Proposal

Dear Chair Lawson-Remer and Members of the Board,

On behalf of the Harvey Family Foundation, I urge you to support the creation of an Ad Hoc Subcommittee on Sustainable Fiscal Planning, introduced by Supervisors Lawson-Remer and Montgomery-Steppe.

San Diego County is at a crossroads. Every family, regardless of their income, zip code, or background, needs stability: in health care, in housing, in safety, and in opportunity. That stability depends on sound fiscal planning. As stewards of public dollars, we must replace short-term fixes with long-term vision.

The unpredictable decisions coming from both Sacramento and Washington create financial whiplash for our County. Programs are cut, mandates pile up, and once again, local government is left to patch holes with duct tape. Our families deserve better. Fiscal uncertainty hurts seniors, working families, veterans, small businesses, and our most vulnerable neighbors alike. Whether your priority is economic growth, lean government, or equity for those left behind, sustainable fiscal planning is our shared path forward.

A dedicated subcommittee is not bureaucracy for bureaucracy's sake. It is a practical, bipartisan safeguard that will:

- **Shield core services**—public health, emergency response, housing, education, and support for veterans, children, and seniors—from unpredictable outside shocks.
- **Demand transparency and truth**, so that taxpayers and board members alike understand the real trade-offs we face—grounded in data, not politics.

Harvey Family Foundation

- **Empower local innovation**, giving business leaders, nonprofits, and community voices a seat at the table to find solutions that endure across economic cycles.
- **Protect future generations** by building a fiscal foundation that outlasts election cycles and political headlines.

This is responsible governance. It means planning beyond the next budget cycle, building resilience into our systems, and protecting people before crises hit. Whether you value fiscal discipline, economic growth, or equity, this subcommittee provides the structure to act with foresight instead of patchwork.

The urgency is clear. Delay deepens risk. Division weakens trust. I urge you to vote yes, with clarity, with steadiness, and with a commitment to safeguard both the County's financial health and the well-being of every San Diegan.

Thank you for your leadership and for honoring the responsibility that public service requires.

Respectfully,
Clariza Marin
Chief Financial Officer
Harvey Family Foundation

VETERANS NAVIGATION CENTER

19 August 2025

San Diego County Board of Supervisors
1600 Pacific Highway
San Diego, CA 92101

RE: **Support for Sustainable Fiscal Planning Subcommittee Proposal and Unlocking the County Reserves**

Dear Chair Lawson-Remer and Members of the Board,

On behalf of the Veterans Navigation Center, I am writing to express our strong support for the proposals to establish an **Ad Hoc Subcommittee on Sustainable Fiscal Planning** and the **Board Letter to Unlock County Reserves**, both brought forward by Supervisor Terra Lawson-Remer and Supervisor Monica Montgomery-Steppe.

San Diego County is facing serious fiscal uncertainty due to budget shortfalls and potential cuts in state and federal funding. Perhaps more pressing are the urgent needs facing our county. The homeless crisis as well as the Fentanyl and Opioid epidemics are real and immediate threats to our public safety and require immediate action. San Diego's veteran population is especially affected by both and veterans need additional support overcoming the traumas they experienced during military service. Doing business as usual is not an option. We need local solutions to these local problems, and these two proposals afford a unique opportunity to fund public-private partnerships that can provide effective and timely solutions to these vexing problems.

As an organization committed to helping veterans to connect with needed resources and to become thriving, self-supporting members of the San Diego community, we know firsthand how vital County services are to the well-being of veterans, active duty service members, and their families. We witness every day our fellow veterans suffering from a lack of services and from undiagnosed or untreated mental illness and/or substance use disorder. And yet we and many of our partner veteran service providers stand by with the capability and the capacity to help. All we need is the word, and the funding to cover our operating costs. These proposals are the key that will unlock the door to an immediate and effective public-private solution.

We believe the **Sustainable Fiscal Planning Subcommittee** offers a proactive, community-centered approach to

- Safeguard essential services;
- Explore equitable, sustainable local financing solutions;
- Protect vulnerable residents from preventable harm; and
- Maintain the County's strong financial standing and long-term investments.

4420 Hotel Circle Ct #300, San Diego, CA 92108
(858) 567-9191 www.veteransnavigationcenter.org

VETERANS NAVIGATION CENTER

Additionally, we strongly support the **proposal to unlock a portion of the County's reserves** to stabilize critical services at risk of cuts in the near term. These reserves represent a vital tool to cushion the community from harm and bridge urgent funding gaps. The public dollars potentially available will be invested in sensible, thoughtful ways that ensure that our most vulnerable, including children, seniors, and the disabled, continue to receive critical support and services. These funds can be used to cost effectively access community resources NOW vice waiting to invest in future resources which might not be available until years from now.

By updating how County reserves are calculated, this policy will free up to around $300 million, without having to create additional public debt to the community or businesses. This policy also places stronger safeguards and accountability around the resulting reserve funds, ensuring that they can only be used in true emergencies. It allows for a fiscally responsible, values-driven approach that allows the County to create a safety net for its communities through smarter planning for its constituents and ensures that public dollars serve the public good.

We urge the Board to move forward on both proposals and thank you for your leadership during this challenging moment. The decisions made today will shape the well-being of San Diego's communities for years to come.

Very Respectfully and Sincerely,

Jay Wylie
Operations Manager
Veterans Navigation Center

4420 Hotel Circle Ct #300, San Diego, CA 92108
(858) 567-9191 www.veteransnavigationcenter.org

Housing

&

Homelessness

Lucky Duck
Foundation

August 15, 2025

San Diego County Board of Supervisors
1600 Pacific Highway
San Diego, CA 92101

RE: Support for Sustainable Fiscal Planning Subcommittee Proposal

Dear Chair Lawson-Remer and Members of the Board,

On behalf of the Lucky Duck Foundation, I am writing to express our strong support for the proposal to establish an **Ad Hoc Subcommittee on Sustainable Fiscal Planning**, brought forward by Supervisor Terra Lawson-Remer and Supervisor Monica Montgomery-Steppe.

San Diego County is facing serious fiscal uncertainty due to state and federal disinvestment in numerous programs. Cuts to Medicaid, SNAP, housing, Medi-Cal, and other core services—alongside unfunded mandates and increased local burdens—risk destabilizing the safety net and undermining the County's ability to meet community needs, including homelessness.

Because we work daily to prevent and alleviate the suffering of homelessness throughout San Diego County, we know firsthand how critical County services are to the well-being of residents, especially those living on the streets. These services cannot be left vulnerable to external political decisions made in Washington or Sacramento.

The proposed Strategic Fiscal Planning Subcommittee offers a proactive, community-centered approach to safeguard essential services, explore equitable local financing solutions, protect vulnerable residents, and maintain the County's strong financial standing.

We urge the Board of Supervisors to approve this proposal and begin the process of developing a fiscal strategy that reflects community priorities and protects San Diego's future.

Thank you for your leadership.

Sincerely,

Drew Moser
Chief Executive Officer, Lucky Duck Foundation

CRISIS HOUSE
Respond. Connect. Renew.

September 17, 2025

San Diego County Board of Supervisors
1600 Pacific Highway
San Diego, CA 92101

RE: **Support for Sustainable Fiscal Planning Subcommittee Proposal**

Dear Chair Lawson-Remer and Members of the Board,

On behalf of Crisis House, I am writing to express our strong support for the proposal to establish an **Ad Hoc Subcommittee on Sustainable Fiscal Planning**, brought forward by Supervisor Terra Lawson-Remer and Supervisor Monica Montgomery-Steppe.

San Diego County is facing serious fiscal uncertainty due to unprecedented state and federal disinvestment in essential programs. Cuts to Medicaid, SNAP, housing, Medi-Cal, and other core services—alongside unfunded mandates and increased local burdens—risk destabilizing the safety net and undermining the County's ability to meet urgent community needs.

As an organization dedicated to supporting individuals and families in crisis —including those experiencing homelessness and those fleeing domestic violence —we know firsthand how essential County services are to the well-being of our residents, particularly low-income communities, families, older adults, and people with disabilities. These services cannot be left vulnerable to external political decisions made in Washington or Sacramento. And this is happening at a time of growing local needs, including urgent action needed to tackle the Tijuana River pollution crisis.

The proposed Strategic Fiscal Planning Subcommittee offers a proactive, community-centered approach to:

- Safeguard essential services,
- Explore equitable local financing solutions,
- Protect vulnerable residents, and
- Maintain the County's strong financial standing.

CRISIS HOUSE
Respond. Connect. Renew.

We are particularly encouraged by the proposal's focus on key priority areas, including healthcare access, behavioral health, in-home supportive services, childcare, food assistance, public safety, wildfire prevention, and environmental sustainability.

Crisis House urges the Board of Supervisors to approve this proposal and begin the process of developing a robust fiscal strategy that reflects community priorities and protects San Diego's future.

Thank you for your leadership and commitment to responsible, equitable governance.

Sincerely,
Kelcie Parra
Executive Director
Crisis House

MAKING IT HOME
Los Angeles/Long Beach
Orange County
San Diego County
San Jose/Santa Clara County
Santa Barbara/Central Coast

www.epath.org

September 19, 2025

San Diego County Board of Supervisors
1600 Pacific Highway
San Diego, CA 92101

RE: **Support for Sustainable Fiscal Planning Subcommittee Proposal**

Dear Chair Lawson-Remer and Members of the Board,

On behalf of PATH, I am writing to express our strong support for the proposal to establish an **Ad Hoc Subcommittee on Sustainable Fiscal Planning**, brought forward by Supervisor Terra Lawson-Remer and Supervisor Monica Montgomery-Steppe.

San Diego County is facing serious fiscal uncertainty due to unprecedented state and federal disinvestment in essential programs. Cuts to Medicaid, SNAP, housing, Medi-Cal, and other core services—alongside unfunded mandates and increased local burdens—risk destabilizing the safety net and undermining the County's ability to meet urgent community needs.

As an organization committed to ending homelessness, we know firsthand how vital County services are to the well-being of residents, especially low-income communities, families, older adults, and people with disabilities. These services cannot be left vulnerable to external political decisions made in Washington or Sacramento.

The Strategic Fiscal Planning Subcommittee offers a proactive, community-centered approach to:

- Safeguard essential services,
- Explore equitable local financing solutions,
- Protect vulnerable residents, and
- Maintain the County's strong financial standing

We are particularly encouraged by the proposal's focus on key priority areas, including housing, homelessness, healthcare access, behavioral health, in-home supportive services, child care, food assistance, public safety, wildfire prevention, and environmental sustainability.

PATH urges the Board of Supervisors to approve this proposal and begin the process of developing a robust fiscal strategy that reflects community priorities and protects San Diego's future.

Sincerely,

Jennifer Hark Dietz
Chief Executive Officer
PATH

MAAC

Administrative Offices
1355 Third Avenue
Chula Vista, CA 91911
(619) 426-3595

North Campus
956 Vale Terrace Drive
Vista, CA 92084
(760) 471-4210

www.MAACproject.org

August 14, 2025

San Diego County Board of Supervisors
1600 Pacific Highway
San Diego, CA 92101

RE: **Support for Sustainable Fiscal Planning Subcommittee Proposal**

Dear Chair Lawson-Remer and Members of the Board,

On behalf of MAAC, I am writing to express our strong support for the proposal to establish an **Ad Hoc Subcommittee on Sustainable Fiscal Planning**, brought forward by Supervisor Terra Lawson-Remer and Supervisor Monica Montgomery-Steppe.

San Diego County is facing serious fiscal uncertainty due to unprecedented state and federal disinvestment in essential programs. Cuts to Medicaid, SNAP, housing, Medi-Cal, Head Start, LIHEAP and other core services—alongside unfunded mandates and increased local burdens—risk destabilizing the safety net and undermining the County's ability to meet urgent community needs.

As an organization committed to education, affordable housing, economic development, health-wellness, and advocacy, we know firsthand how vital County services are to the well-being of residents, especially low-income communities, families, older adults, and people with disabilities. These services cannot be left vulnerable to external political decisions made in Washington or Sacramento.

The proposed Strategic Fiscal Planning Subcommittee offers a proactive, community-centered approach to:

- Safeguard essential services,
- Explore equitable local financing solutions,
- Protect vulnerable residents, and
- Maintain the County's strong financial standing.

We are particularly encouraged by the proposal's focus on key priority areas, including healthcare access, behavioral health, in-home supportive services, child care, food assistance, public safety, wildfire prevention, and environmental sustainability.

MAAC urges the Board of Supervisors to approve this proposal and begin the process of developing a robust fiscal strategy that reflects community priorities and protects San Diego's future.

Thank you for your leadership and commitment to responsible, equitable governance.

Sincerely,

Arnulfo Manriquez, President & CEO
MAAC

August 25, 2025

San Diego County Board of Supervisors
1600 Pacific Highway
San Diego, CA 92101

RE: **Support for Sustainable Fiscal Planning Subcommittee Proposal and Unlocking the County Reserves**

Dear Chair Lawson-Remer and Members of the Board,

On behalf of Housing 4 the Homeless, I am writing to express our strong support for the proposal to establish an **Ad Hoc Subcommittee on Sustainable Fiscal Planning** and the **Board Letter to Unlock County Reserves**, both brought forward by Supervisor Terra Lawson-Remer and Supervisor Monica Montgomery-Steppe.

San Diego County is facing serious fiscal uncertainty due to unprecedented state and federal disinvestment in essential programs. Cuts to Medicaid, SNAP, housing, Medi-Cal, and other core services, alongside unfunded mandates and increased local burdens, risk destabilizing the safety net and undermining the County's ability to meet urgent community needs.

As an organization committed to providing care and support to medically fragile older adults who are homeless, we know firsthand how vital County services are to the well-being of all our residents. These services cannot be left vulnerable to unpredictable decisions made in Washington or Sacramento. The loss of services will lead to an unprecedented increase in street homelessness which has an extremely negative impact on all of us!

We believe the **Sustainable Fiscal Planning Subcommittee** offers a proactive, community-centered approach to

- Safeguard essential services
- Explore equitable, sustainable local financing solutions
- Protect vulnerable residents from preventable harm; and
- Maintain the County's strong financial standing and long-term investments.

Additionally, we strongly support the proposal to **unlock a portion of the County's reserves to stabilize critical services** at risk of cuts in the near term. These reserves represent a vital tool to cushion the community from harm and bridge urgent funding gaps. The public dollars potentially available will be invested in sensible, thoughtful ways that ensure that our most vulnerable, including children, seniors, and the disabled, continue to receive critical support and services.

By updating how County reserves are calculated, this policy will free up around $300 million, without having to create additional public debt to the community or businesses. This policy also places stronger safeguards and accountability around the resulting reserve funds, ensuring that they can only be used in true emergencies. It allows for a fiscally responsible, values-driven approach that allows the County to create a safety net for its communities through smarter planning for its constituents, and ensures that public dollars serve the public good.

We urge the Board to move forward on both proposals and thank you for your leadership during this challenging moment. The decisions made today will shape the well-being of San Diego's communities for years to come.

Sincerely,

Joanne Standlee
CEO
Housing 4 the Homeless

Father Joe's Villages

Deacon Jim F. Vargas, OFS
President & CEO

p. 619.446.2151
f. 619.446.2129
DeaconJim@neighbor.org

September 19th, 2025

San Diego County Board of Supervisors
1600 Pacific Highway
San Diego, CA 92101

RE: **Support for Sustainable Fiscal Planning Subcommittee Proposal**

Dear Chair Lawson-Remer and Members of the Board,

On behalf of Father Joe's Villages, I am writing to express our strong support for the proposal to establish an **Ad Hoc Subcommittee on Sustainable Fiscal Planning**, brought forward by Supervisor Terra Lawson-Remer and Supervisor Monica Montgomery-Steppe.

Father Joe's Villages, a Catholic charity established in 1950 to assist San Diegans experiencing homelessness and poverty, includes a comprehensive campus and scattered-site programs that provide nightly housing for over 2,000 individuals. Father Joe's Villages is the region's largest homeless services provider and is on the front lines in addressing this humanitarian crisis.

San Diego County is facing serious fiscal uncertainty due to unprecedented state and federal disinvestment in essential programs. Cuts to Medicaid, SNAP, housing, Medi-Cal, and other core services—alongside unfunded mandates and increased local burdens—risk destabilizing the safety net and undermining the County's ability to meet urgent community needs.

As an organization committed to preventing and ending homelessness one life at a time, we know firsthand how vital County services are to the well-being of residents, especially low-income communities, families, older adults, and people with disabilities. These services cannot be left vulnerable to external political decisions made in Washington or Sacramento.

The proposed Strategic Fiscal Planning Subcommittee offers a proactive, community-centered approach to:

- Safeguard essential services,
- Explore equitable local financing solutions,
- Protect vulnerable residents, and
- Maintain the County's strong financial standing.

We are particularly encouraged by the proposal's focus on key priority areas, including healthcare access, behavioral health, in-home supportive services, child care, food assistance, and public safety.

Father Joe's Villages urges the Board of Supervisors to approve this proposal and begin the process of developing a robust fiscal strategy that reflects community priorities and protects San Diego's future.

Thank you for your leadership and commitment to responsible, equitable governance.

Sincerely,

Deacon Jim Vargas

North San Diego County
Promise

August 18, 2025

Board of Supervisors
County of San Diego
1600 Pacific Highway
San Diego, California 92101

RE: **Support for Sustainable Fiscal Planning Subcommittee Proposal**

Dear Board of Supervisors Chairperson Lawson-Remer and Fellow Board of Supervisors Members,

In my capacity as the Chief Executive Officer of the North San Diego County Promise, a San Diego County inclusive, collective-impact partnership focused on inclusionary systems change and ensuring our marginalized communities have equitable access to educational, economic and life opportunities, I'm writing to express strong support for the proposal to establish an **Ad Hoc Subcommittee on Sustainable Fiscal Planning**, brought forward by you and Board of Supervisors Vice Chairperson Monica Montgomery-Steppe.

Due to unprecedented state and federal disinvestment in essential programs, San Diego County is facing very serious fiscal uncertainty. Cuts to Medicaid, the Supplemental Nutrition Assistance Program (SNAP), housing support, Medi-Cal, and other core services—alongside unfunded mandates and increased local burdens—risk destabilizing the safety net and undermining the County of San Diego's ability to properly address urgent community needs.

As an organization committed to promoting Safety, Health and Well-being, improving the kindergarten readiness of young children, fostering Early Childhood Success, stimulating College and Career Readiness, increasing Post-secondary Success and Completion, championing Racial Justice, Equity and Inclusion, and advancing Workforce Development, the North San Diego County Promise is committed to building a vibrant, prosperous and promising future for every member of our region's many diverse and interconnected communities. We know firsthand how vital County of San Diego services are to the well-being of residents, especially low-income community members, families, older adults, and people with disabilities. Critical services cannot be left vulnerable to zero-sum, partisan decisions made in Washington, DC or Sacramento.

The proposed Strategic Fiscal Planning Subcommittee offers a proactive, community-centered approach to:

- Safeguarding essential services;
- Exploring equitable local financing solutions;
- Protecting vulnerable residents; and

603 Seagaze Drive, #734, Oceanside, California 92054 — (760) 213-0849 — www.nsdcpromise.org

North San Diego County
Promise

- Maintaining the County's strong financial standing.

We are particularly encouraged by the proposal's focus on key priority areas, including healthcare access, behavioral health, in-home supportive services, childcare, food assistance, public safety, wildfire prevention, and environmental sustainability.

The North San Diego County Promise respectfully urges the Board of Supervisors to approve this proposal and begin the process of developing a robust fiscal strategy that reflects community priorities and protects San Diego's future.

Thank you for your leadership and commitment to responsible, equitable governance.

Sincerely,

R. Edward Jr.

Dr. Rafe Edward Trickey, Jr.
Board of Directors Chairperson and Chief Executive Officer

603 Seagaze Drive, #734, Oceanside, California 92054 — (760) 213-0849 — www.nsdcpromise.org

Casa Familiar
Enhancing Quality of Life

119 West Hall Avenue
San Ysidro, CA 92173
619-428-1115
www.casafamiliar.org

August 22, 2025

San Diego County Board of Supervisors**
1600 Pacific Highway
San Diego, CA 92101

RE: Support for Sustainable Fiscal Planning Subcommittee Proposal and Unlocking the County Reserves

Dear Chair Lawson-Remer and Members of the Board,

On behalf of **Casa Familiar**, I am writing to express our strong support for the proposal to establish an Ad Hoc Subcommittee on Sustainable Fiscal Planning and the Board Letter to Unlock County Reserves, advanced by Supervisor Terra Lawson-Remer and Supervisor Monica Montgomery-Steppe.

San Diego County is facing a period of serious fiscal uncertainty due to unprecedented state and federal disinvestment in essential programs. Cuts to Medicaid, SNAP, housing, Medi-Cal, and other core services—alongside unfunded mandates and increased local responsibilities—threaten to destabilize the safety net and undermine the County's ability to meet urgent community needs.

As a community-rooted organization serving San Ysidro and the border region for more than 50 years, Casa Familiar knows firsthand what these cuts mean on the ground. Families in border communities already carry a disproportionate share of economic hardship, health disparities, and housing insecurity. The County's safety net programs are not abstract to us—they are lifelines for working parents, seniors, veterans, immigrants, and children who call our community home. Without them, inequities deepen and opportunities slip further out of reach for our most vulnerable neighbors.

We believe the proposed **Sustainable Fiscal Planning Subcommittee** represents a proactive and community-centered path forward by:

- Safeguarding essential services that keep low-income and immigrant families stable;
- Exploring equitable, sustainable local financing solutions that don't leave border communities behind;
- Protecting residents from preventable harm caused by service disruptions; and

Casa Familiar
Enhancing Quality of Life

119 West Hall Avenue
San Ysidro, CA 92173
619-428-1115
www.casafamiliar.org

- Maintaining the County's long-term financial strength while investing in the people who need it most.

Additionally, we strongly support the proposal to responsibly unlock a portion of the County's reserves to stabilize critical services in the near term. These reserves are public dollars, and at this moment they should be used to protect the public—particularly underserved border communities where needs are greatest. By modernizing the County's reserve calculation policy, approximately $300 million will be freed up without incurring new public debt. Just as important, the proposal includes safeguards to ensure that these funds are used responsibly, transparently, and only in true emergencies.

For Casa Familiar, this approach represents more than fiscal responsibility—it is a moral responsibility to ensure that San Diego County's border residents, who contribute so much yet receive so little investment, are not left behind during this time of economic uncertainty.

We urge the Board to adopt these proposals and thank you for your leadership in addressing these difficult fiscal challenges with foresight, equity, and compassion. The decisions made now will shape the well-being of San Diego's most underserved communities for generations to come.

Sincerely,

Georgette Gomez
Community Development and Policy Officer
Casa Familiar

08/18/2025

San Diego County Board of Supervisors
1600 Pacific Highway
San Diego, CA 92101

RE: **Support for Sustainable Fiscal Planning Subcommittee Proposal and Unlocking the County Reserves**

Dear Chair Lawson-Remer and Members of the Board,

On behalf of **Slavic Refugee and Immigrant Services Organization**, I am writing to express our strong support for the proposal to establish an **Ad Hoc Subcommittee on Sustainable Fiscal Planning** and the **Board Letter to Unlock County Reserves**, both brought forward by Supervisor Terra Lawson-Remer and Supervisor Monica Montgomery-Steppe.

San Diego County is facing serious fiscal uncertainty due to unprecedented state and federal disinvestment in essential programs. Cuts to Medicaid, SNAP, housing, Medi-Cal, and other core services, alongside unfunded mandates and increased local burdens, risk destabilizing the safety net and undermining the County's ability to meet urgent community needs.

As an organization committed to is dedicated to supporting refugee and immigrant families by promoting **health equity, food security, mental wellness, and cultural integration**. Our programs include psychological support for children and families, wellness and healing classes, food assistance, youth activities, and cultural outreach. We focus on reducing barriers to access, fostering belonging, and helping families rebuild their lives with dignity across San Diego County. We know firsthand how vital County services are to the well-being of residents, especially low-income communities, working families, older adults, veterans, and people with disabilities. These services cannot be left vulnerable to unpredictable decisions made in Washington or Sacramento.

We believe the **Sustainable Fiscal Planning Subcommittee** offers a proactive, community-centered approach to

- Safeguard essential services;
- Explore equitable, sustainable local financing solutions;
- Protect vulnerable residents from preventable harm; and
- Maintain the County's strong financial standing and long-term investments.

Additionally, we strongly support the **proposal to unlock a portion of the County's reserves** to stabilize critical services at risk of cuts in the near term. These reserves represent a vital tool to cushion the community from harm and bridge urgent funding gaps. The public dollars potentially available will be invested in sensible, thoughtful ways that ensure that our most vulnerable, including children, seniors, and the disabled, continue to receive critical support and services.

By updating how County reserves are calculated, this policy will free up around $300 million, without having to create additional public debt to the community or businesses. This policy also places stronger safeguards and accountability around the resulting reserve funds, ensuring that they can only be used in true emergencies. It allows for a fiscally responsible, values-driven approach that allows the County to create a safety net for its communities through smarter planning for its constituents, and ensures that public dollars serve the public good.

We urge the Board to move forward on both proposals and thank you for your leadership during this challenging moment. The decisions made today will shape the well-being of San Diego's communities for years to come.

Sincerely,
Krystsina Shchelkunova
Executive Director
Slavic Refugee and Immigrant Services Organization

September 7, 2025

San Diego County Board of Supervisors
1600 Pacific Highway
San Diego, CA 92101

RE: **Support for Sustainable Fiscal Planning Subcommittee Proposal and Unlocking the County Reserves**

Dear Chair Lawson-Remer and Members of the Board,

On behalf of Just in Time for Foster Youth, I am writing to express our strong support for the critical proposal to establish an **Ad Hoc Subcommittee on Sustainable Fiscal Planning** and the **Board Letter to Unlock County Reserves**, both brought forward by Supervisor Terra Lawson-Remer and Supervisor Monica Montgomery-Steppe.

This opportunity to act decisively comes as study after study shows that young adults today are struggling like never before - challenges amplified even more for young people impacted by foster care. At Just in Time for Foster Youth, we are committed to breaking the cycle of foster care's multi-generational negative outcomes by providing a reliable, responsive community of essential resources and supportive relationships. We know firsthand how vital County services are to the well-being of those who currently face increasing uncertainty as decisions made in Washington or Sacramento leave them feeling more vulnerable and disempowered.

Cuts to Medicaid, SNAP, housing, Medi-Cal, and other core services are not political concepts. They are real impacts on the daily lives of these young people, unraveling an already fragile safety net as the County's ability to meet urgent community needs weakens.

That's why we support the creation of the **Sustainable Fiscal Planning Subcommittee** as a proactive, community-centered approach to:

- Safeguard essential services;
- Explore equitable, sustainable local financing solutions;
- Protect vulnerable residents from preventable harm; and
- Maintain the County's strong financial standing and long-term investments.

We also strongly support the **proposal to unlock a portion of the County's reserves** to stabilize critical services now that they are at risk of cuts in the near term. These reserves represent a vital tool to cushion the community from harm and bridge urgent funding gaps. The public dollars potentially available will be invested in sensible, thoughtful ways that ensure that our most vulnerable - including children, seniors, the disabled, and young adults in the uncertain time of transition to adulthood- continue to receive critical support and services.

TEL: 619.770.1850 **EMAIL:** jit@jitfosteryouth.org **WEB:** jitfosteryouth.org
OFFICE: 4560 Alvarado Canyon Road, Suite 2G, San Diego, CA 92120 **TAX ID**: 20-5448416
MAILING: PO Box 601627, San Diego, CA 92160

Just in Time FOR FOSTER YOUTH | Leading Change LIFE CHANGING CHOICES

We understand that by updating how County reserves are calculated, this policy will free up around $300 million without having to create additional public debt to the community or businesses. This policy also places stronger safeguards and accountability around the resulting reserve funds, ensuring they can only be used in true emergencies.

In short, it allows for a fiscally responsible, values-driven approach that allows the County to create a safety net for our communities through responsive, deliberate planning for its constituents, and ensures that our public dollars serve the public good in essential ways.

We urge the Board to move forward on both proposals and thank you in advance for your leadership during these challenging times. The decisions made today will shape the well-being of San Diego's communities for years to come.

Sincerely,

Don Wells

Don Wells
Chief Empowerment Office
Just in Time for Foster Youth

Chairperson
Dr. Mark Blankenship

President and CEO
Rudolph A. Johnson, III

September 22, 2025

The Honorable Terra Lawson-Remer
Chair, Board of Supervisors
San Diego County Administrative Center
1600 Pacific Hwy Room 335, San Diego 92101

RE: Support for Ad Hoc Subcommittee for Sustainable Fiscal Planning

Dear Chair Lawson-Remer and Members of the Board of Supervisors,

On behalf of The Neighborhood House Association, I express our dedicated support for the establishment of the Ad Hoc Subcommittee for Sustainable Fiscal Planning. This subcommittee represents a proactive and necessary step toward ensuring the long-term financial health and stability of our county.

The Neighborhood House Association believes that sustainable fiscal planning is essential for San Diego to continue providing critical services to its residents. By convening a dedicated subcommittee, the Board can effectively and transparently address our county's complex financial challenges and opportunities. We understand that this subcommittee will be responsible for leading a transparent process directed by the Board to develop a long-term fiscal strategy.

As an organization deeply committed to the well-being of our community, we appreciate the foresight and dedication this initiative represents. A sustainable fiscal future impacts everyone, influencing the efficiency of public services as well as investments in infrastructure and community programs. A collaborative and focused approach through a dedicated subcommittee is the most effective way forward.

We urge you to vote in favor of this critical initiative to establish the Ad Hoc Subcommittee for Sustainable Fiscal Planning. Thank you for your leadership and for considering our perspective.

Sincerely,

DocuSigned by:
Damon R. Carson, J.D.
97B2307DB529440...

Damon R. Carson, J.D.
General Manager
Education, Instruction & Operations

Hunger, Childcare, Social Services

2508 Historic Decatur Rd.
Ste. 200
San Diego, CA 92106
SDFoundation.org
619 235 2300

August 15, 2025

San Diego County Board of Supervisors
1600 Pacific Highway
San Diego, CA 92101

RE: **Support for Establishing an Ad Hoc Subcommittee on Sustainable Fiscal Planning**

Dear Chair Lawson-Remer and Members of the Board,

San Diego County stands at a fiscal crossroads. State and federal cutbacks—combined with rising local needs—are placing unprecedented strain on essential programs that many thousands of residents rely on every day. Without decisive action, these pressures threaten to widen inequities and undermine our ability to respond to future challenges. The proposed Ad Hoc Subcommittee on Sustainable Fiscal Planning is a timely and necessary step toward protecting the services that keep our region healthy, safe, and thriving.

At San Diego Foundation, our mission is to inspire enduring philanthropy and enable community-driven solutions to improve quality of life throughout the region. That mission compels us to stand behind efforts that safeguard vital programs such as healthcare, housing, food assistance, child care, behavioral health services, wildfire prevention, and environmental sustainability. These investments form the bedrock of just, equitable, and resilient communities.

The creation of this subcommittee represents a forward-thinking approach that will:

- Protect critical programs from external political and economic shifts,
- Explore equitable and innovative funding strategies,
- Prioritize the well-being of residents who are most at risk, and
- Preserve the County's long-term fiscal health.

We urge you to approve this proposal and work with community leaders, service providers, and residents to create a fiscal strategy that reflects San Diego's diverse needs and aspirations. The decisions made today will shape the stability and equity of our region for years to come.

Thank you for your leadership and commitment to the people of San Diego County.

Sincerely,

Mel Katz
Chair, Board of Governors

Mark Stuart, CFRE
President & CEO

THE JACOBS & CUSHMAN
San Diego
Food Bank

Fighting hunger.
Feeding hope.

September 19, 2025

San Diego County Board of Supervisors
1600 Pacific Highway
San Diego, CA 92101

RE: **Support for Sustainable Fiscal Planning Subcommittee Proposal**

Dear Chair Lawson-Remer and Members of the Board,

On behalf of Jacobs & Cushman San Diego Food Bank, I am writing to express our support for the proposal to establish an **Ad Hoc Subcommittee on Sustainable Fiscal Planning**, brought forward by Supervisor Terra Lawson-Remer and Supervisor Monica Montgomery-Steppe.

San Diego County is facing serious fiscal uncertainty due to unprecedented state and federal disinvestment in essential programs. Cuts to Medicaid, SNAP, housing, Medi-Cal, and other core services risk destabilizing the safety net and undermining the County's ability to meet urgent community needs.

The San Diego Food Bank is the largest hunger-relief organization in San Diego County. Last year, we distributed more than 52 million pounds of food, or more than 43 million meals. On average, we serve 400,000 individuals monthly in the county. We know firsthand how vital County services, like CalFresh, are to the well-being of residents, especially low-income communities, families, older adults, and people with disabilities. Federal food assistance programs are being cut at a time when need continues to rise.

The proposed Strategic Fiscal Planning Subcommittee offers a proactive, community-centered approach to:

- Safeguard essential services,
- Explore equitable local financing solutions,
- Protect vulnerable residents, and
- Maintain the County's strong financial standing.

We are particularly encouraged by the proposal's focus on key priority areas, including healthcare access, behavioral health, in-home supportive services, childcare, food assistance, public safety, wildfire prevention, and environmental sustainability.

The San Diego Food Bank urges the Board of Supervisors to approve this proposal and learn about what the true impacts of these cuts are and different mechanisms to sustain these programs going forward.

Thank you for your leadership and commitment to responsible, equitable governance.

Sincerely,

Casey Castillo, CEO
Jacobs & Cushman San Diego Food Bank

FEEDING SAN DIEGO

Meeting Date: August 26, 2025
Agenda Item No. 24
Distribution Date: August 20, 2025
Batch No. 01

19 August 2025

San Diego County Board of Supervisors
1600 Pacific Highway
San Diego, CA 92101

RE: **Support for Sustainable Fiscal Planning Subcommittee Proposal**

Dear Chair Lawson-Remer and Members of the Board,

On behalf of Feeding San Diego, I am writing to express our support for the proposal to establish an **Ad Hoc Subcommittee on Sustainable Fiscal Planning**, brought forward by Supervisor Terra Lawson-Remer and Supervisor Monica Montgomery-Steppe.

San Diego County is facing serious fiscal uncertainty in essential social services programs. Cuts to Medicaid, SNAP, housing, Medi-Cal, and other core services will place increased local burdens on the private charitable sector. These burdens risk destabilizing the private safety net while undermining the County's ability to meet urgent community needs.

As an organization committed to hunger relief through food rescue, we know firsthand how vital County services are to the well-being of residents, especially low-income communities, families, older adults, young military families and people with disabilities. These services cannot be left vulnerable to external political decisions made in Washington or Sacramento.

We appreciate that the proposed Strategic Fiscal Planning Subcommittee offers a financial management approach specifically focused on essential social services that engage County departments, expert consultants and the public to recommend a strategy to sustain these essential services. We also encourage this subcommittee to engage with leading non-profit organizations who are on the front lines of many of these social services.

Feeding San Diego urges the Board of Supervisors to approve this proposal and begin the process of developing a robust fiscal strategy that reflects community priorities and protects San Diego County's future.

Thank you for your leadership and commitment to responsible, community-focused governance.

Sincerely,

Robert J Kamensky

Robert J. Kamensky
Chief Executive Officer
Feeding San Diego

Physical address: 9477 Waples St., Ste. 100, San Diego, CA 92121
Mailing address: PO Box 720010, San Diego, CA 92172-0010
Tel: 858.452.3663 **Fax:** 858.768.7438 **Web:** feedingsandiego.org

CDA *Our mission is to empower and promote the well-being of families, child care providers, and the greater community through financial and support services.*

September 22, 2025

San Diego County Board of Supervisors
1600 Pacific Highway
San Diego, CA 92101

RE: Support for Sustainable Fiscal Planning Subcommittee Proposal

Dear Chair Lawson-Remer and Members of the Board,

On behalf of CDA, I am writing to express our strong support for the proposal to establish an **Ad Hoc Subcommittee on Sustainable Fiscal Planning, introduced by Supervisor Terra Lawson-Remer and Supervisor Monica Montgomery-Steppe.**

San Diego County is facing significant fiscal uncertainty as a result of unprecedented state and federal disinvestment in essential programs. Cuts to Medicaid, SNAP, housing, Medi-Cal, and other core services—combined with unfunded mandates and growing local responsibilities—threaten to destabilize the safety net and undermine the County's ability to meet urgent community needs.

As a community-based nonprofit, CDA is dedicated to ensuring every family has fair access to the resources they need to thrive. Through child care subsidies, child healthy nutrition, and family resource referrals, we strengthen families, empower child care providers, and uplift the broader community. Each day, we see how essential County programs are to residents' well-being.

The proposed Strategic Fiscal Planning Subcommittee offers a proactive, community-centered approach to:

- Safeguard essential services,
- Identify equitable local financing solutions,
- Protect vulnerable residents, and
- Preserve the County's long-term financial stability.

We are particularly encouraged by the proposal's focus on critical priorities such as healthcare access, behavioral health, in-home supportive services, child care, food assistance, public safety, wildfire prevention, and environmental sustainability. CDA urges the Board of Supervisors to approve this proposal and begin developing a robust fiscal strategy that both reflects community priorities and protects San Diego's future.

Thank you for your leadership and for your continued commitment to responsible, equitable governance. Should you have any questions or need further information, please feel free to contact me at rrichardson@cdasd.org or (619) 427-4411 x1201.

Sincerely,

Rick Richardson
CDA President & CEO

August 22, 2025

San Diego County Board of Supervisors
1600 Pacific Highway
San Diego, CA 92101

RE: **Support for Sustainable Fiscal Planning Subcommittee Proposal and Unlocking the County Reserves**

Dear Chair Lawson-Remer and Members of the Board,

On behalf of **+BOX/Brighter Bites San Diego**, I am writing to express our strong support for the proposal to establish an **Ad Hoc Subcommittee on Sustainable Fiscal Planning** and the **Board Letter to Unlock County Reserves**, both brought forward by Supervisor Terra Lawson-Remer and Supervisor Monica Montgomery-Steppe.

San Diego County is facing serious fiscal uncertainty due to unprecedented state and federal disinvestment in essential programs. Cuts to Medicaid, SNAP, housing, Medi-Cal, and other core services, alongside unfunded mandates and increased local burdens, risk destabilizing the safety net and undermining the County's ability to meet urgent community needs.

As a local non-profit organization committed to **creating communities of health through fresh food**, we know firsthand how vital County services are to the well-being of residents, especially low-income communities, working families, older adults, veterans, and people with disabilities. These services cannot be left vulnerable to unpredictable decisions made in Washington or Sacramento.

We believe the **Sustainable Fiscal Planning Subcommittee** offers a proactive, community-centered approach to

- Safeguard essential services;
- Explore equitable, sustainable local financing solutions;
- Protect vulnerable residents from preventable harm; and
- Maintain the County's strong financial standing and long-term investments.

Additionally, we strongly support the **proposal to unlock a portion of the County's reserves** to stabilize critical services at risk of cuts in the near term. These reserves represent a vital tool to cushion the community from harm and bridge urgent funding gaps. The public dollars potentially available will be invested in sensible, thoughtful ways that ensure that our most vulnerable, including children, seniors, and the disabled, continue to receive critical support and services.

By updating how County reserves are calculated, this policy will free up around $300 million, without having to create additional public debt to the community or businesses. This policy also places stronger safeguards and accountability around the resulting reserve funds, ensuring that they can only be used in true emergencies. It allows for a fiscally responsible, values-driven approach that allows the County to create a safety net for its communities through smarter planning for its constituents, and ensures that public dollars serve the public good.

We urge the Board to move forward on both proposals and thank you for your leadership during this challenging moment. The decisions made today will shape the well-being of San Diego's communities for years to come.

Sincerely,

Wesley Burt
Founder, +BOX | Director, Brighter Bites San Diego

CRC
COMMUNITY RESOURCE CENTER

September 17, 2025

San Diego County Board of Supervisors
1600 Pacific Highway
San Diego, CA 92101

RE: Support for Sustainable Fiscal Planning Subcommittee Proposal

Dear Chair Lawson-Remer and Members of the Board,

As CEO of Community Resource Center, I want to add my voice in support of the proposal from Supervisors Lawson-Remer and Montgomery-Steppe to establish an Ad Hoc Subcommittee on Sustainable Fiscal Planning.

We're all aware that San Diego County is navigating uncertain financial waters. Cuts at the state and federal levels – affecting Medi-Cal, SNAP, housing, and other essential programs – place the health and stability of our community at risk. I see the impact of those shifts every day through CRC's work helping neighbors secure food, stable housing, and safe relationships. When the safety net frays, it's our most vulnerable neighbors – families, older adults, survivors of violence, and people living with disabilities - who pay the price.

That's why I believe this subcommittee is not just a good idea, but a necessary one. A dedicated space for proactive planning will allow the County to:

- Protect essential services,
- Explore equitable local solutions,
- Safeguard residents most at risk, and
- Ensure the County's financial strength.

I'm especially encouraged that the proposal recognizes critical areas like behavioral health, childcare, in-home support, food assistance, public safety, and environmental resilience. These are not abstract policy categories – they're the daily realities of the people we serve.

I urge you to approve the subcommittee and set San Diego County on a path toward a stronger, more sustainable future. Thank you for your leadership and your commitment to building a County where all residents can thrive.

With respect and appreciation,

John Van Cleef
Chief Executive Officer

NORTH COUNTY LGBTQ RESOURCE CENTER
1919 Apple Street, Oceanside, CA 92054

August, 22/2025

San Diego County Board of Supervisors
1600 Pacific Highway
San Diego, CA 92101

RE: **Support for Sustainable Fiscal Planning Subcommittee Proposal and Unlocking the County Reserves**

Dear Chair Lawson-Remer and Members of the Board,

On behalf of **the North County LGBTQ Resource Center** I am writing to express our strong support for the proposal to establish an **Ad Hoc Subcommittee on Sustainable Fiscal Planning** and the **Board Letter to Unlock County Reserves**, both brought forward by Supervisor Terra Lawson-Remer and Supervisor Monica Montgomery-Steppe.

San Diego County is facing serious fiscal uncertainty due to unprecedented state and federal disinvestment in essential programs. Cuts to Medicaid, SNAP, housing, Medi-Cal, and other core services, alongside unfunded mandates and increased local burdens, risk destabilizing the safety net and undermining the County's ability to meet urgent community needs.

As an organization committed to **serve our LGBTQI community with important vital services Behavioral Health, housing assistance, HIV services, substance use disorder, case management and so much more,** we know firsthand how vital County services are to the well-being of residents, especially low-income communities, working families, older adults, veterans, and people with disabilities. These services cannot be left vulnerable to unpredictable decisions made in Washington or Sacramento.

We believe the **Sustainable Fiscal Planning Subcommittee** offers a proactive, community-centered approach to

- Safeguard essential services;
- Explore equitable, sustainable local financing solutions;
- Protect vulnerable residents from preventable harm; and
- Maintain the County's strong financial standing and long-term investments.

Additionally, we strongly support the **proposal to unlock a portion of the County's reserves** to stabilize critical services at risk of cuts in the near term. These reserves represent a vital tool to cushion the community from harm and bridge urgent funding gaps. The public dollars potentially available will be invested in sensible, thoughtful ways that ensure that our most vulnerable, including children, seniors, and the disabled, continue to receive critical support and services.

By updating how County reserves are calculated, this policy will free up around $300 million, without having to create additional public debt to the community or businesses. This policy also places stronger safeguards and accountability around the resulting reserve funds, ensuring that they can only be used in true emergencies. It allows for a fiscally responsible, values-driven approach that allows the County to create a safety net for its communities through smarter planning for its constituents, and ensures that public dollars serve the public good.

We urge the Board to move forward on both proposals and thank you for your leadership during this challenging moment. The decisions made today will shape the well-being of San Diego's communities for years to come.

Sincerely,
Max Disposti
Executive Director and Founder
North County LGBTQ Resource Center

Alliance for Regional Solutions
Connecting North County

The Alliance MISSION:
The Mission for the Alliance for Regional Solutions is to bring stakeholders to coordinate and advocate for innovative, real solutions to existing and emerging community needs.

The Alliance VISION:
The Alliance for Regional Solutions is a recognized leader in building community commitment and investment to create a safe, thriving and resilient North County for all.

The Alliance VALUES:
Trust
Commitment
Responsive
Integrity
Collaboration
Results-driven
Inclusive
Compassionate
Resourceful

The Alliance ROLES:
Convener
Advocate
Facilitator
Connector
Trusted Resource
Educator

September 10, 2025

San Diego County Board of Supervisors
1600 Pacific Highway
San Diego, CA 92101

RE: Support for Sustainable Fiscal Planning Subcommittee Proposal

Dear Chair Lawson-Remer and Members of the Board,

On behalf of the Alliance for Regional Solutions, we are writing to express our strong support for the proposal to establish an Ad Hoc Subcommittee on Sustainable Fiscal Planning, brought forward by Supervisor Terra Lawson-Remer and Supervisor Monica Montgomery-Steppe.

San Diego County is facing serious fiscal uncertainty due to unprecedented state and federal disinvestment in essential programs. Cuts to Medicaid, SNAP, housing, Medi-Cal, and other core services—alongside unfunded mandates and increased local burdens—risk destabilizing the safety net and undermining the County's ability to meet urgent community needs.

As an organization committed to building community commitment and investment to create a safe, thriving and resilient region, we know firsthand how vital County services are to the well-being of residents, especially low-income communities, families, older adults, and people with disabilities. These services cannot be left vulnerable to external political decisions made in Washington or Sacramento.

The proposed Strategic Fiscal Planning Subcommittee offers a proactive, community-centered approach to:

- Safeguard essential services,
- Explore equitable local financing solutions,
- Protect vulnerable residents, and
- Maintain the County's strong financial standing.

We are particularly encouraged by the proposal's focus on key priority areas, including healthcare access, behavioral health, in-home supportive services, childcare, food assistance, public safety, wildfire prevention, and environmental sustainability.

The Alliance for Regional Solutions Steering Committee urges the Board of Supervisors to approve this proposal and begin the process of developing a robust fiscal strategy that reflects community priorities and protects San Diego's future.

Thank you for your leadership and commitment to responsible, equitable governance.

Sincerely,

Signed by:

8CDF4FB8032F413...

Bea Palmer
President, Alliance for Regional Solutions

Interfaith Worker Justice of San Diego County

9245 Twin Trails Dr. #0584

San Diego, CA 92172

619-693-4884

August 25, 2025

San Diego County Board of Supervisors
1600 Pacific Highway
San Diego, CA 92101

RE: **Support for Sustainable Fiscal Planning Subcommittee Proposal and Unlocking the County Reserves**

Dear Chair Lawson-Remer and Members of the Board,

On behalf of **Interfaith Worker Justice of San Diego County, a member of the Invest in San Diego Families coalition/the Community Budget Alliance,**, I am writing to express our strong support for the proposal to establish an **Ad Hoc Subcommittee on Sustainable Fiscal Planning** and the **Board Letter to Unlock County Reserves**, both brought forward by Supervisor Terra Lawson-Remer and Supervisor Monica Montgomery-Steppe.

San Diego County is facing serious fiscal uncertainty due to unprecedented state and federal disinvestment in essential programs. Cuts to Medicaid, SNAP, housing, Medi-Cal, and other core services, alongside unfunded mandates and increased local burdens, risk destabilizing the safety net and undermining the County's ability to meet urgent community needs.

As an organization committed to Workers and their families who often struggle with housing and food insecurity, we know firsthand how vital County services are to the well-being of residents, especially low-income communities, working families, older adults, veterans, and people with disabilities. These services cannot be left vulnerable to unpredictable decisions made in Washington or Sacramento.

We believe the **Sustainable Fiscal Planning Subcommittee** offers a proactive, community-centered approach to

- Safeguard essential services;
- Explore equitable, sustainable local financing solutions;
- Protect vulnerable residents from preventable harm; and
- Maintain the County's strong financial standing and long-term investments.

Interfaith Worker Justice of San Diego County

9245 Twin Trails Dr. #0584

San Diego, CA 92172

619-693-4884

Additionally, we strongly support the **proposal to unlock a portion of the County's reserves** to stabilize critical services at risk of cuts in the near term. These reserves represent a vital tool to cushion the community from harm and bridge urgent funding gaps. The public dollars potentially available will be invested in sensible, thoughtful ways that ensure that our most vulnerable, including children, seniors, and the disabled, continue to receive critical support and services.

By updating how County reserves are calculated, this policy will free up around $300 million, without having to create additional public debt to the community or businesses. This policy also places stronger safeguards and accountability around the resulting reserve funds, ensuring that they can only be used in true emergencies. It allows for a fiscally responsible, values-driven approach that allows the County to create a safety net for its communities through smarter planning for its constituents, and ensures that public dollars serve the public good.

We urge the Board to move forward on both proposals and thank you for your leadership during this challenging moment. The decisions made today will shape the well-being of San Diego's communities for years to come.

Sincerely,
Rev. Cheri Metier, Executive Director
Interfaith Worker Justice of San Diego County

IWJSD

ALL RELIGIONS BELIEVE IN JUSTICE

FIRST 5 ASSOCIATION OF CALIFORNIA

first5association.org

accounts@
first5association.org

1115 Atlantic Avenue,
Alameda, CA 94501

August 19, 2025

San Diego County Board of Supervisors
1600 Pacific Highway
San Diego, CA 92101

RE: **Support for Sustainable Fiscal Planning Subcommittee Proposal**

Dear Chair Lawson-Remer and Members of the Board,

On behalf of First 5 Association of California, I am writing to express our strong support for the proposal to establish an **Ad Hoc Subcommittee on Sustainable Fiscal Planning**, brought forward by Supervisor Terra Lawson-Remer and Supervisor Monica Montgomery-Steppe.

As the statewide association representing First 5 County Commissions, we see firsthand how local governments are being asked to take on greater responsibilities while navigating fiscal uncertainty. With state budget cycles and federal politics increasingly unpredictable, counties across California are seeking ways to chart their own course without being beholden to shifting dynamics in Sacramento or Washington.

San Diego County's challenges reflect those faced statewide. Counties are grappling with cuts to Medicaid, SNAP, housing, Medi-Cal, and other essential programs, while also absorbing unfunded mandates and responding to rising local needs. This mounting pressure on the safety net comes at the very moment when communities most need stability and support.

For these reasons, we view the creation of a Strategic Fiscal Planning Subcommittee as a vital step forward. The proposal demonstrates a proactive, community-centered approach to safeguard essential services, explore equitable local financing solutions, protect vulnerable residents, and maintain the County's strong financial foundation.

We are particularly encouraged by the emphasis on priority areas that directly affect young children and families—healthcare, behavioral health, in-home supportive services, child care, food assistance, public safety, wildfire prevention, and environmental sustainability.

FIRST 5 ASSOCIATION OF CALIFORNIA

first5association.org
accounts@first5association.org
1115 Atlantic Avenue, Alameda, CA 94501

We respectfully urge the Board of Supervisors to approve this proposal and move forward with developing a robust fiscal strategy that reflects community priorities, strengthens local resilience, and safeguards San Diego's future.

Thank you for your leadership and commitment to responsible, equitable governance.

Sincerely,

Avo Makdessian
Executive Director

August 14, 2025

San Diego County Board of Supervisors
1600 Pacific Highway
San Diego, CA 92101

RE: **Support for Sustainable Fiscal Planning Subcommittee Proposal**

Dear Chair Lawson-Remer and Members of the Board of Supervisors,

On behalf of SAY San Diego, I am writing to express our strong support for the proposal to establish an **Ad Hoc Subcommittee on Sustainable Fiscal Planning**, brought forward by Supervisor Terra Lawson-Remer and Supervisor Monica Montgomery-Steppe.

San Diego County is facing serious fiscal uncertainty due to unprecedented state and federal disinvestment in essential programs. Cuts to Medicaid, SNAP, housing, Medi-Cal, and other core services—alongside unfunded mandates and increased local burdens—risk destabilizing the safety net and undermining the County's ability to meet urgent community needs.

As an organization committed to enriching youth, empowering families, and engaging communities, we know firsthand how vital County services are to the well-being of residents, especially low-income communities, families, older adults, and people with disabilities. These services cannot be left vulnerable to external political decisions made in Washington or Sacramento.

The proposed Strategic Fiscal Planning Subcommittee offers a proactive, community-centered approach to:

- Safeguard essential services,
- Explore equitable local financing solutions,
- Protect vulnerable residents, and
- Maintain the County's strong financial standing.

We are particularly encouraged by the proposal's focus on key priority areas, including healthcare access, behavioral health, in-home supportive services, childcare, food assistance, public safety, wildfire prevention, and environmental sustainability.

SAY San Diego urges the Board of Supervisors to approve this proposal and begin the process of developing a robust fiscal strategy that reflects community priorities and protects San Diego's future.

Thank you for your leadership and commitment to responsible, equitable governance.

Sincerely,

Louie Nguyen
President & CEO

Main Office | 4775 Viewridge Avenue | San Diego, CA 92123 | 858.565.4148 | info@saysandiego.org
SAY San Diego is a 501(c)(3) Tax-Exempt Nonprofit Organization. Tax ID: 23-7107958
www.saysandiego.org

ARTS+CULTURE:
SAN DIEGO

August 14, 2025

San Diego County Board of Supervisors
1600 Pacific Highway
San Diego, CA 92101

RE: **Support for Sustainable Fiscal Planning Subcommittee Proposal and Unlocking the County Reserves**

Dear Chair Lawson-Remer and Members of the Board,

On behalf of **Arts+Culture:San Diego**, I am writing to express our strong support for the proposal to establish an **Ad Hoc Subcommittee on Sustainable Fiscal Planning** and the **Board Letter to Unlock County Reserves**, both brought forward by Supervisor Terra Lawson-Remer and Supervisor Monica Montgomery-Steppe.

San Diego County is facing serious fiscal uncertainty due to unprecedented state and federal disinvestment in essential programs. Cuts to Medicaid, SNAP, housing, Medi-Cal, and other core services, alongside unfunded mandates and increased local burdens, risk destabilizing the safety net and undermining the County's ability to meet urgent community needs.

As an organization committed to advocating for arts and culture groups throughout San Diego - and highlighting the impact the arts industry has on the community, its residents and its workforce - we know firsthand how vital County services are to the well-being of residents, especially low-income communities, working families, older adults, veterans, and people with disabilities. These services cannot be left vulnerable to unpredictable decisions made in Washington or Sacramento.

We believe the **Sustainable Fiscal Planning Subcommittee** offers a proactive, community-centered approach to .

- Safeguard essential services;
- Explore equitable, sustainable local financing solutions;
- Protect vulnerable residents from preventable harm; and
- Maintain the County's strong financial standing and long-term investments.

Additionally, we strongly support the **proposal to unlock a portion of the County's reserves** to stabilize critical services at risk of cuts in the near term. These reserves represent a vital tool to cushion the community from harm and bridge urgent funding gaps. The public dollars potentially available will be invested in sensible, thoughtful ways that ensure that our most vulnerable, including children, seniors, and the disabled, continue to receive critical support and services.

By updating how County reserves are calculated, this policy will free up around $300 million, without having to create additional public debt to the community or businesses. This policy also places stronger safeguards and accountability around the resulting reserve funds, ensuring that they can only be used in true emergencies. It allows for a fiscally responsible, values-driven approach that allows the County to create a safety net for its communities through smarter planning for its constituents, and ensures that public dollars serve the public good.

We urge the Board to move forward on both proposals and thank you for your leadership during this challenging moment. The decisions made today will shape the well-being of San Diego's communities for years to come.

Sincerely,
Christine Martinez
Manager
Arts+Culture:San Diego

San Diego County Board of Supervisors
1600 Pacific Highway
San Diego, CA 92101

RE: **Support for Sustainable Fiscal Planning Subcommittee Proposal**

Dear Chair Lawson-Remer and Members of the Board,

On behalf of Children First Collective San Diego, and the undersigned, we are writing to express our strong support for the proposal to establish an **Ad Hoc Subcommittee on Sustainable Fiscal Planning**, brought forward by Chair Terra Lawson-Remer and Supervisor Monica Montgomery-Steppe.

We realize that San Diego families are facing serious fiscal uncertainty due to unprecedented state and federal disinvestment in essential programs. Cuts to Medicaid, SNAP, housing, Medi-Cal, threats to early learning and care, and other core services—alongside unfunded mandates and increased local burdens—risk destabilizing the safety net and undermining the County's ability to meet urgent community needs.

As a group of organizations and leaders committed to **increasing access to affordable, quality early child care and education for all**, we know firsthand how vital County services are to the **well-being of the families and early child care and education providers** that we work closely with. These services cannot be left vulnerable to external policy decisions made in Washington or Sacramento.

The proposed Strategic Fiscal Planning Subcommittee offers a proactive, community-centered approach to:

- Safeguard essential services,
- Explore equitable local financing solutions,
- Protect vulnerable residents, and
- Maintain the County's strong financial standing.

We are particularly encouraged by the proposal's focus on key priority areas, including healthcare access, behavioral health including young children, child care, in-home supportive services, food assistance, public safety, wildfire prevention, and environmental sustainability.

Children First Collective urges the Board of Supervisors to approve this proposal and begin the process of developing a robust fiscal strategy that incorporates the recommendations in the San Diego County Child Care Blueprint, reflects community priorities, and protects San Diego's future. As parents, caregivers, teachers, providers and allies to the early child care and education workforce, we support the Board of Supervisors action to create an **Ad Hoc Subcommittee on Sustainable Fiscal Planning.**

Thank you for your leadership and commitment to responsible, equitable governance.

Kind regards,

Children First Collective Working Group Members

Building Our Community Power

Viet Voices
4660 El Cajon Blvd, Suite 211A
San Diego, CA 92115
619.519.5700
info@vietvoices.org

August 18, 2025

San Diego County Board of Supervisors
1600 Pacific Highway
San Diego, CA 92101

RE: **Support for Sustainable Fiscal Planning Subcommittee Proposal and Unlocking the County Reserves**

Dear Chair Lawson-Remer and Members of the Board,

We are witnessing unprecedented disinvestment at both the state and federal levels, with deep cuts to essential programs like Medicaid, SNAP, housing assistance, Medi-Cal, and other core services, alongside unfunded mandates, that our community members depend on. As an organization dedicated to serving the Vietnamese community in San Diego County by expanding access to resources, programs, and services, we see every day how vital County services are to the well-being of our residents—especially low-income families, older adults, veterans, people with disabilities, and working-class communities. In this uncertain policy environment, with shifting decisions in Washington and Sacramento, we believe the County must take a proactive role in safeguarding these essential services and ensuring our most vulnerable community members are not left behind.

On behalf of Viet Voices, I am writing to express our strong support for the proposal, brought forward by Supervisor Terra Lawson-Remer and Supervisor Monica Montgomery-Steppe, to establish an **Ad Hoc Subcommittee on Sustainable Fiscal Planning**. This proactive, community-centered initiative is a critical step toward:

- Safeguard essential services;
- Explore equitable, sustainable local financing solutions;
- Protect vulnerable residents from preventable harm; and
- Maintain the County's strong financial standing and long-term investments.

Additionally, we strongly support the **proposal to unlock a portion of the County's reserves** to strategically stabilize critical services at risk of cuts in the near term. These reserves are not just numbers on a balance sheet—they are a vital safeguard for our community. Now is the time to deploy them thoughtfully to address urgent needs and prevent harm. Investing public dollars in a responsible, targeted way will help ensure that our most vulnerable, including children, seniors, and the disabled, continue to receive critical support and services.

By updating how County reserves are calculated, this policy will free up around $300 million, without having to create additional public debt to the community or businesses. This policy also places stronger safeguards and accountability around the resulting reserve funds, ensuring that they can only be used in true emergencies. It allows for a fiscally responsible, values-driven approach that allows the County to create a safety net for its communities through smarter planning for its constituents and ensures that public dollars serve the public good.

We urge the Board to move forward on both proposals and thank you for your leadership during this challenging moment. The decisions made today will shape the well-being of San Diego's communities for years to come.

Sincerely,

Huy Thanh Tran
Executive Director
Viet Voices

YMCA OF SAN DIEGO COUNTY
COMMUNITY
WELL-BEING
& BELONGING

September 19, 2025

San Diego County Board of Supervisors
1600 Pacific Highway
San Diego, CA 92101

RE: **Support for Sustainable Fiscal Planning Subcommittee Proposal**

Dear Chair Lawson-Remer and Members of the Board,

On behalf of the YMCA of San Diego County, I am writing to express our support for the proposal to establish an **Ad Hoc Subcommittee on Sustainable Fiscal Planning**, brought forward by Supervisor Terra Lawson-Remer and Supervisor Monica Montgomery-Steppe.

At the Y we nurture a healthy spirit, mind, and body so all can thrive. We know firsthand how vital County services are to the well-being of residents, especially low-income communities, families, older adults, and people with disabilities. These services cannot be left vulnerable to funding threats. It is a critical time to protect San Diego households and progress on critical issues including childcare, youth services, and the transboundary pollution crisis.

San Diego County is facing serious fiscal uncertainty due to unprecedented state and federal disinvestment in essential programs. Cuts to Medicaid, SNAP, housing, Medi-Cal, and other core services, alongside unfunded mandates and increased local burdens —risk destabilizing the safety net and undermining the County's ability to meet urgent community needs.

The proposed Strategic Fiscal Planning Subcommittee offers a proactive, community-centered approach to:

- Safeguard essential services,
- Explore equitable local financing solutions,
- Protect vulnerable residents, and
- Maintain the County's strong financial standing.

We are particularly encouraged by the proposal's focus on key priority areas, including addressing the Tijuana River pollution crisis, healthcare access, behavioral health, in-home supportive services, childcare, food assistance, public safety, wildfire prevention, and environmental sustainability.

The Y urges the Board of Supervisors to approve this proposal and begin the process of developing a robust fiscal strategy that reflects community priorities and protects San Diego's future.

Thank you for your leadership and commitment to responsible, equitable governance.

Kind regards,

Courtney Baltiyskyy
Vice President of Policy & Advocacy
YMCA of San Diego County
619-385-0460 | cbaltiyskyy@ymcasd.org

SAN DIEGO HUNGER COALITION

August 25, 2025

San Diego County Board of Supervisors
1600 Pacific Highway
San Diego, CA 92101

RE: Support for Sustainable Fiscal Planning Subcommittee Proposal and Unlocking the County Reserves

Dear Chair Lawson-Remer and Members of the Board,

On behalf of the San Diego Hunger Coalition, I am writing to express our strong support for the proposal to establish an Ad Hoc Subcommittee on Sustainable Fiscal Planning and the Board Letter to Unlock County Reserves, brought forward by Supervisor Terra Lawson-Remer and Supervisor Monica Montgomery-Steppe.

Nutrition insecurity in San Diego County has surged back to pandemic-era levels, with **26% of the population now facing hunger**, according to our data. As more families struggle to make ends meet, food assistance is becoming harder to access—and for many, too risky to seek.

SNAP remains San Diego's most powerful anti-hunger tool, currently supporting **400,000 residents and providing over 16.7 million meals each month**. But proposed federal changes in the Reconciliation Budget could remove **67,000 people** from the program, eliminating **$12.4 million in monthly benefits** and stripping **$264 million annually** from our local economy. This would increase the monthly meal gap by **2.7 million meals**, a level of need far beyond the capacity of the charitable food sector.

San Diego County is already experiencing the destabilizing effects of unprecedented state and federal disinvestment. Cuts to Medicaid, housing, Medi-Cal, SNAP, and other services—combined with unfunded mandates—threaten the County's ability to meet urgent community needs.

That is why we support the establishment of the Sustainable Fiscal Planning Subcommittee to:

- Safeguard essential services;
- Explore equitable, sustainable local financing solutions;
- **Identify and protect vulnerable residents** from preventable harm; and
- Maintain the County's strong financial standing and long-term investments.

We also strongly support unlocking a portion of the County's reserves to stabilize critical services. By updating how reserves are calculated, this policy will free up approximately **$300 million**, without creating additional public debt. These public dollars are a vital tool to cushion families from harm and to ensure children, seniors, immigrants, and people with disabilities continue receiving essential support.

The crisis we face is urgent, but solvable. San Diego's nonprofit community continues to demonstrate resilience and coordination, but we cannot do it alone. The County has an opportunity—and a responsibility—to use its fiscal tools wisely, to plan sustainably, and to protect the health and well-being of its residents.

SAN DIEGO HUNGER COALITION

We urge the Board to move forward on both proposals and thank you for your leadership during this pivotal moment. The choices made today will determine whether San Diego's families can weather this crisis with dignity and security.

Sincerely,

Alondra Alvarado

Alondra Alvarado
President & CEO
San Diego Hunger Coalition

The Chicano Federation

9/11/2025

San Diego County Board of Supervisors
1600 Pacific Highway
San Diego, CA 92101

RE: **Support for Sustainable Fiscal Planning Subcommittee Proposal**

Dear Chair Lawson-Remer and Members of the Board,

On behalf of Chicano Federation, I am writing to express our strong support for the proposal to establish an **Ad Hoc Subcommittee on Sustainable Fiscal Planning**, brought forward by Supervisor Terra Lawson-Remer and Supervisor Monica Montgomery-Steppe.

San Diego County is facing serious fiscal uncertainty due to unprecedented state and federal disinvestment in essential programs. Cuts to Medicaid, SNAP, housing, Medi-Cal, and other core services—alongside unfunded mandates and increased local burdens—risk destabilizing the safety net and undermining the County's ability to meet urgent community needs.

As an organization committed to our mission is to cultivate opportunities and advocate for families and individuals for a more equitable community, we know firsthand how vital County services are to the well-being of residents, especially low-income communities, families, older adults, and people with disabilities. These services cannot be left vulnerable to external political decisions made in Washington or Sacramento.

The proposed Strategic Fiscal Planning Subcommittee offers a proactive, community-centered approach to:

- Safeguard essential services,
- Explore equitable local financing solutions,
- Protect vulnerable residents, and
- Maintain the County's strong financial standing.

We are particularly encouraged by the proposal's focus on key priority areas, including healthcare access, behavioral health, in-home supportive services, child care, food assistance, public safety, wildfire prevention, and environmental sustainability.

Chicano Federation urges the Board of Supervisors to approve this proposal and begin the process of developing a robust fiscal strategy that reflects community priorities and protects San Diego's future.

Thank you for your leadership and commitment to responsible, equitable governance.

Sincerely,
Liz Ramirez
Chief Executive Officer
Chicano Federation

educational enrichment systems

enhancing the development of the whole child

September 18, 2025

San Diego County Board of Supervisors
1600 Pacific Highway
San Diego, CA 92101

RE: **Support for Sustainable Fiscal Planning Subcommittee Proposal**

Dear Chair Lawson-Remer and Members of the Board,

On behalf of Educational Enrichment Systems, Inc. (EES), I am writing to express our strong support for the proposal to establish an **Ad Hoc Subcommittee on Sustainable Fiscal Planning**, brought forward by Supervisor Terra Lawson-Remer and Supervisor Monica Montgomery-Steppe.

San Diego County is facing serious fiscal uncertainty due to unprecedented state and federal disinvestment in essential programs. Cuts to Medicaid, SNAP, housing, Medi-Cal, early learning and care, and other core services—alongside unfunded mandates and increased local burdens—risk destabilizing the safety net for families and undermining the County's ability to meet urgent community needs.

As an organization, EES is committed to assisting low-income, working families in San Diego County by educating over 1,300 children a year at our 19 centers located in Chula Vista, National City, Linda Vista, and Vista. Our high-quality early education programs include the internal support and referrals needed for successful early intervention for our students. We also increase family access to comprehensive health and nutritional services and parenting support classes. We know firsthand how vital County services are to the well-being of our students and families.

The proposed Strategic Fiscal Planning Subcommittee offers a proactive, community-centered approach to: Safeguard essential services, Explore equitable local financing solutions, Protect vulnerable residents, and Maintain the County's strong financial standing.

We are particularly encouraged by the proposal's focus on school readiness and childcare. Affordable, high-quality childcare and pre-K programs are essential social infrastructure for San Diego's families, workers, and businesses. These programs are a crucial driver for San Diego's equitable economic growth and the County's strong financial standing.

EES urges the Board of Supervisors to approve this proposal and begin the process of developing a robust fiscal strategy that reflects community priorities and protects San Diego's future.

Sincerely,

Celine Krimston

Celine Krimston
President and CEO
Educational Enrichment Systems, Inc.

9620 Chesapeake Drive, Suite 205 • San Diego, CA 92123 • Ph (858) 569-7273 • Fax (858) 569-7280 • www.educ-enrichment.org

SAN DIEGO FOR
every child

September 11, 2025

San Diego County Board of Supervisors
1600 Pacific Highway
San Diego, CA 92101

RE: **Support for Sustainable Fiscal Planning Subcommittee Proposal**

Dear Chair Lawson-Remer and Members of the Board,

On behalf of San Diego for Every Child, I am writing to express our strong support for the proposal to establish an **Ad Hoc Subcommittee on Sustainable Fiscal Planning**, brought forward by Supervisor Terra Lawson-Remer and Supervisor Monica Montgomery-Steppe.

San Diego County is facing serious fiscal uncertainty due to unprecedented state and federal disinvestment in essential programs. Cuts to Medicaid, SNAP, housing, Medi-Cal, and other core services—alongside unfunded mandates and increased local burdens—risk destabilizing the safety net and undermining the County's ability to meet urgent community needs.

As an organization committed to cutting the experience of child poverty across San Diego County, we know firsthand how vital County services are to the well-being of children. These services cannot be left vulnerable to external political decisions made in Washington or Sacramento.

The proposed Strategic Fiscal Planning Subcommittee offers a proactive, community-centered approach to:

- Safeguard essential services,
- Explore equitable local financing solutions,
- Protect vulnerable residents, and
- Maintain the County's strong financial standing.

We are particularly encouraged by the proposal's focus on key priority areas, including child care, food assistance, and healthcare access.

On behalf of San Diego for Every Child, I urge the Board of Supervisors to approve this proposal and begin the process of developing a robust fiscal strategy that reflects community priorities and protects San Diego's future.

Thank you for your leadership and commitment to responsible, equitable governance.

Sincerely,

Erin Hogeboom

Erin Hogeboom
Director, San Diego for Every Child

LISC SAN DIEGO

September 12, 2025

San Diego County Board of Supervisors
1600 Pacific Highway
San Diego, CA 92101

RE: **Support for Sustainable Fiscal Planning Subcommittee Proposal**

Dear Chair Lawson-Remer and Members of the Board,

On behalf of LISC San Diego I am writing to express our strong support for the proposal to establish an **Ad Hoc Subcommittee on Sustainable Fiscal Planning**, brought forward by Supervisor Terra Lawson-Remer and Supervisor Monica Montgomery-Steppe.

San Diego County is facing serious fiscal uncertainty due to unprecedented state and federal disinvestment in essential programs. Cuts to Medicaid, SNAP, housing, Medi-Cal, and other core services—alongside unfunded mandates and increased local burdens—risk destabilizing the safety net and undermining the County's ability to meet urgent community needs.

As an organization committed to building affordable housing, we know firsthand how vital County services are to the well-being of residents, especially low-income communities, families, older adults, and people with disabilities. These services cannot be left vulnerable to external political decisions made in Washington or Sacramento.

The proposed Strategic Fiscal Planning Subcommittee offers a proactive, community-centered approach to:

- Safeguard essential services,
- Explore equitable local financing solutions,
- Protect vulnerable residents, and
- Maintain the County's strong financial standing.

We are particularly encouraged by the proposal's focus on key priority areas, including healthcare access, behavioral health, in-home supportive services, child care, food assistance, public safety, wildfire prevention, and environmental sustainability. LISC San Diego urges the Board of Supervisors to approve this proposal and begin the process of developing a robust fiscal strategy that reflects community priorities and protects San Diego's future.

Thank you for your leadership and commitment to responsible, equitable governance.

Sincerely,
Ricardo Flores
Executive Director
LISC San Diego

KIM CENTER
FOR SOCIAL BALANCE

September 4, 2025

San Diego County Board of Supervisors
1600 Pacific Highway
San Diego, CA 92101

RE: **Support for Sustainable Fiscal Planning Subcommittee Proposal**

Dear Chair Lawson-Remer and Members of the Board:

On behalf of the Kim Center for Social Balance, I am writing to express our strong support for the proposal to establish an **Ad Hoc Subcommittee on Sustainable Fiscal Planning**, brought forward by Supervisor Terra Lawson-Remer and Supervisor Monica Montgomery-Steppe.

San Diego County is facing serious fiscal uncertainty due to unprecedented state and federal disinvestment in essential programs. Cuts to Medicaid, SNAP, housing, Medi-Cal, and other core services—alongside unfunded mandates and increased local burdens—risk destabilizing the safety net and undermining the County's ability to meet urgent community needs.

As an organization committed to cultivating ecosystems that ensure fair opportunities for economic upward mobility, we know firsthand how vital County services are to the well-being of residents, especially low-income communities, families, older adults, and people with disabilities. These services cannot be left vulnerable to external political decisions made in Washington or Sacramento.

The proposed Strategic Fiscal Planning Subcommittee offers a proactive, community-centered approach to:

- Safeguard essential services,
- Explore equitable local financing solutions,
- Protect vulnerable residents, and
- Maintain the County's strong financial standing.

We are particularly encouraged by the proposal's focus on key priority areas, including healthcare access, behavioral health, in-home supportive services, child care, food assistance, public safety, wildfire prevention, and environmental sustainability.

The Kim Center urges the Board of Supervisors to approve this proposal and begin the process of developing a robust fiscal strategy that reflects community priorities and protects San Diego's future.

Thank you for your leadership and commitment to responsible, equitable governance.

Sincerely,

Dr. Hei-ock Kim, Executive Director
Kim Center for Social Balance

5173 Waring Road, Suite 58, San Diego, CA 92120
(858) 344-0315 www.kimcenter.org
Kim Center for Social Balance @kimcenter4sb kimcenter4sb

Our Purpose
Jewish Family Service partners with people of all backgrounds to build stable and dignified lives.

Together, we create a stronger and healthier community where everyone can thrive.

Jewish Family Service

Moving Forward *Together*

September 29, 2025

San Diego County Board of Supervisors
1600 Pacific Highway
San Diego, CA 92101

RE: **Support for Sustainable Fiscal Planning Subcommittee Proposal**

Dear Chair Lawson-Remer and Members of the Board,

On behalf of Jewish Family Service of San Diego (JFS) I am writing to express our strong support for the proposal to establish an **Ad Hoc Subcommittee on Sustainable Fiscal Planning**, brought forward by Supervisor Terra Lawson-Remer and Supervisor Monica Montgomery-Steppe.

San Diego County is facing serious fiscal uncertainty due to unprecedented state and federal disinvestment in essential programs. Cuts to Medicaid, SNAP, housing, Medi-Cal, and other core services—alongside unfunded mandates and increased local burdens—risk destabilizing the safety net and undermining the County's ability to meet urgent community needs.

As an organization committed to addressing the complex issues of homelessness, the lack of affordable housing, food insecurity, raising a family, and the challenges of aging, we know firsthand how vital County services are to the well-being of residents, especially low-income communities, families, and older adults. These services cannot be left vulnerable to external political decisions made in Washington or Sacramento.

We support the creation of a Strategic Fiscal Planning Subcommittee which will provide a proactive, community-centered approach to:

- Safeguard essential services,
- Explore equitable local financing solutions,
- Protect vulnerable residents, and
- Maintain the County's strong financial standing.

JOAN & IRWIN JACOBS CAMPUS | Turk Family Center
8804 Balboa Avenue, San Diego, California 92123 **Phone** (858) 637-3000 **Fax** (858) 637-3001 **jfssd.org**

We have reviewed the key priority areas and **respectfully request that the committee focus first on preserving and maximizing the impactful programs and services the County is currently doing.** This includes the essential services providing housing assistance and homelessness prevention, healthcare access, behavioral health, in-home supportive services, food assistance, and services for older adults, such as transportation, nutrition and rental assistance.

JFS urges the Board of Supervisors to approve this proposal, while focusing the priorities on stability of existing services. This will allow the County **to develop a robust fiscal strategy that maximizes current programs and creates a future of sustainability to provide core services to meet the basic needs of all San Diegans**.

Thank you for your leadership and commitment to responsible, equitable governance.

In partnership,

Dana Toppel

Dana Toppel, LCSW, MBA

Chief Executive Officer

PRODUCE GOOD

Sharing has never been sweeter!

September 26, 2025

San Diego County Board of Supervisors
1600 Pacific Highway
San Diego, CA 92101

RE: **Support for Sustainable Fiscal Planning Subcommittee Proposal**

Dear Chair Lawson-Remer and Members of the Board,

On behalf of ProduceGood, I am writing to express our strong support for the proposal to establish an Ad Hoc Subcommittee on Sustainable Fiscal Planning, brought forward by Supervisor Terra Lawson-Remer and Supervisor Monica Montgomery-Steppe.

San Diego County is facing serious fiscal uncertainty due to unprecedented state and federal disinvestment in essential programs. Cuts to Medicaid, SNAP, housing, Medi-Cal, and other core services, alongside unfunded mandates and increased local burdens, risk destabilizing the safety net and undermining the County's ability to meet urgent community needs.

As an organization committed to food security and environmental justice, we know firsthand how vital County services are to the well-being of residents, especially under resourced communities, working families, older adults, veterans, and people with disabilities. These services cannot be left vulnerable to unpredictable decisions made in Washington or Sacramento.

We believe the **Sustainable Fiscal Planning Subcommittee** offers a proactive, community-centered approach to

- Safeguard essential services delivered through organizations large and small;
- Explore equitable, sustainable local financing solutions;
- Protect vulnerable residents from preventable harm; and
- Maintain the County's strong financial standing and long-term investments.

We are particularly encouraged by the proposal's focus on key priority areas, including healthcare access, behavioral health, in-home supportive services, child care, food assistance, public safety, wildfire prevention, and environmental sustainability.

ProduceGood urges the Board of Supervisors to approve this proposal and begin the process of developing a robust fiscal strategy that reflects community priorities and protects San Diego's future.

Thank you for your leadership and commitment to responsible, equitable governance.

Sincerely,

Alexandra White
Executive Director and Co-founder
ProduceGood

Visceral
3631 5th Ave
San Diego, CA 92013
thisisvisceral.com

9/27/2025

San Diego County Board of Supervisors
1600 Pacific Highway
San Diego, CA 92101

RE: **Support for Sustainable Fiscal Planning Subcommittee Proposal**

Dear Chair Lawson-Remer and Members of the Board,

On behalf of Visceral, I am writing to express our strong support for the proposal to establish an **Ad Hoc Subcommittee on Sustainable Fiscal Planning**, brought forward by Supervisor Terra Lawson-Remer and Supervisor Monica Montgomery-Steppe.

San Diego County is facing serious fiscal uncertainty due to unprecedented state and federal disinvestment in essential programs. Cuts to Medicaid, SNAP, housing, Medi-Cal, and other core services—alongside unfunded mandates and increased local burdens—risk destabilizing the safety net and undermining the County's ability to meet urgent community needs.

As a small business owner, certified B Corporation, and member of Business For Good San Diego, we know firsthand how vital County services are to the well-being of residents, especially low-income communities, families, older adults, and people with disabilities. These services cannot be left vulnerable to external political decisions made in Washington or Sacramento.

The proposed Strategic Fiscal Planning Subcommittee offers a proactive, community-centered approach to:

- Safeguard essential services,
- Explore equitable local financing solutions,
- Protect vulnerable residents, and
- Maintain the County's strong financial standing.

We are particularly encouraged by the proposal's focus on key priority areas, including healthcare access, behavioral health, in-home supportive services, child care, food assistance, public safety, wildfire prevention, and environmental sustainability.

Visceral urges the Board of Supervisors to approve this proposal and begin the process of developing a robust fiscal strategy that reflects community priorities and protects San Diego's future.

Thank you for your leadership and commitment to responsible, equitable governance.

Sincerely,

Jay Buys
Chief Executive Officer
Visceral

Townspeople
housing is healthcare

September 28, 2025

San Diego County Board of Supervisors
1600 Pacific Highway
San Diego, CA 92101

RE: Support for Sustainable Fiscal Planning Subcommittee Proposal

Dear Chair Lawson-Remer and Members of the Board,

On behalf of Townspeople, I'm writing to express our strong support for the proposal to establish an Ad Hoc Subcommittee on Sustainable Fiscal Planning, brought forward by Board of Supervisors Chair Terra Lawson-Remer and Supervisor Monica Montgomery-Steppe.

With federal and state budget cuts threatening critical programs across San Diego County, it's clear that we are in a period of heightened fiscal vulnerability. Unfunded mandates, compounded by cuts to Medi-Cal, SNAP, housing assistance, and other core services, are placing enormous pressure on the very systems meant to safeguard our communities.

Townspeople provides permanent supportive housing, shared housing, and wraparound services for San Diegans facing homelessness, chronic illness, and economic instability. Our work is only possible because of strong public investment and partnership, and right now, that foundation is at risk. Across our programs, we're already seeing the impact: increased demand, fewer flexible dollars, and more residents caught in the gap between need and access.

The proposal to form a Strategic Fiscal Planning Subcommittee offers a smart, forward-looking response. By prioritizing cross-sector dialogue, exploring local solutions, and protecting essential services, the County has an opportunity to lead with both responsibility and compassion.

We're especially encouraged by the proposal's focus on safeguarding behavioral health care, housing access, childcare, in-home supportive services, and other essential supports that help people live with dignity. This kind of proactive, community-rooted planning is exactly what San Diego needs in the face of so much uncertainty.

As a member of the Basic Needs Coalition, Townspeople urges the Board of Supervisors to approve the proposal and begin building a comprehensive, equity-driven fiscal strategy that centers the needs of our region's most vulnerable residents.

Thank you for your continued leadership and for standing with community-based organizations in ensuring no one falls through the cracks.

Sincerely,

Melissa Peterman

Melissa Peterman
Executive Director, Townspeople

melissa@townspeople.org 2047 El Cajon Blvd., San Diego, CA 92104 (619) 917-4771

ELDERHELP
SOLUTIONS FOR LIVING | A NONPROFIT

September 25, 2025

San Diego County Board of Supervisors
1600 Pacific Highway
San Diego, CA 92101

RE: **Support for Sustainable Fiscal Planning Subcommittee Proposal**

Dear Chair Lawson-Remer and Members of the Board,

On behalf of ElderHelp, I am writing to express our strong support for the proposal to establish an **Ad Hoc Subcommittee on Sustainable Fiscal Planning**, brought forward by Supervisor Terra Lawson-Remer and Supervisor Monica Montgomery-Steppe.

San Diego County is facing serious fiscal uncertainty due to unprecedented state and federal disinvestment in essential programs. Cuts to Medicaid, SNAP, housing, Medi-Cal, and other core services—alongside unfunded mandates and increased local burdens—risk destabilizing the safety net and undermining the County's ability to meet urgent community needs.

As an organization committed to keeping seniors living healthier lives in their homes by addressing social determinants of health, we know firsthand how vital County services are to the well-being of residents, especially low-income communities, older adults, and people with disabilities. These services cannot be left vulnerable to external political decisions made in Washington or Sacramento. And this is happening at a time of growing local needs, including urgent action needed to tackle the Tijuana River pollution crisis.

The proposed Strategic Fiscal Planning Subcommittee offers a proactive, community-centered approach to:

- Safeguard essential services,
- Explore equitable local financing solutions,
- Protect vulnerable residents, and
- Maintain the County's strong financial standing.

We are particularly encouraged by the proposal's focus on key priority areas, including healthcare access, behavioral health, in-home supportive services, childcare, food assistance, public safety, wildfire prevention, and environmental sustainability.

ElderHelp urges the Board of Supervisors to approve this proposal and begin the process of developing a robust fiscal strategy that reflects community priorities and protects San Diego's future.

Thank you for your leadership and commitment to responsible, equitable governance.

Sincerely,

Deborah J Martin

Deborah Martin
CEO/Executive Director

9590 Chesapeake Drive, San Diego, CA 92123 | 619-284-9281 | fax 619-284-0214 | #95-2880426
elderhelpofsandiego.org

San Diego Pride
3620 30th Street
San Diego, CA 92104

August 20, 2025

San Diego County Board of Supervisors
1600 Pacific Highway
San Diego, CA 92101

RE: **Support for Sustainable Fiscal Planning Subcommittee Proposal and Unlocking the County Reserves**

Dear Chair Lawson-Remer and Members of the Board,

On behalf of San Diego Pride, I am writing to express our strong support for the proposal to establish an **Ad Hoc Subcommittee on Sustainable Fiscal Planning** and the **Board Letter to Unlock County Reserves**, both brought forward by Supervisor Terra Lawson-Remer and Supervisor Monica Montgomery-Steppe.

San Diego County is facing serious fiscal uncertainty due to unprecedented state and federal disinvestment in essential programs. Cuts to Medicaid, SNAP, housing, Medi-Cal, and other core services, alongside unfunded mandates and increased local burdens, risk destabilizing the safety net and undermining the County's ability to meet urgent community needs.

As an organization committed to fostering pride, equality, and respect for all lesbian, gay, bisexual, and transgender communities locally, nationally, and globally, we know firsthand how vital County services are to the well-being of residents, especially low-income communities, working families, older adults, veterans, and people with disabilities. These services cannot be left vulnerable to unpredictable decisions made in Washington or Sacramento.

We believe the **Sustainable Fiscal Planning Subcommittee** offers a proactive, community-centered approach to

- Safeguard essential services;
- Explore equitable, sustainable local financing solutions;
- Protect vulnerable residents from preventable harm; and
- Maintain the County's strong financial standing and long-term investments.

Additionally, we strongly support the **proposal to unlock a portion of the County's reserves** to stabilize critical services at risk of cuts in the near term. These reserves represent a vital tool to cushion the community from harm and bridge urgent funding gaps. The public dollars potentially available will be invested in sensible, thoughtful ways that ensure that our most vulnerable, including children, seniors, and the disabled, continue to receive critical support and services.

By updating how County reserves are calculated, this policy will free up around $300 million, without having to create additional public debt to the community or businesses. This policy also places stronger safeguards and accountability around the resulting reserve funds, ensuring that they can only be used in true emergencies. It

SAN DIEGO PRIDE

San Diego Pride
3620 30th Street
San Diego, CA 92104

allows for a fiscally responsible, values-driven approach that allows the County to create a safety net for its communities through smarter planning for its constituents, and ensures that public dollars serve the public good.

We urge the Board to move forward on both proposals and thank you for your leadership during this challenging moment. The decisions made today will shape the well-being of San Diego's communities for years to come.

Sincerely,

Kristin Flickinger
Interim Executive Director
San Diego Pride

THE CENTER

Serving the lesbian, gay, bisexual & transgender community of San Diego County since 1972.

August 20, 2025

San Diego County Board of Supervisors
1600 Pacific Highway
San Diego, CA 92101

RE: **Support for Sustainable Fiscal Planning Subcommittee Proposal and Unlocking the County Reserves**

Dear Chair Lawson-Remer and Members of the Board,

On behalf of The San Diego LGBT Community Center, I am writing to express our strong support for the proposal to establish an **Ad Hoc Subcommittee on Sustainable Fiscal Planning** and the **Board Letter to Unlock County Reserves**, both brought forward by Supervisor Terra Lawson-Remer and Supervisor Monica Montgomery-Steppe.

San Diego County is facing serious fiscal uncertainty due to unprecedented state and federal disinvestment in essential programs. Cuts to Medicaid, SNAP, housing, Medi-Cal, and other core services, alongside unfunded mandates and increased local burdens, risk destabilizing the safety net and undermining the County's ability to meet urgent community needs.

As the largest health and human services provider for LGBTQ+ folks in the San Diego region, we know firsthand how vital County services are to the well-being of our residents, especially low-income communities, working families, older adults, veterans, and people with disabilities. The Center provides housing resources, senior services including food banks and free meal programs, free and confidential STI testing, and so many more services and programming that meet the needs of our community with support from the County. These services cannot be left vulnerable to unpredictable decisions made in Washington or Sacramento.

We believe the **Sustainable Fiscal Planning Subcommittee** offers a proactive, community-centered approach to

- Safeguard essential services;
- Explore equitable, sustainable local financing solutions;
- Protect vulnerable residents from preventable harm; and
- Maintain the County's strong financial standing and long-term investments.

Additionally, we strongly support the **proposal to unlock a portion of the County's reserves** to stabilize critical services at risk of cuts in the near term. These reserves represent a vital tool to cushion the community from harm and bridge urgent funding gaps. The public dollars potentially available will be

Mailing Address
P.O. Box 3357
San Diego, CA 92163

Street Address
3909 Centre Street
San Diego, CA 92103

(619) 692-2077
(619) 260-3092 Fax

www.thecentersd.org
facebook.com/At.The.Center
Tax ID #: 23-7332048

THE CENTER

Serving the lesbian, gay, bisexual & transgender community of San Diego County since 1972.

invested in sensible, thoughtful ways that ensure that our most vulnerable, including children, seniors, and the disabled, continue to receive critical support and services.

By updating how County reserves are calculated, this policy will free up around $300 million, without having to create additional public debt to the community or businesses. This policy also places stronger safeguards and accountability around the resulting reserve funds, ensuring that they can only be used in true emergencies. It allows for a fiscally responsible, values-driven approach that allows the County to create a safety net for its communities through smarter planning for its constituents, and ensures that public dollars serve the public good.

We urge the Board to move forward on both proposals and thank you for your leadership during this challenging moment. The decisions made today will shape the well-being of San Diego's communities for years to come.

Sincerely,

Gloria Cruz Cardenas (she/they)
Chief Impact Officer
The San Diego LGBT Community Center

Mailing Address
P.O. Box 3357
San Diego, CA 92163

Street Address
3909 Centre Street
San Diego, CA 92103

(619) 692-2077
(619) 260-3092 Fax

www.thecentersd.org
facebook.com/At.The.Center
Tax ID #: 23-7332048

VETART.ORG

San Diego County Board of Supervisors
1600 Pacific Highway
San Diego, CA 92101

8/15/2025

RE: **Support for Sustainable Fiscal Planning Subcommittee Proposal and Unlocking the County Reserves**

Dear Chair Lawson-Remer and Members of the Board,

On behalf of **The Veterans Art Project**, I am writing to express our strong support for the proposal to establish an **Ad Hoc Subcommittee on Sustainable Fiscal Planning** and the **Board Letter to Unlock County Reserves**, both brought forward by Supervisor Terra Lawson-Remer and Supervisor Monica Montgomery-Steppe.

San Diego County is facing serious fiscal uncertainty due to unprecedented state and federal disinvestment in essential programs. Cuts to Medicaid, SNAP, housing, Medi-Cal, and other core services, alongside unfunded mandates and increased local burdens, risk destabilizing the safety net and undermining the County's ability to meet urgent community needs.

For more than 15 years, The Veterans Art Project (VetArt) has provided free, process-intensive arts instruction to veterans, active-duty service members, their families, and caregivers in San Diego County. Our work depends on a healthy, stable network of community supports—housing assistance, mental health services, food security programs, and accessible healthcare—that enable veterans to focus on healing, connection, and creative growth. When these services are cut or destabilized, the veterans we serve face increased isolation, stress, and risk of crisis, undermining the progress they make in our programs. Sustainable County fiscal planning and responsible use of reserves are not abstract budgetary issues for us—they are essential to protecting the safety net that makes veteran wellness, reintegration, and resilience possible.we know firsthand how vital County services are to the well-being of residents, especially low-income communities, working families, older adults, veterans, and people with disabilities. These services cannot be left vulnerable to unpredictable decisions made in Washington or Sacramento.

We believe the **Sustainable Fiscal Planning Subcommittee** offers a proactive, community-centered approach to

- Safeguard essential services;
- Explore equitable, sustainable local financing solutions;
- Protect vulnerable residents from preventable harm; and
- Maintain the County's strong financial standing and long-term investments.

Additionally, we strongly support the **proposal to unlock a portion of the County's reserves** to stabilize critical services at risk of cuts in the near term. These reserves represent a vital tool to cushion the community from harm and bridge urgent funding gaps. The public dollars potentially available will be invested in sensible, thoughtful ways that ensure that our most vulnerable, including children, seniors, and the disabled, continue to receive critical support and services.

By updating how County reserves are calculated, this policy will free up around $300 million, without having to create additional public debt to the community or businesses. This policy also places stronger safeguards and accountability around the resulting reserve funds, ensuring that they can only be used in true emergencies. It allows for a fiscally responsible, values-driven approach that allows the County to create a safety net for its communities through smarter planning for its constituents, and ensures that public dollars serve the public good.

We urge the Board to move forward on both proposals and thank you for your leadership during this challenging moment. The decisions made today will shape the well-being of San Diego's communities for years to come.

Sincerely,

Steve Dilley

Executive Director

The Veterans Art Project

[ORGANIZATION LETTERHEAD]

August 25, 2025

San Diego County Board of Supervisors
1600 Pacific Highway
San Diego, CA 92101

RE: **Support for Sustainable Fiscal Planning Subcommittee Proposal and Unlocking the County Reserves**

Dear Chair Lawson-Remer and Members of the Board,

On behalf of the **United Women of East Africa Support Team**, I, Noun Abdelaziz, am writing to express our strong support for the proposal to establish an **Ad Hoc Subcommittee on Sustainable Fiscal Planning** and the **Board Letter to Unlock County Reserves**, both brought forward by Supervisor Terra Lawson-Remer and Supervisor Monica Montgomery-Steppe.

San Diego County is facing serious fiscal uncertainty due to unprecedented state and federal disinvestment in essential programs. Cuts to Medicaid, SNAP, housing, Medi-Cal, and other core services, alongside unfunded mandates and increased local burdens, risk destabilizing the safety net and undermining the County's ability to meet urgent community needs.

As an organization committed to providing health services, education and advocacy for the well-being of the East African community, women and families. We know firsthand how vital County services are to the well-being of residents, especially low-income communities, working families, older adults, veterans, and people with disabilities. These services cannot be left vulnerable to unpredictable decisions made in Washington or Sacramento.

We believe the **Sustainable Fiscal Planning Subcommittee** offers a proactive, community-centered approach to

- Safeguard essential services;
- Explore equitable, sustainable local financing solutions;
- Protect vulnerable residents from preventable harm; and
- Maintain the County's strong financial standing and long-term investments.

Additionally, we strongly support the **proposal to unlock a portion of the County's reserves** to stabilize critical services at risk of cuts in the near term. These reserves represent a vital tool to cushion the community from harm and bridge urgent funding gaps. The public dollars potentially available will be invested in sensible, thoughtful ways that ensure that our most vulnerable, including children, seniors, and the disabled, continue to receive critical support and services.

By updating how County reserves are calculated, this policy will free up around $300 million, without having to create additional public debt to the community or businesses. This policy also places stronger safeguards and accountability around the resulting reserve funds, ensuring that they can only be used in true emergencies. It allows for a fiscally responsible, values-driven approach that allows the County to create a safety net for its communities through smarter planning for its constituents, and ensures that public dollars serve the public good.

We urge the Board to move forward on both proposals and thank you for your leadership during this challenging moment. The decisions made today will shape the well-being of San Diego's communities for years to come.

Sincerely,
Noun Abdelaziz
Head Advocacy Lead
United Women of East Africa (UWEAST)

211 San Diego
PO Box 420039
San Diego, CA 92142
info@211sandiego.org
(858) 300-1300 Phone
(858) 300-1301 Fax
211sandiego.org

September 26, 2025

San Diego County Board of Supervisors
1600 Pacific Highway
San Diego, CA 92101

RE: **Support for Sustainable Fiscal Planning Subcommittee Proposal**

Dear Chair Lawson-Remer and Members of the Board,

On behalf of 211 San Diego, I am writing to express our support for the proposal to establish an **Ad Hoc Subcommittee on Sustainable Fiscal Planning**.

San Diego County is facing serious fiscal uncertainty due to unprecedented state and federal disinvestment in essential programs. Cuts to Medicaid, SNAP, housing, and other core services—alongside unfunded mandates and increased local burdens—risk destabilizing the safety net and undermining the County's ability to meet urgent community needs.

As an organization that operates 24 hours a day, every day of the year, to respond to calls for help finding and accessing resources, we know firsthand how vital County services are to the well-being of residents, especially low-income communities, families, older adults, and people with disabilities.

We are particularly encouraged by the proposal's focus on key priority areas, including healthcare access, housing, behavioral health, in-home supportive services, childcare, food assistance, public safety, wildfire prevention, and environmental sustainability.

Thank you for your leadership on these critical issues during challenging times.

Sincerely,

William York

William York
President & CEO

OUR TIME TO ACT

9/30/25

San Diego County Board of Supervisors
1600 Pacific Highway
San Diego, CA 92101

RE: **Support for Sustainable Fiscal Planning Subcommittee Proposal**

Dear Chair Lawson-Remer and Members of the Board,

On behalf of Our Time To Act, I am writing to express our strong support for the proposal to establish an **Ad Hoc Subcommittee on Sustainable Fiscal Planning**, brought forward by Supervisor Terra Lawson-Remer and Supervisor Monica Montgomery-Steppe.

San Diego County is facing serious fiscal uncertainty due to unprecedented state and federal disinvestment in essential programs. Cuts to Medicaid, SNAP, housing, Medi-Cal, and other core services—alongside unfunded mandates and increased local burdens—risk destabilizing the safety net and undermining the County's ability to meet urgent community needs.

As an organization committed to organizing powerful youth in San Diego for an inclusive, equitable, and sustainable future, we know firsthand how vital County services are to the well-being of residents, especially low-income communities, youth, families, older adults, and people with disabilities. These services cannot be left vulnerable to external political decisions made in Washington or Sacramento. And this is happening at a time of growing local needs, including urgent action needed to tackle the Tijuana River pollution crisis.

The proposed Strategic Fiscal Planning Subcommittee offers a proactive, community-centered approach to:

- Safeguard essential services,
- Explore equitable local financing solutions,
- Protect vulnerable residents, and
- Maintain the County's strong financial standing.

We are particularly encouraged by the proposal's focus on key priority areas, including healthcare access, behavioral health, in-home supportive services, child care, food assistance, public safety, wildfire prevention, and environmental sustainability.

Our Time To Act urges the Board of Supervisors to approve this proposal and begin the process of developing a robust fiscal strategy that reflects community priorities and protects San Diego's future.

Thank you for your leadership and commitment to responsible, equitable governance.

Sincerely,

Nicole Lillie

Nicole Lillie
Executive Director
Our Time To Act

Environment

&

Tijuana River

SURFRIDER FOUNDATION SAN DIEGO COUNTY

September 25, 2025

San Diego County Board of Supervisors
1600 Pacific Highway
San Diego, CA 92101

RE: Support for Sustainable Fiscal Planning Subcommittee Proposal

Dear Chair Lawson-Remer and Members of the Board,

On behalf of the San Diego Chapter of Surfrider Foundation, I am writing to express our strong support for the proposal to establish an **Ad Hoc Subcommittee on Sustainable Fiscal Planning**, brought forward by Supervisor Terra Lawson-Remer and Supervisor Monica Montgomery-Steppe.

The fiscal uncertainty that San Diego County is facing due to unprecedented state and federal disinvestment in essential programs could prove disastrous. Cuts to core services that give residents much needed medical and food benefits—alongside unfunded mandates and increased local burdens, especially in the case of the transboundary pollution crisis—risk destabilizing the safety net and undermining the County's ability to meet urgent community needs.

As an organization committed to protecting threatened beaches and waterways and the communities surrounding those areas, we know firsthand how vital County services are to the well-being of residents, especially low-income communities, families, older adults, and people with disabilities. These services cannot be left vulnerable to external political decisions made in Washington or Sacramento.

The proposed Strategic Fiscal Planning Subcommittee offers a proactive, community-centered approach to:

- Safeguard essential services,
- Explore equitable local financing solutions,
- Protect vulnerable residents, and
- Maintain the County's strong financial standing.

We are particularly encouraged by the proposal's focus on key priority areas, including addressing the Tijuana River pollution crisis, healthcare access, behavioral health, public safety, and environmental sustainability.

Surfrider Foundation, San Diego Chapter urges the Board of Supervisors to approve this proposal and begin the process of developing a robust fiscal strategy that reflects community priorities and protects San Diego's future.

Thank you for your leadership and commitment to responsible, equitable governance.

Sincerely,

Bethany Case
Program Manager, Clean Border Water Now
Surfrider Foundation, San Diego Chapter

CLIMATE ACTION
CAMPAIGN
SAN DIEGO | ORANGE COUNTY | LOS ANGELES

August 25th, 2025

San Diego County Board of Supervisors
1600 Pacific Highway
San Diego, CA 92101

RE: **Support for Ad Hoc Subcommittee on Social Safety Net and Behavioral Health Systems Transformation and Unlocking the County Reserves**

Dear Chair Lawson-Remer, Vice Chair Montgomery Steppe and Members of the Board,

On behalf of Climate Action Campaign, I am writing to express our strong support for the proposal to establish an **Ad Hoc Subcommittee on Social Safety Net and Behavioral Health Systems Transformation** and the **Board Letter to Unlock County Reserves**, both brought forward by Supervisor Terra Lawson-Remer and Supervisor Monica Montgomery-Steppe.

Due to unprecedented state and federal disinvestment in essential programs, San Diego County is facing serious fiscal uncertainty. Programs that our communities rely on to meet basic needs are at risk as cuts to Medicaid, SNAP, housing, Medi-Cal, and other core services undermine the County's ability to meet urgent needs of San Diego families.

Climate Action Campaign continues to fight for a pollution-free future where everyone can thrive, but this collective future and the well-being of our communities is at risk without vital County services, especially the health and safety of low-income communities, working families, older adults, veterans, and people with disabilities. These services cannot be left vulnerable to unpredictable decisions made in Washington or Sacramento.

We believe the **Ad Hoc Subcommittee on Social Safety Net and Behavioral Health Systems Transformation** offers a proactive, community-centered approach to

- Safeguard essential services;
- Explore equitable, sustainable local financing solutions;
- Protect vulnerable residents from preventable harm; and
- Maintain the County's strong financial standing and long-term investments.

It is also essential for the **County to unlock a portion of its reserves to stabilize critical services** and ensure programming that keeps families fed, housed, and healthy remain fully intact. These reserves represent a vital tool to cushion the community from harm and bridge urgent funding gaps. The public dollars potentially available will be invested in sensible, thoughtful ways that ensure that our most vulnerable neighbors continue to receive critical support and services.

By updating how County reserves are calculated, this policy will free up around $300 million, without creating additional public debt to the community or businesses. Public dollars are to serve the public good and at this time when our communities need safeguards on essential programming, the County cannot hoard its wealth. Using a portion of the County's reserves is a necessity for the well-being of San Diego families.

We urge the Board to move forward on both proposals and thank you for your leadership during this challenging moment. The decisions made today will shape the well-being of San Diego's communities for years to come.

Sincerely,

Serena Pelka

Serena Pelka
Policy Advocate
Climate Action Campaign

ENVIRONMENTAL HEALTH COALITION
2727 HOOVER AVE., SUITE 202 • NATIONAL CITY, CA 91950 • (619) 474-0220 • WWW.ENVIRONMENTALHEALTH.ORG

September 24, 2025

San Diego County Board of Supervisors
1600 Pacific Highway
San Diego, CA 92101

RE: Support for Sustainable Fiscal Planning Subcommittee Proposal

Dear Chair Lawson-Remer and Members of the Board,

On behalf of Environmental Health Coalition (EHC), and as a member of the Invest in San Diego Families coalition, I am writing to express our strong support for the proposal to establish an Ad Hoc Subcommittee on Sustainable Fiscal Planning, brought forward by Supervisor Terra Lawson-Remer and Supervisor Monica Montgomery-Steppe.

San Diego County is facing serious fiscal uncertainty due to unprecedented state and federal disinvestment in essential programs. Cuts to Medicaid, SNAP, housing, Medi-Cal, and other core services—alongside unfunded mandates and increased local burdens—risk destabilizing the safety net and undermining the County's ability to meet urgent community needs.

As an organization committed to EHC's mission is dedicated to achieving environmental and social justice. We believe that justice is accomplished by empowered communities acting together to make social change. We organize and advocate to protect public health and the environment threatened by toxic pollution. EHC supports broad efforts that create a just society and fosters a healthy and sustainable quality of life. We know firsthand how vital County services are to the well-being of residents, especially low-income communities, families, older adults, and people with disabilities. These services cannot be left vulnerable to external political decisions made in Washington or Sacramento.

The proposed Strategic Fiscal Planning Subcommittee offers a proactive, community-centered approach to:

- Safeguard essential services,
- Explore equitable local financing solutions,
- Protect vulnerable residents, and
- Maintain the County's strong financial standing.

We are particularly encouraged by the proposal's focus on key priority areas, including healthcare access, behavioral health, in-home supportive services, child care, food assistance, public safety, wildfire prevention, and environmental sustainability.

EHC urges the Board of Supervisors to approve this proposal and begin the process of developing a robust fiscal strategy that reflects community priorities and protects San Diego's future.

Thank you for your leadership and commitment to responsible, equitable governance.

Sincerely,

Amy Castaneda
Associate Director of Policy
Environmental Health Coalition

August 25, 2025

San Diego County Board of Supervisors
1600 Pacific Highway
San Diego, CA 92101

RE: **Support for Sustainable Fiscal Planning Subcommittee Proposal and Unlocking the County Reserves**

Dear Chair Lawson-Remer and Members of the Board,

On behalf of **Experience Nature Unplugged**, I am writing to express our strong support for the proposal to establish an **Ad Hoc Subcommittee on Sustainable Fiscal Planning** and the **Board Letter to Unlock County Reserves**, both brought forward by Supervisor Terra Lawson-Remer and Supervisor Monica Montgomery-Steppe.

San Diego County is facing serious fiscal uncertainty due to unprecedented state and federal disinvestment in essential programs. Cuts to Medicaid, SNAP, housing, Medi-Cal, and other core services, alongside unfunded mandates and increased local burdens, risk destabilizing the safety net and undermining the County's ability to meet urgent community needs.

As an organization committed to providing education, training and outdoor programs to promote preventative mental health solutions, our work focuses on building healthier communities by addressing the declining mental health of tweens, teens, and adults in a digitally saturated, nature-deficient society. We know firsthand how vital County services are to the well-being of residents, especially low-income communities, working families, older adults, veterans, and people with disabilities. These services cannot be left vulnerable to unpredictable decisions made in Washington or Sacramento.

We believe the **Sustainable Fiscal Planning Subcommittee** offers a proactive, community-centered approach to

- Safeguard essential services;
- Explore equitable, sustainable local financing solutions;
- Protect vulnerable residents from preventable harm; and
- Maintain the County's strong financial standing and long-term investments.

Additionally, we strongly support the **proposal to unlock a portion of the County's reserves** to stabilize critical services at risk of cuts in the near term. These reserves represent a vital tool to cushion the community from harm and bridge urgent funding gaps. The public dollars potentially available will be invested in sensible, thoughtful ways that ensure that our most vulnerable, including children, seniors, and the disabled, continue to receive critical support and services.

By updating how County reserves are calculated, this policy will free up around $300 million, without having to create additional public debt to the community or businesses. This policy also places stronger safeguards and accountability around the resulting reserve funds, ensuring that they can only be used in true emergencies. It allows for a fiscally responsible, values-driven approach that allows the County to create a safety net for its communities through smarter planning for its constituents, and ensures that public dollars serve the public good.

We urge the Board to move forward on both proposals and thank you for your leadership during this challenging moment. The decisions made today will shape the well-being of San Diego's communities for years to come.

Sincerely,

Sebastian Slovin
Founder and Director of Programs
Experience Nature Unplugged

UN MAR DE COLORES

08/20/2025

Un Mar de Colores
501c3 NGO
PO BOX 232461
Encinitas, CA 92023

San Diego County Board of Supervisors
1600 Pacific Highway
San Diego, CA 92101

RE: **Support for Sustainable Fiscal Planning Subcommittee Proposal and Unlocking the County Reserves**

Dear Chair Lawson-Remer and Members of the Board,

On behalf of Un Mar de Colores, I am writing to express our strong support for the proposal to establish an Ad Hoc Subcommittee on Sustainable Fiscal Planning and the Board Letter to Unlock County Reserves, both brought forward by Supervisor Terra Lawson-Remer and Supervisor Monica Montgomery-Steppe.

San Diego County is facing serious fiscal uncertainty due to unprecedented state and federal disinvestment in essential programs. Cuts to Medicaid, SNAP, housing, Medi-Cal, and other core services, alongside unfunded mandates and increased local burdens, risk destabilizing the safety net and undermining the County's ability to meet urgent community needs.

As an organization committed to advancing environmental justice and supporting working families through holistic, community-centered programs, we know firsthand how vital County services are to the well-being of residents, especially low-income communities, working families, older adults, veterans, and people with disabilities. These services cannot be left vulnerable to unpredictable decisions made in Washington or Sacramento.

We believe the Sustainable Fiscal Planning Subcommittee offers a proactive, community-centered approach to

- Safeguard essential services;
- Explore equitable, sustainable local financing solutions;
- Protect vulnerable residents from preventable harm; and
- Maintain the County's strong financial standing and long-term investments.

Additionally, we strongly support the proposal to unlock a portion of the County's reserves to stabilize critical services at risk of cuts in the near term. These reserves represent a vital tool to cushion the community from harm and bridge urgent funding gaps. The public dollars potentially available will be invested in sensible, thoughtful ways that ensure that our most vulnerable, including children, seniors, and the disabled, continue to receive critical support and services.

By updating how County reserves are calculated, this policy will free up around $300 million, without having to create additional public debt to the community or businesses. This policy also places stronger safeguards and accountability around the resulting reserve funds, ensuring that they can only be used in true emergencies. It allows for a fiscally responsible, values-driven approach that allows the County to create a safety net for its communities through smarter planning for its constituents, and ensures that public dollars serve the public good.

We urge the Board to move forward on both proposals and thank you for your leadership during this challenging moment. The decisions made today will shape the well-being of San Diego's communities for years to come.

Sincerely,
Mario Ordonez-Calderon
Executive Director
Un Mar de Colores

Business

SAN DIEGO REGIONAL EDC

1100 Market Street, Suite 438
San Diego, CA 92101
p. 619.234.8484
sandiegobusiness.org

August 21, 2025

San Diego County Board of Supervisors
1600 Pacific Highway
San Diego, CA 92101

RE: Support for Sustainable Fiscal Planning Subcommittee Proposal

Dear Chair Lawson-Remer and Members of the Board:

On behalf of San Diego Regional Economic Development Corporation (EDC), I am writing to express our support for the proposal to establish an Ad Hoc Subcommittee on Sustainable Fiscal Planning, brought forward by Supervisor Terra Lawson-Remer and Supervisor Monica Montgomery-Steppe.

San Diego County is facing serious fiscal uncertainty due to unprecedented state and federal disinvestment in essential programs. Cuts to Medicaid, SNAP, housing, Medi-Cal, and other core services—alongside unfunded mandates and increased local burdens—risk destabilizing the safety net and undermining the County's ability to meet urgent community needs.

As an organization committed to inclusive economic development and growing our regional economy, we know firsthand how vital County services are to the well-being of residents, especially low-income communities, families, older adults, and people with disabilities. These services cannot be left vulnerable to external political decisions made in Washington or Sacramento.

The proposed Strategic Fiscal Planning Subcommittee offers a proactive, community-centered approach to:

- Safeguard essential services,
- Explore equitable local financing solutions,
- Protect vulnerable residents, and
- Maintain the County's strong financial standing.

We are particularly encouraged by the proposal's focus on key priority areas, including healthcare access, behavioral health, in-home supportive services, childcare, food assistance, public safety, wildfire prevention, and environmental sustainability.

To that end, EDC urges the Board of Supervisors to approve this proposal and begin the process of developing a robust fiscal strategy that reflects community priorities and protects San Diego's future.

Thank you for your leadership and commitment to responsible, equitable governance.

Sincerely,

Mark Cafferty
President & CEO

BUSINESS FOR GOOD
San Diego

August 25, 2025

San Diego County Board of Supervisors
1600 Pacific Highway
San Diego, CA 92101

RE: **Support for Sustainable Fiscal Planning Subcommittee Proposal and Unlocking the County Reserves**

Dear Chair Lawson-Remer and Members of the Board,

On behalf of **Business For Good**, [**a member of the Invest in San Diego Families coalition/the Community Budget Alliance]**, I am writing to express our strong support for the proposal to establish an **Ad Hoc Subcommittee on Sustainable Fiscal Planning** and the **Board Letter to Unlock County Reserves**, both brought forward by Supervisor Terra Lawson-Remer and Supervisor Monica Montgomery-Steppe.

San Diego County is facing serious fiscal uncertainty due to unprecedented state and federal disinvestment in essential programs. Cuts to Medicaid, SNAP, housing, Medi-Cal, and other core services, alongside unfunded mandates and increased local burdens, risk destabilizing the safety net and undermining the County's ability to meet urgent community needs.

Business For Good is a values-driven chamber representing over 100 small business owners dedicated to advancing economic equity, immigrants' rights, environmental justice, and solutions that address the cost of living for all San Diegans, we know firsthand how vital County services are to the well-being of residents, especially low-income communities, working families, older adults, veterans, and people with disabilities. These services cannot be left vulnerable to unpredictable decisions made in Washington or Sacramento.

We believe the **Sustainable Fiscal Planning Subcommittee** offers a proactive, community-centered approach to

- Safeguard essential services;
- Explore equitable, sustainable local financing solutions;
- Protect vulnerable residents from preventable harm; and
- Maintain the County's strong financial standing and long-term investments.

Additionally, we strongly support the **proposal to unlock a portion of the County's reserves** to stabilize critical services at risk of cuts in the near term. These reserves represent a vital tool to cushion the community from harm and bridge urgent funding gaps. The public dollars potentially available will be invested in sensible, thoughtful ways that ensure that our most vulnerable, including children, seniors, and the disabled, continue to receive critical support and services.

By updating how County reserves are calculated, this policy will free up around $300 million, without having to create additional public debt to the community or businesses. This policy also places stronger safeguards and accountability around the resulting reserve funds, ensuring that they can only be used in true emergencies. It allows for a fiscally responsible, values-driven approach that allows the County to create a safety net for its communities through smarter planning for its constituents, and ensures that public dollars serve the public good.

We urge the Board to move forward on both proposals and thank you for your leadership during this challenging moment. The decisions made today will shape the well-being of San Diego's communities for years to come.

Sincerely,

Erica Castillo
Advocacy Co-Chair
Business For Good San Diego

08/18/2025

San Diego County Board of Supervisors
1600 Pacific Highway
San Diego, CA 92101

RE: Support for Sustainable Fiscal Planning Subcommittee Proposal and Unlocking the County Reserves

Dear Chair Lawson-Remer and Members of the Board,

On behalf of Campana Studios, I am writing to express our strong support for the proposal to establish an Ad Hoc Subcommittee on Sustainable Fiscal Planning and the Board Letter to Unlock County Reserves, both brought forward by Supervisor Terra Lawson-Remer and Supervisor Monica Montgomery-Steppe.

San Diego County is facing serious fiscal uncertainty due to unprecedented state and federal disinvestment in essential programs. Cuts to Medicaid, SNAP, housing, Medi-Cal, and other core services, alongside unfunded mandates and increased local burdens, risk destabilizing the safety net and undermining the County's ability to meet urgent community needs.

As an organization committed to harnessing the power of visual arts to raise awareness around key social justice issues, we know firsthand how vital County services are to the well-being of residents, especially low-income communities, working families, older adults, veterans, and people with disabilities. These services cannot be left vulnerable to unpredictable decisions made in Washington or Sacramento.

We believe the **Sustainable Fiscal Planning Subcommittee** offers a proactive, community-centered approach to

- Safeguard essential services;
- Explore equitable, sustainable local financing solutions;
- Protect vulnerable residents from preventable harm; and
- Maintain the County's strong financial standing and long-term investments.

Additionally, we strongly support the **proposal to unlock a portion of the County's reserves** to stabilize critical services at risk of cuts in the near term. These reserves represent a vital tool to cushion the community from harm and bridge urgent funding gaps. The public dollars potentially available will be invested in sensible, thoughtful ways that ensure that our most vulnerable, including children, seniors, and the disabled, continue to receive critical support and services.

By updating how County reserves are calculated, this policy will free up around $300 million, without having to create additional public debt to the community or businesses. This policy also places stronger safeguards and accountability around the resulting reserve funds, ensuring that they can only be used in true emergencies. It allows for a fiscally responsible, values-driven approach that allows the County to create a safety net for its communities through smarter planning for its constituents, and ensures that public dollars serve the public good.

We urge the Board to move forward on both proposals and thank you for your leadership during this challenging moment. The decisions made today will shape the well-being of San Diego's communities for years to come.

Sincerely,

J Bell

Jay Bell
President
Campana Studios

RACHEL K

September 26, 2025

San Diego County Board of Supervisors
1600 Pacific Highway
San Diego, CA 92101

RE: Support for Sustainable Fiscal Planning Subcommittee Proposal

Dear Chair Lawson-Remer and Members of the Board,

I am writing on behalf of myself and my consultancy business, Rachel K Group, to express my strong support for the proposal to establish an Ad Hoc Subcommittee on Sustainable Fiscal Planning, brought forward by Supervisor Terra Lawson-Remer and Supervisor Monica Montgomery-Steppe.

San Diego County is facing serious fiscal uncertainty due to unprecedented state and federal disinvestment in essential programs. Cuts to Medicaid, SNAP, housing, Medi-Cal, and other core services—alongside unfunded mandates and increased local burdens—risk destabilizing the safety net and undermining the County's ability to meet urgent community needs.

As a small business owner committed to social justice and as someone who personally cared for my Father the last five years of his life, I know firsthand how vital County services are to the well-being of residents, especially low-income communities, families, older adults, and people with disabilities. These services cannot be left vulnerable to external political decisions made in Washington or Sacramento.

The proposed Strategic Fiscal Planning Subcommittee offers a proactive, community-centered approach to:

- Safeguard essential services
- Explore equitable local financing solutions
- Protect vulnerable residents
- Maintain the County's strong financial standing.

I am particularly encouraged by the proposal's focus on key priority areas, including healthcare access, behavioral health, in-home supportive services, child care, food assistance, public safety, wildfire prevention, and environmental sustainability.

I, Rachel Cross, urge the Board of Supervisors to approve this proposal and begin the process of developing a robust fiscal strategy that reflects community priorities and protects San Diego's future.

Thank you for your leadership and commitment to responsible, equitable governance.

Sincerely,
Rachel Cross
President, Rachel K Group

9/26/2025
San Diego County Board of Supervisors
1600 Pacific Highway
San Diego, CA 92101

RE: Support for Sustainable Fiscal Planning Subcommittee Proposal

Dear Chair Lawson-Remer and Members of the Board,

On behalf of **Algentem LLC**, I am writing to express our strong support for the proposal to establish an Ad Hoc Subcommittee on Sustainable Fiscal Planning, introduced by Supervisor Terra Lawson-Remer and Supervisor Monica Montgomery-Steppe.

As a local software development company rooted here in San Diego, our mission goes beyond technology. We are deeply committed to strengthening communities and building tools that help people connect, thrive, and create lasting impact. We know firsthand how vital County services are to residents, especially for working families, older adults, and vulnerable populations. When programs like Medi-Cal, housing support, SNAP, and behavioral health services are destabilized, the effects ripple outward into every corner of our region, affecting the businesses, nonprofits, and community leaders who step up to fill the gaps.

We believe the County has a responsibility to plan proactively, not reactively. The proposed Subcommittee is a smart, forward-thinking step that will:

- Safeguard essential services from unpredictable state and federal disinvestment,
- Explore fair, community-centered financing solutions,
- Protect residents who rely most on the County's safety net, and
- Ensure long-term fiscal stability while keeping community priorities at the center.

We are especially encouraged by the emphasis on healthcare access, behavioral health, in-home supportive services, child care, food assistance, wildfire prevention, and environmental sustainability. These are not abstract issues—they are the daily realities of the communities we live and work alongside.

Algentem LLC urges you to approve this proposal and move forward with a fiscal planning process that is transparent, equitable, and built to last. San Diego deserves a County government that protects people first and ensures stability for the future.

Thank you for your leadership and for prioritizing responsible governance in a time when it matters most.

Sincerely,
Tyler Andre
Founder & CEO
Algentem LLC

Meeting Date: September 30, 2025
Agenda Item No. 14
Distribution Date: September26, 2025
Batch No. 04

FROM THE DESKS OF
Better.

September 26, 2025

Via Electronic Mail to:

San Diego County Board of Supervisors
1600 Pacific Highway
San Diego, CA 92101

RE: SUPPORT FOR SUSTAINABLE FISCAL PLANNING SUBCOMMITTEE PROPOSAL

Dear Chair Lawson-Remer and Members of the Board,

On behalf of A Better Professional Corporation (Better apc), I am writing to express our strong support for the proposal to establish an Ad Hoc Subcommittee on Sustainable Fiscal Planning, brought forward by Supervisor Terra Lawson-Remer and Supervisor Monica Montgomery-Steppe.

San Diego County is facing serious fiscal uncertainty due to unprecedented state and federal disinvestment in essential programs. Cuts to Medicaid, SNAP, housing, Medi-Cal, and other core services—alongside unfunded mandates and increased local burdens—risk destabilizing the safety net and undermining the County's ability to meet urgent community needs.

As a small business owner committed to making San Diego a better place for all, including providing real support for our unhoused neighbors, protecting immigrants, and providing the resources to people so they can succeed, we know firsthand how vital County services are to the well-being of residents, especially low-income communities, families, older adults, and people with disabilities. These services cannot be left vulnerable to external political decisions made in Washington or Sacramento.

The proposed Strategic Fiscal Planning Subcommittee offers a proactive, community-centered approach to:

- Safeguard essential services,
- Explore equitable local financing solutions,
- Protect vulnerable residents, and
- Maintain the County's strong financial standing.

We are particularly encouraged by the proposal's focus on key priority areas, including healthcare access, behavioral health, in-home supportive services, child care, food assistance, public safety, wildfire prevention, and environmental sustainability.

I, myself, Sam Mazzeo, and my business, Better apc, urge the Board of Supervisors to approve this proposal and begin the process of developing a robust fiscal strategy that reflects community priorities and protects San Diego's future.

Thank you for your leadership and commitment to responsible, equitable governance.

Sincerely,

Sam Mazzeo, Managing Attorney

705 16th Street, 200B, San Diego, CA 92101
bertie@inbetterwetrust.com
www.inbetterwetrust.com

san diego county office of
EDUCATION
FUTURE WITHOUT BOUNDARIES™

San Diego County Office of Education Main Campus
6401 Linda Vista Road, San Diego, CA 92111
858-292-3500 | www.sdcoe.net

September 26, 2025

San Diego County Board of Supervisors
1600 Pacific Highway
San Diego, CA 92101

RE: **Support for Sustainable Fiscal Planning Subcommittee Proposal**

Dear Chair Lawson-Remer and Members of the Board,

As San Diego County Superintendent of Schools, I am writing to express my strong support for the proposal to establish an **Ad Hoc Subcommittee on Sustainable Fiscal Planning**, brought forward by Supervisor Terra Lawson-Remer and Supervisor Monica Montgomery Steppe.

San Diego County is facing serious fiscal uncertainty due to unprecedented state and federal disinvestment in essential programs. Cuts to Medicaid, SNAP, housing, Medi-Cal, and other core services—alongside unfunded mandates and increased local burdens—risk destabilizing the safety net and undermining the County's ability to meet urgent community needs.

As an organization that serves the nearly 500,000 students in San Diego County public schools—54% of whom are eligible for free or reduced-price meals, a measure of poverty—we know firsthand how vital County services are to the well-being of residents, especially low-income youth, families, and communities. These services cannot be left vulnerable to external political decisions made in Washington or Sacramento. And this is happening at a time of growing local challenges, including urgent action needed to tackle the Tijuana River pollution crisis.

The proposed Strategic Fiscal Planning Subcommittee offers a proactive, community-centered approach to:

- Safeguard essential services,
- Explore equitable local financing solutions,
- Protect vulnerable residents, and
- Maintain the County's strong financial standing.

I am particularly encouraged by the proposal's focus on key priority areas, including healthcare access, behavioral health, in-home supportive services, childcare, food assistance, public safety, wildfire prevention, and environmental sustainability.

I urge the Board of Supervisors to approve this proposal and begin the process of developing a robust fiscal strategy that reflects community priorities and protects San Diego County's future.

Thank you for your leadership and commitment to responsible, equitable governance.

Sincerely,

Dr. Gloria E. Ciriza
County Superintendent of Schools

A STELLAR COMPANY LLC
www.astellar.co
hello@astellar.co
325 W Washington St.
San Diego, CA 92103

September 27, 2025

San Diego County Board of Supervisors
1600 Pacific Highway
San Diego, CA 92101

RE: Support for Sustainable Fiscal Planning Subcommittee Proposal

Dear Chair Lawson-Remer and Members of the Board,

On behalf of A STELLAR COMPANY, LLC, I am writing to express our strong support for the proposal to establish an **Ad Hoc Subcommittee on Sustainable Fiscal Planning**, brought forward by Supervisor Terra Lawson-Remer and Supervisor Monica Montgomery-Steppe.

San Diego County is facing serious fiscal uncertainty due to unprecedented state and federal disinvestment in essential programs. Cuts to Medicaid, SNAP, housing, Medi-Cal, and other core services —alongside unfunded mandates and increased local burdens—risk destabilizing the safety net and undermining the County's ability to meet urgent community needs.

As a small business owner committed to [briefly describe what you are passionate about—e.g., economic justice, health equity, food security, environmental justice,immigrants rights, etc.], we know firsthand how vital County services are to the well-being of residents, especially low-income communities, families, older adults, and people with disabilities. These services cannot be left vulnerable to external political decisions made in Washington or Sacramento.

The proposed Strategic Fiscal Planning Subcommittee offers a proactive, community-centered approach to:

- Safeguard essential services,
- Explore equitable local financing solutions,
- Protect vulnerable residents, and
- Maintain the County's strong financial standing.

We are particularly encouraged by the proposal's focus on key priority areas, including healthcare access, behavioral health, in-home supportive services, child care, food assistance, public safety, wildfire prevention, and environmental sustainability.

A STELLAR COMPANY urges the Board of Supervisors to approve this proposal and begin the process of developing a robust fiscal strategy that reflects community priorities and protects San Diego's future
.
Thank you for your leadership and commitment to responsible, equitable governance.

Sincerely,

Jessa Spainhower
Founder
A STELLAR COMPANY

UNITA SOLUTIONS

September 29, 2025

San Diego County Board of Supervisors
1600 Pacific Highway
San Diego, CA 92101

RE: **Support for Sustainable Fiscal Planning Subcommittee Proposal**

Dear Chair Lawson-Remer and Members of the Board,

As a small business owner + resident of District 4, I am writing to express my strong support for the proposal to establish an **Ad Hoc Subcommittee on Sustainable Fiscal Planning**, brought forward by Supervisor Terra Lawson-Remer and Supervisor Monica Montgomery-Steppe.

San Diego County is facing serious fiscal uncertainty due to unprecedented state and federal disinvestment in essential programs. Cuts to Medicaid, SNAP, housing, Medi-Cal, and other core services—alongside unfunded mandates and increased local burdens—risk destabilizing the safety net and undermining the County's ability to meet urgent community needs.

As a small business owner who partners with nonprofits, small businesses, and community members across the state, I believe it is essential for my local leaders to find solutions that address the cost of living for *all* San Diegans. County services play a critical role in supporting residents—especially low-income families, older adults, and people with disabilities—and we see firsthand how vital they are to the well-being of our community. **It is important to note that *the federal funding cuts to essential programs & services won't just harm vulnerable residents; they will also create ripple effects for local small business owners & workers who depend on a strong local economy and stable community support systems.*** These services must be protected from the shifting political decisions made in Washington or Sacramento, ensuring stability and equity for those who rely on them most.

The proposed Strategic Fiscal Planning Subcommittee offers a proactive, community-centered approach to:

- Safeguard essential services,
- Explore equitable local financing solutions,
- Protect vulnerable residents, and
- Maintain the County's strong financial standing.

I am particularly encouraged by the proposal's focus on key priority areas, including healthcare access, behavioral health, in-home supportive services, child care, food assistance, public safety, wildfire prevention, and environmental sustainability.

I urge the Board of Supervisors to approve this proposal and begin the process of developing a robust fiscal strategy that reflects community priorities and protects San Diego's future. Thank you for your continued leadership and commitment to responsible, equitable governance.

Sincerely,

Erica Castillo
Owner of Unita Solutions LLC + resident of District 4

Advocacy

San Diego & Imperial Counties Labor Council, AFL-CIO
3737 Camino del Rio South, Suite 403
San Diego, CA 92108

September 20, 2025

San Diego County Board of Supervisors
1600 Pacific Highway
San Diego, CA 92101

RE: SUPPORT for Sustainable Fiscal Planning Subcommittee Proposal

Dear Chair Lawson-Remer and Members of the Board,

On behalf of the San Diego & Imperial Counties Labor Council, AFL-CIO, representing over 200,000 union workers and their families, we write in strong support of the proposal to establish an Ad Hoc Subcommittee on Sustainable Fiscal Planning, brought forward by Supervisor Terra Lawson-Remer and Supervisor Monica Montgomery-Steppe.

San Diego County is facing severe fiscal uncertainty due to unprecedented federal disinvestment in essential programs. The Trump administration's "Big Beautiful Bill" has slashed funding for Medicaid, SNAP, housing, Medi-Cal, and other core services—while imposing unfunded mandates that shift financial burdens onto local government. These cuts threaten the stability of our safety net and undermine the County's ability to provide critical services to our most vulnerable residents.

As a labor movement rooted in the principle that an injury to one is an injury to all, we see firsthand how these cuts harm working families. County workers, including our dedicated members at SEIU 221, deliver vital services that keep our communities healthy, safe, and strong. When funding is cut, services suffer, workloads increase, and workers face greater challenges in serving the public effectively. Fair compensation and adequate resources are essential to retaining skilled workers and ensuring high-quality services for all San Diegans.

The proposed subcommittee offers a proactive, equitable approach to safeguarding essential services, exploring sustainable local financing solutions, and protecting vulnerable residents. We are encouraged by its focus on priority areas such as healthcare access, behavioral health, in-home supportive services, child care, food assistance, and public safety—all of which are foundational to a just and thriving community.

We urge the Board of Supervisors to approve this proposal and begin developing a robust, equitable fiscal strategy that reflects our community's values and priorities. Now more than ever, we must stand together to defend our public services and ensure San Diego County remains a place where every resident can live with dignity and opportunity.

In Solidarity,

Brigette R

Brigette Browning
President, San Diego & Imperial Counties Labor Council, AFL-CIO

August 25, 2025

San Diego County Board of Supervisors
1600 Pacific Highway
San Diego, CA 92101

RE: **Support for Sustainable Fiscal Planning Subcommittee Proposal and Unlocking the County Reserves**

Dear Chair Lawson-Remer and Members of the Board,

On behalf of Alliance San Diego, a member of the Community Budget Alliance, I am writing to express our strong support for the proposal to establish an **Ad Hoc Subcommittee on Sustainable Fiscal Planning** and the **Board Letter to Unlock County Reserves**, both brought forward by Supervisor Terra Lawson-Remer and Supervisor Monica Montgomery-Steppe.

San Diego County is facing serious fiscal uncertainty due to unprecedented state and federal disinvestment in essential programs. Cuts to Medicaid, SNAP, housing, Medi-Cal, and other core services, alongside unfunded mandates and increased local burdens, risk destabilizing the safety net and undermining the County's ability to meet urgent community needs.

As an organization committed to protecting the inherent dignity of all people, we know firsthand how vital County services are to the well-being of residents, especially low-income communities, working families, older adults, veterans, and people with disabilities. These services cannot be left vulnerable to unpredictable decisions made in Washington or Sacramento.

We believe the **Sustainable Fiscal Planning Subcommittee** offers a proactive, community-centered approach to

- Safeguard essential services;
- Explore equitable, sustainable local financing solutions;
- Protect vulnerable residents from preventable harm; and
- Maintain the County's strong financial standing and long-term investments.

Additionally, we strongly support the **proposal to unlock a portion of the County's reserves** to stabilize critical services at risk of cuts in the near term. These reserves represent a vital tool to cushion the community from harm and bridge urgent funding gaps. The public dollars potentially available will be invested in sensible, thoughtful ways that ensure that our most vulnerable, including children, seniors, and the disabled, continue to receive critical support and services.

By updating how County reserves are calculated, this policy will free up around $300 million, without having to create additional public debt to the community or businesses. This policy also places stronger safeguards and accountability around the resulting reserve funds, ensuring that they can only be used in true emergencies. It allows for a fiscally responsible, values-driven approach that allows the County to create a safety net for its communities through smarter planning for its constituents, and ensures that public dollars serve the public good.

We urge the Board to move forward on both proposals and thank you for your leadership during this challenging moment. The decisions made today will shape the well-being of San Diego's communities for years to come.

Sincerely,

Patricia Mondragon

Patricia Mondragon
Regional Policy Manager
Alliance San Diego

CENTER ON POLICY INITIATIVES

August 25, 2025

San Diego County Board of Supervisors
1600 Pacific Highway
San Diego, CA 92101

RE: **Support for Sustainable Fiscal Planning Subcommittee Proposal and Unlocking the County Reserves**

Dear Chair Lawson-Remer and Members of the Board,

On behalf of the Center on Policy Initiatives, and as the convener of the Invest in San Diego Families coalition, I am writing to express our strong support for the proposal to establish an **Ad Hoc Subcommittee on Sustainable Fiscal Planning** and the **Board Letter to Unlock County Reserves**, both brought forward by Supervisor Terra Lawson-Remer and Supervisor Monica Montgomery-Steppe.

San Diego County is facing serious fiscal uncertainty due to unprecedented state and federal disinvestment in essential programs. Cuts to Medicaid, SNAP, housing, Medi-Cal, and other core services, alongside unfunded mandates and increased local burdens, risk destabilizing the safety net and undermining the County's ability to meet urgent community needs.

As an organization committed to building power and fighting for racial and economic justice for the working-class in workplaces and in the community, we know firsthand how vital County services are to the well-being of residents, especially low-income communities, children, working families, older adults, veterans, and people with disabilities. These services cannot be left vulnerable to unpredictable decisions made in Washington or Sacramento.

We believe the **Sustainable Fiscal Planning Subcommittee** offers a proactive, community-centered approach to

- Safeguard essential services;
- Explore equitable, sustainable local financing solutions;
- Protect vulnerable residents from preventable harm; and
- Maintain the County's strong financial standing and long-term investments.

Additionally, we strongly support the **proposal to unlock a portion of the County's reserves** to stabilize critical services at risk of cuts in the near term. These reserves represent a vital tool to cushion the community from harm and bridge urgent funding gaps. The public dollars potentially available should be invested in sensible, thoughtful ways that ensure that our most vulnerable, including children, seniors, and the disabled, continue to receive critical support and services.

By updating how County reserves are calculated, this policy will free up around $300 million, without having to create additional public debt to the community or businesses. The proposed policy also places stronger safeguards and accountability around the resulting reserve funds,

CENTER ON POLICY INITIATIVES

ensuring that they can only be used in true emergencies. It is a fiscally responsible, values-driven approach that allows the County to create a safety net for its communities through smarter planning for its constituents, and ensures that public dollars serve the public good.

We urge the Board to move forward on both proposals and thank you for your leadership during this challenging moment. The decisions made today will shape the well-being of San Diego's communities for years to come.

Sincerely,

Kyra R. Greene

Kyra R. Greene, PhD
Executive Director

Mid-City CAN
Community Advocacy Network

August 20, 2025

San Diego County Board of Supervisors
1600 Pacific Highway
San Diego, CA 92101

RE: Support for Sustainable Fiscal Planning Subcommittee Proposal and Unlocking the County Reserves

Dear Chair Lawson-Remer and Members of the Board:

On behalf of Mid-City Community Advocacy Network, I am writing to express our strong support for the proposal to establish an **Ad Hoc Subcommittee on Sustainable Fiscal Planning** and the **Board Letter to Unlock County Reserves**, both brought forward by Supervisor Terra Lawson-Remer and Supervisor Monica Montgomery-Steppe.

San Diego County is facing serious fiscal uncertainty due to unprecedented state and federal disinvestment in essential programs. Cuts to Medicaid, SNAP, housing, Medi-Cal, and other core services, alongside unfunded mandates and increased local burdens, risk destabilizing the safety net and undermining the County's ability to meet urgent community needs.

As an organization committed to creating safe, productive, and healthy communities and supporting the development of youth, we know firsthand how vital County services are to the well-being of residents, especially low-income communities, working families, older adults, veterans, and people with disabilities. These services cannot be left vulnerable to unpredictable decisions made in Washington or Sacramento.

We believe the **Sustainable Fiscal Planning Subcommittee** offers a proactive, community-centered approach to

- Safeguard essential services;
- Explore equitable, sustainable local financing solutions;
- Protect vulnerable residents from preventable harm; and
- Maintain the County's strong financial standing and long-term investments.

Additionally, we strongly support the **proposal to unlock a portion of the County's reserves** to stabilize critical services at risk of cuts in the near term. These reserves represent a vital tool to cushion the community from harm and bridge urgent funding gaps. The public dollars potentially available will be invested in sensible, thoughtful ways that ensure that our most vulnerable, including children, seniors, and the disabled, continue to receive critical support and services.

By updating how County reserves are calculated, this policy will free up around $300 million, without having to create additional public debt to the community or businesses. This policy also places stronger safeguards and accountability around the resulting reserve funds, ensuring that they can only be used in true emergencies. It allows for a fiscally responsible, values-driven approach that allows the County to create a safety net for its communities through smarter planning for its constituents and ensures that public dollars serve the public good.

We urge the Board to move forward on both proposals and thank you for your leadership during this challenging moment. The decisions made today will shape the well-being of San Diego's communities for years to come.

Sincerely

DocuSigned by:
Diana Ross
6DEEB22C1FC84FF...

Diana Ross
Executive Director
Mid-City CAN (Community Advocacy Network)

PILLARS
OF THE COMMUNITY

August 28, 2025

San Diego County Board of Supervisors
1600 Pacific Highway
San Diego, CA 92101

RE: **Support for Sustainable Fiscal Planning Subcommittee Proposal and Unlocking the County Reserves**

Dear Chair Lawson-Remer and Members of the Board,

On behalf of Pillars of the Community, I am writing to express our strong support for the proposal to establish an **Ad Hoc Subcommittee on Sustainable Fiscal Planning** and the **Board Letter to Unlock County Reserves**, both brought forward by Supervisor Terra Lawson-Remer and Supervisor Monica Montgomery-Steppe.

San Diego County is facing serious fiscal uncertainty due to unprecedented state and federal disinvestment in essential programs. Cuts to Medicaid, SNAP, housing, Medi-Cal, and other core services, alongside unfunded mandates and increased local burdens, risk destabilizing the safety net and undermining the County's ability to meet urgent community needs.

As an organization committed to advocating for people negatively impacted by the criminal legal system, we know firsthand how vital County services are to the well-being of residents, especially low-income communities, working families, older adults, veterans, and people with disabilities. These services cannot be left vulnerable to unpredictable decisions made in Washington or Sacramento.

We believe the **Sustainable Fiscal Planning Subcommittee** offers a proactive, community-centered approach to

- Safeguard essential services;
- Explore equitable, sustainable local financing solutions;
- Protect vulnerable residents from preventable harm; and
- Maintain the County's strong financial standing and long-term investments.

Additionally, we strongly support the **proposal to unlock a portion of the County's reserves** to stabilize critical services at risk of cuts in the near term. These reserves represent a vital tool to

PILLARS
OF THE COMMUNITY

cushion the community from harm and bridge urgent funding gaps. The public dollars potentially available will be invested in sensible, thoughtful ways that ensure that our most vulnerable, including children, seniors, and the disabled, continue to receive critical support and services.

By updating how County reserves are calculated, this policy will free up around $300 million, without having to create additional public debt to the community or businesses. This policy also places stronger safeguards and accountability around the resulting reserve funds, ensuring that they can only be used in true emergencies. It allows for a fiscally responsible, values-driven approach that allows the County to create a safety net for its communities through smarter planning for its constituents, and ensures that public dollars serve the public good.

We urge the Board to move forward on both proposals and thank you for your leadership during this challenging moment. The decisions made today will shape the well-being of San Diego's communities for years to come.

Sincerely,

Mitchelle Woodson, Esq.
Legal Director
Pillars of the Community

Sept. 30, 2025

San Diego County Board of Supervisors
1600 Pacific Highway
San Diego, CA 92101

RE: **Support for Sustainable Fiscal Planning Subcommittee Proposal**

Dear Chair Lawson-Remer and the Board of Supervisors,

On behalf of **Service Employees International Union, Local 221,** I am writing to express strong support for the proposal to establish an **Ad Hoc Subcommittee on Sustainable Fiscal Planning**, brought forward by Supervisors Terra Lawson-Remer and Monica Montgomery-Steppe.

San Diego County is facing serious fiscal uncertainty due to unprecedented state and federal disinvestment in essential programs. Cuts to MediCal, CalFresh, housing assistance, behavioral health and other core services, alongside unfunded mandates and increased local burdens could be devastating. They risk destabilizing the vital safety net that many SEIU Members administer and undermining the County's ability to meet urgent community needs, likely to make these problems even more intractable.

As a diverse, member-driven organization working in many occupations to make our counties a safe and healthy place to live, work and raise our families, we know firsthand how vital County services are at the core of a healthy county. These services cannot be left to whither because of ruthless decisions made in Washington or the whim of Sacramento lawmakers.

We believe the **Sustainable Fiscal Planning Subcommittee** offers a proactive, community-centered approach to

- Safeguard essential services
- Explore equitable, sustainable local financing solutions
- Protect vulnerable residents from preventable harm
- Maintain the County's strong financial standing and long-term investments

We urge the Board Members to move forward on this proposal and thank you for your leadership. The decisions made today will shape the well-being of San Diego's communities for years to come.

Sincerely,

Crystal Irving, MSW

President
SEIU Local 221

SAN DIEGO COUNTY'S
BUILDING TRADES UNIONS
Fighting for San Diego Workers

August 26th, 2025

The Honorable Chair and Members
San Diego County Board of Supervisors
1600 Pacific Highway,
San Diego CA 92101

RE: Support for updating the County's Reserve Policy to Protect Core Services and Vulnerable Communities from Federal Austerity

Dear Chair Lawson-Remer and Supervisors Montgomery-Steppe, Aguirre, Anderson, and Desmond,

The passage of H.R. 1, or the so-called "One Big Beautiful Bill Act", threatens hundreds of thousands of San Diego County residents with an unnecessary, dangerous, and immoral level of federal austerity. This legislation harms working-class communities while funneling massive amounts of public tax dollars to large corporations and the already wealthy.

More than 300,000 San Diegans on Medicaid face losing their healthcare via new administrative barriers or draconian work requirements—and this is only one of the bill's harmful impacts. Overall, the federal government's decisions to impose austerity on San Diego County will restrict access to food, healthcare, and critical support systems on which families rely. The impacts will be felt across the region in our hospitals, grocery stores, farms, and small businesses. San Diegans should expect rising costs in every sector, and jobs will be lost.

The federal government has acted. Now, our County Board of Supervisors must do the same. You have an opportunity and even a moral obligation to step in and do something to prevent and decrease harm and suffering. The County should revise its outdated budget reserve policy and release as much as $380 million in tax dollars that county residents have already paid, to fill the gaps left by the federal budget— funds that now sit idle instead of being invested in our communities.

By the Chief Administrative Officer's own admission, the County's current approach is not aligned with fiscal best practices. The updates being considered by the Board of Supervisors are well thought-out and include guardrails to appropriately guide how these funds are used. Acting in such a way will ensure that our County's fiscal health remains strong, while allowing it to remain accountable to its residents, and prepared to respond to the federal austerity that lies ahead.

For these reasons, the San Diego County Building & Construction Trades Council, representing over 35,000 unionized construction workers and their families countywide, supports the reforms to the County Budget Reserve Policy and urge you to adopt it for the wellbeing of our shared constituents and communities.

Sincerely,

Carol Kim
Business Manager
San Diego County Building & Construction Trades Council

August 25, 2025

San Diego County Board of Supervisors
1600 Pacific Highway
San Diego, CA 92101

RE: **Support for Sustainable Fiscal Planning Subcommittee and Unlocking the County Reserves for serving low income families and individuals**

Dear Chair Lawson-Remer and Members of the Board,

On behalf of **the Partnership for the Advancement of New Americans (PANA)**, I am writing to express our support for the proposal to establish an **Ad Hoc Subcommittee on Sustainable Fiscal Planning** and the **Board Letter to Unlock County Reserves**, both brought forward by Supervisor Terra Lawson-Remer and Supervisor Monica Montgomery-Steppe.

San Diegans are facing unprecedented financial challenges as the Trump administration has passed legislation to severely cut programs like Medicaid, Medicare, SNAP funding and other core services. Our families have already suffered from high inflation prices and are now facing cuts to the most basic safety nets. From the County's estimation, nearly 325,000 San Diegans are at risk of losing their healthcare and 100,000 San Diegans are at risk of losing food assistance. We look to our local and state governments to support families when our federal government refuses to meet these fundamental needs.

As an organization committed to the full economic, social, and civic inclusion of refugees and displaced populations, we understand how important it is to support the well-being of low income residents, including immigrant families who are being negatively impacted by the Trump administration's budget. The County provides vital services to all residents, including but not limited to low-income communities, working families, older adults, veterans, and people with disabilities. These services cannot be left vulnerable to unpredictable decisions made in Washington or Sacramento.

We support the establishment of a **Sustainable Fiscal Planning Subcommittee because the County must identify long term solutions to safeguard essential services and explore equitable financial solutions to protect vulnerable residents from harm**. We would like to see this subcommittee eventually become a permanent space rather than Ad Hoc recognizing that the County will need to continue to find its own solutions as federal funding dwindles. We are well aware that the Big Ugly Bill is just the beginning in pulling funding away from populations that need it most.

Additionally, we support the **proposal to unlock a portion of the County's reserves** to stabilize critical services at risk of cuts in the near term. These reserves represent a vital tool to cushion the community from harm and bridge urgent funding gaps. We support transparent public policy practices and look forward to reviewing the CAO's recommendations to spend these funds in a manner that ensures the unlocked reserves will fill the gap in services towards low income communities.

We urge the Board to continue to identify solutions to bridge the federal funding gap and ensure that San Diegans continue to receive vital services through unlocking reserves and creating a fiscal planning subcommittee.

Sincerely,

Ramla Sahid
Executive Director
Partnership for the Advancement of New Americans

youth will _

8/20/2025

San Diego County Board of Supervisors
1600 Pacific Highway
San Diego, CA 92101

RE: **Support for Sustainable Fiscal Planning Subcommittee Proposal and Unlocking the County Reserves**

Dear Chair Lawson-Remer and Members of the Board,

On behalf of Youth Will, a member of the Community Budget Alliance, I am writing to express our strong support for the proposal to establish an **Ad Hoc Subcommittee on Sustainable Fiscal Planning** and the **Board Letter to Unlock County Reserves**, both brought forward by Supervisor Terra Lawson-Remer and Supervisor Monica Montgomery-Steppe.

San Diego County is facing serious fiscal uncertainty due to unprecedented state and federal disinvestment in essential programs. Cuts to Medicaid, SNAP, housing, Medi-Cal, and other core services, alongside unfunded mandates and increased local burdens, risk destabilizing the safety net and undermining the County's ability to meet urgent community needs.

As an organization committed to the improvement of youth development and prioritizing the health of San Diego's youth, we know firsthand how vital County services are to the well-being of residents, especially low-income communities, working families, and many other vulnerable groups. Services like these should not be jeopardized by unpredictable decisions made by those in power, whether in Washington or Sacramento.

We believe the Sustainable Fiscal Planning Subcommittee offers a proactive, community-centered approach to

- Safeguard essential services;
- Explore equitable, sustainable local financing solutions;
- Protect vulnerable residents from preventable harm; and
- Maintain the County's strong financial standing and long-term investments.

Additionally, we strongly support the proposal to unlock a portion of the County's reserves to stabilize critical services at risk of cuts in the near term. These reserves represent a vital tool to cushion the community from harm and bridge urgent funding gaps. The public dollars potentially available will be invested in sensible, thoughtful ways that ensure that our most vulnerable, including children, seniors, and the disabled, continue to receive critical support and services.

By updating how County reserves are calculated, this policy will free up around $300 million, without having to create additional public debt to the community or businesses. This policy also places stronger safeguards and accountability around the resulting reserve funds, ensuring that they can only be used in true emergencies. It allows for a fiscally responsible, values-driven approach that allows the County to create a safety net for its communities through smarter planning for its constituents, and ensures that public dollars serve the public good.

We urge the Board to move forward on both proposals and thank you for your leadership during this challenging moment. The decisions made today will shape the well-being of San Diego's communities for years to come.

Sincerely,
Liliana Soriano
Director of Policy
Youth Will

San Diego and
Imperial Counties

September 29, 2025

San Diego County Board of Supervisors
1600 Pacific Highway
San Diego, CA 92101

RE: Support for Sustainable Fiscal Planning Subcommittee Proposal

Dear Chair Lawson-Remer and Members of the Board,

On behalf of the ACLU of San Diego and Imperial Counties and as a member of the Invest in San Diego Families coalition, I am writing to express our strong support for the proposal to establish an Ad Hoc Subcommittee on Sustainable Fiscal Planning, brought forward by Supervisor Terra Lawson-Remer and Supervisor Monica Montgomery-Steppe.

San Diego County is facing serious fiscal uncertainty due to unprecedented state and federal disinvestment in essential programs. Cuts to Medicaid, SNAP, housing, Medi-Cal, and other core services—alongside unfunded mandates and increased local burdens—risk destabilizing the safety net and undermining the County's ability to meet urgent community needs.

County services are vital to the well-being of residents, especially low-income communities, families, older adults, and people with disabilities. These services cannot be left vulnerable to external political decisions made in Washington or Sacramento.

The proposed Strategic Fiscal Planning Subcommittee offers a proactive, community-centered approach and we are particularly encouraged by the proposal's focus on key priority areas, including healthcare access, behavioral health, in-home supportive services, child care, food assistance, public safety, wildfire prevention, and environmental sustainability.

The ACLU of San Diego and Imperial Counties urges the Board of Supervisors to approve this proposal and begin the process of developing a robust fiscal strategy that reflects community priorities.

Sincerely,

Branden C. Sigua
Senior Policy Advocate
ACLU of San Diego and Imperial Counties

P.O. Box 87131 San Diego, CA 92138
P.O. Box 1825 El Centro, CA 92244
www.aclu-sdic.org
619-232-2121